

CALIFORNIA HEALTH CARE ALMANAC



California Hospitals: An Evolving Environment

AUGUST 2015

Introduction

California’s general acute care (GAC) hospitals discharged more than 3.3 million patients and had nearly 44 million outpatient visits in 2013. *California Hospitals: An Evolving Environment* examines the state’s GAC hospitals, including bed supply and capacity, use of services, financial health, and selected quality measures.

KEY FINDINGS INCLUDE:

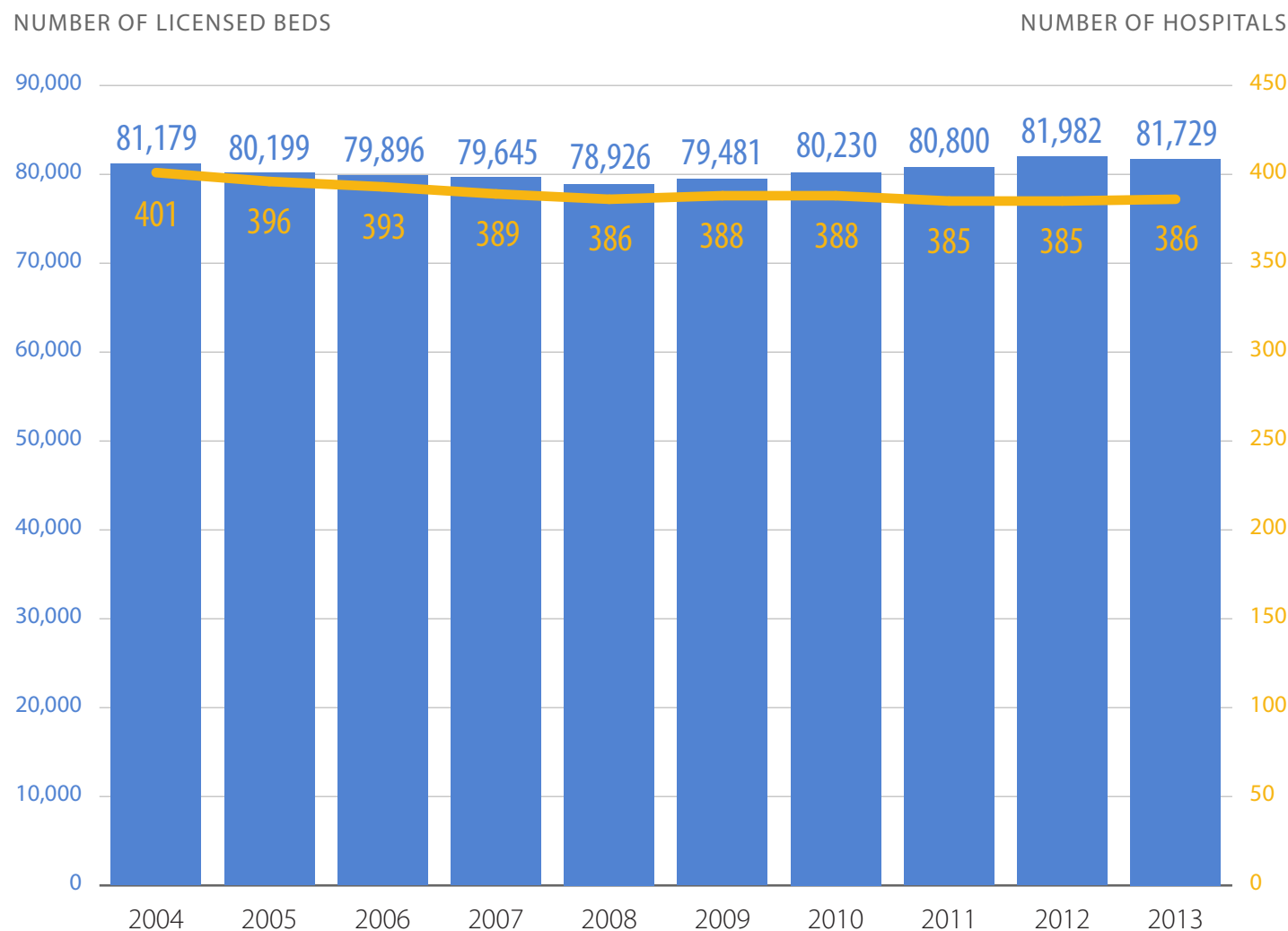
- The number of general acute care hospitals declined by 4% between 2004 and 2013, while the number of beds remained largely unchanged.
- Skilled nursing and acute psychiatric beds declined significantly during that decade, while both adult and newborn intensive care beds increased.
- The eight largest hospital systems accounted for 40% of hospitals and beds in California.
- A larger percentage of hospitals were profitable in 2013 than in 2014 as reflected by both total and operating margins.
- The costs of uncompensated care, as measured by charity care and bad debt, rose by 45% between 2004 and 2013 to \$2.8 billion.
- Preventable adverse events reported at California hospitals increased each year from 2009 to 2013.
- California performed slightly below the US average on eight patient satisfaction measures.

CONTENTS

Supply and Capacity.....	3
Use of Services	11
Finances.....	25
Critical Access Hospitals	33
Quality	35
Seismic Safety	40
Methodology.....	41
Appendices	42

General Acute Care Hospitals and Licensed Beds

California, 2004 to 2013



California Hospitals

Supply and Capacity

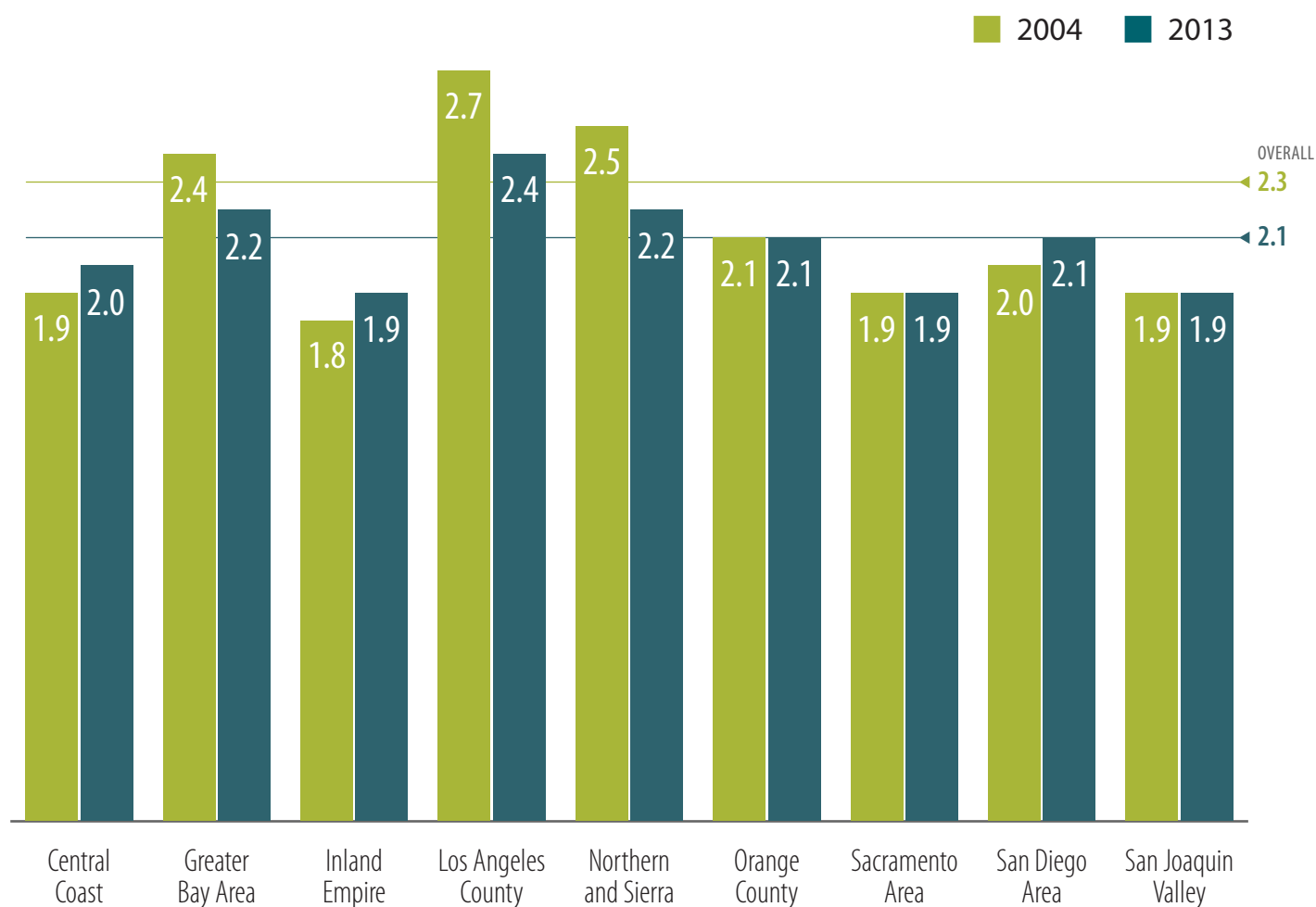
Over the decade from 2004 to 2013, the number of acute care hospitals in California declined 4%, from 401 to 386, while the number of beds remained largely unchanged. During that time, 28 hospitals closed, resulting in a loss of about 4,032 beds, and 20 hospitals opened with 2,487 beds.

Notes: Includes suspended hospitals. General acute care hospitals are listed in Appendix B. Closures and openings are in Appendix C.

Sources: *Hospital Annual Utilization Report*, OSHPD, 2004-2013. Automated Licensing Information and Report Tracking System (ALIRTS), OSHPD. California HealthCare Foundation.

Licensed Beds per 1,000 Population, by Region

California, 2004 and 2013



California Hospitals

Supply and Capacity

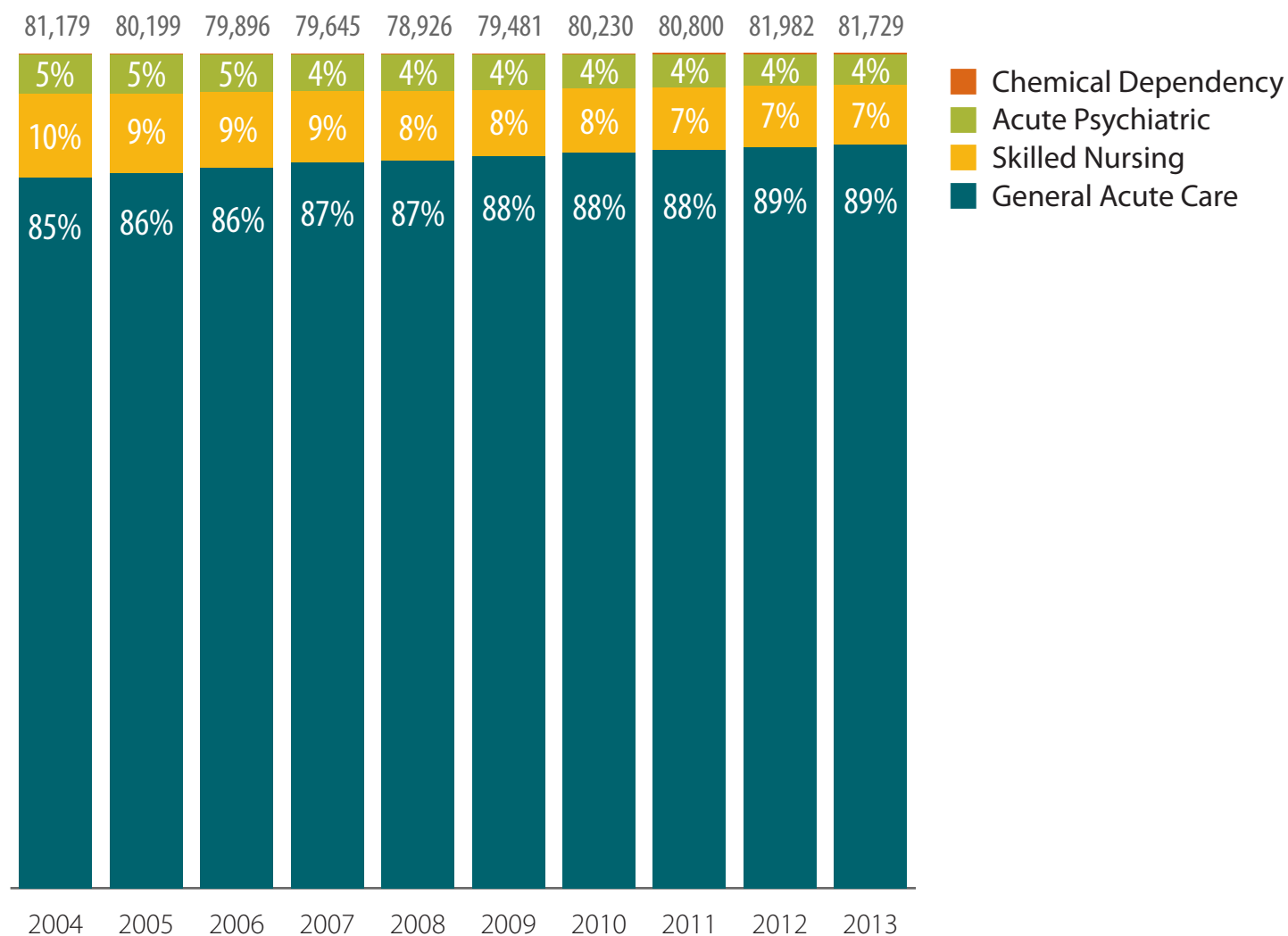
Statewide, licensed beds per 1,000 population declined in the decade between 2004 and 2013. While the Central Coast, Inland Empire, and San Diego experienced increases, licensed beds per 1,000 population declined by more than 10% in Los Angeles County and the Northern and Sierra region, where hospital closures resulted in a loss of beds.

Notes: Excludes hospitals suspended for the entire year. See Appendix G for a list of counties within each region.

Sources: *Hospital Annual Utilization Report*, OSHPD, 2004 and 2013. Automated Licensing Information and Report Tracking System (ALIRTS), OSHPD. *Race/Hispanics Population with Age and Gender Detail, 2000-2010*, California Department of Finance, September 2012, www.dof.ca.gov. *Report P-3: Population Projections by Race/Ethnicity, Detailed Age, and Gender, 2010-2060*, California Department of Finance, January 2013, www.dof.ca.gov.

Licensed Beds, by Type

California, 2004 to 2013



California Hospitals

Supply and Capacity

Close to 90% of hospital beds were licensed as general acute care in 2013. Over the past 10 years, skilled nursing beds and acute psychiatric beds declined as hospitals focused more on general acute care services.

Notes: Excludes hospitals suspended for the entire year. *Skilled nursing* includes three intermediate care beds reported by George L. Mee Memorial Hospital. The percentage of licensed beds used for chemical dependency is 0.2% or less for each year shown. May not add to 100% due to rounding.

Sources: *Hospital Annual Utilization Report*, OSHPD, 2004-2013. Automated Licensing Information and Report Tracking System (ALIRTS), OSHPD.

Licensed Acute Care Beds, by Bed Type

California, 2004 and 2013

	2004	2013	PERCENTAGE CHANGE 2004 TO 2013
Medical/Surgical Acute (includes GYN)	47,090	48,831	3.7%
Perinatal (includes LDRP, excludes nursery)	6,403	6,769	5.7%
Pediatric Acute	3,207	3,028	-5.6%
Intensive Care	5,677	6,901	21.6%
Coronary Care	1,574	1,402	-10.9%
Acute Respiratory Care	53	35	-34.0%
Burn Center	153	147	-3.9%
Newborn Intensive Care	3,247	3,978	22.5%
Rehabilitation Center	1,712	1,721	0.5%
Total	69,116	72,812	5.3%

California Hospitals

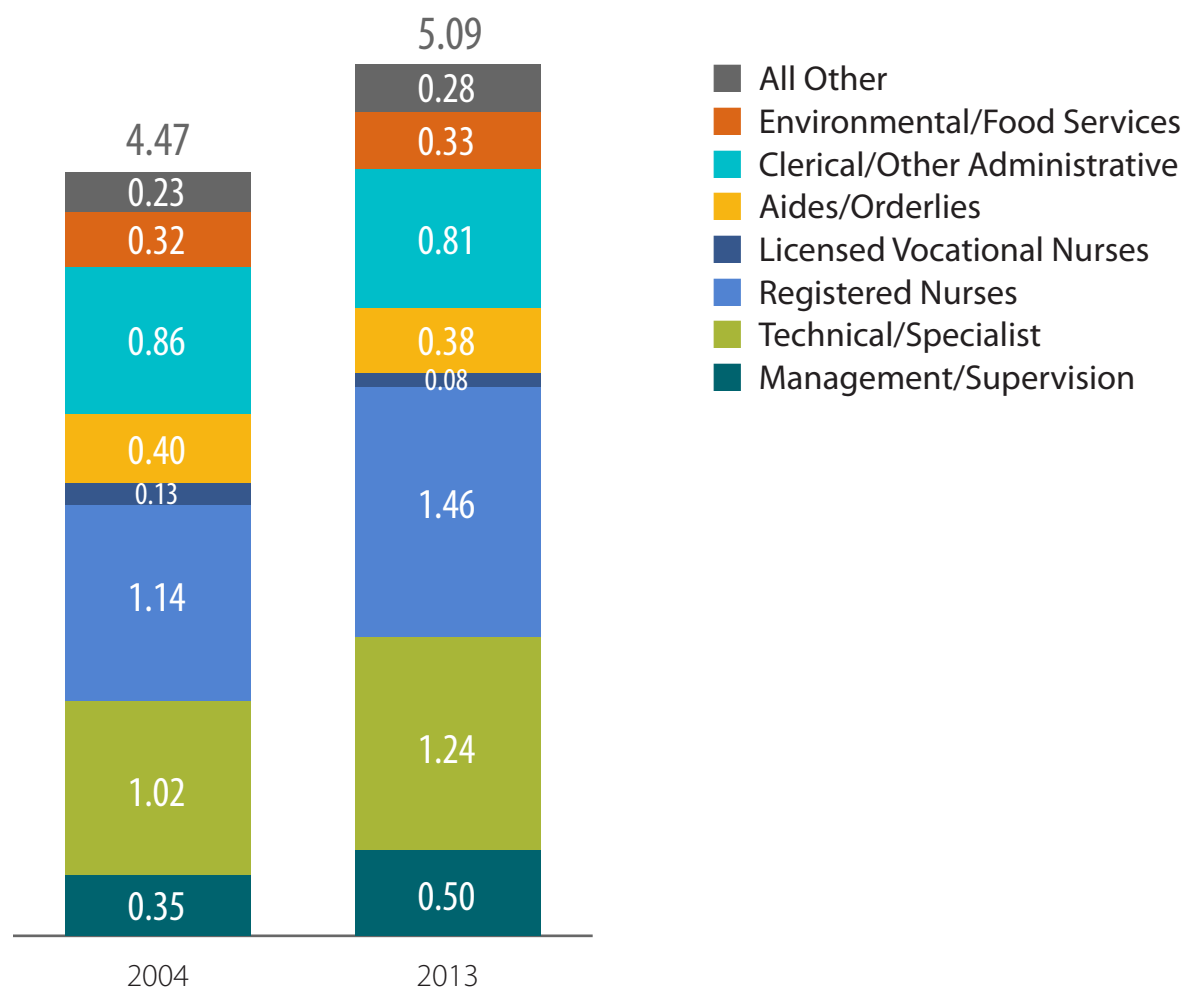
Supply and Capacity

From 2004 to 2013, the number of acute care beds increased, although the share of medical/surgical acute care beds remained stable at almost 70%. The number of intensive care beds (adult and newborn) increased by more than 20%, while acute respiratory care, coronary care, and pediatric beds declined.

Notes: Excludes hospitals suspended for the entire year. Excludes acute psychiatry, skilled nursing, and chemical dependency beds. LDRP means labor/delivery/recovery/postpartum.

Sources: Hospital Annual Utilization Report, OSHPD, 2004 and 2013. Automated Licensing Information and Report Tracking System (ALIRTS), OSHPD.

Full-Time Employees per Adjusted Occupied Bed by Employee Classification, California, 2004 and 2013



California Hospitals

Supply and Capacity

Between 2004 and 2013, there was a 28% rise in registered nurses. The increase coincides with changes in nurse staffing laws and contributed to a 14% overall staffing-per-bed increase.

Notes: Excludes Kaiser hospitals. *Adjusted occupied beds* = (occupancy rate x number of beds) x (total gross patient revenue / gross inpatient revenue). *Full-time* employee classification is based on labor productivity by employee classification. *All other* includes positions excluded from other classifications — for example, ambulance driver, laboratory assistant, and child care worker. Data presented are for productive hours. *Technical/specialist* employees usually perform activities of a creative or complex nature and are often licensed or registered, and include such job titles as technologist, technician, and accountant.

Source: *Hospital Annual Financial Data*, OSHPD, 2004 and 2013.

GAC Hospitals and Licensed Beds, by Region

California, 2013

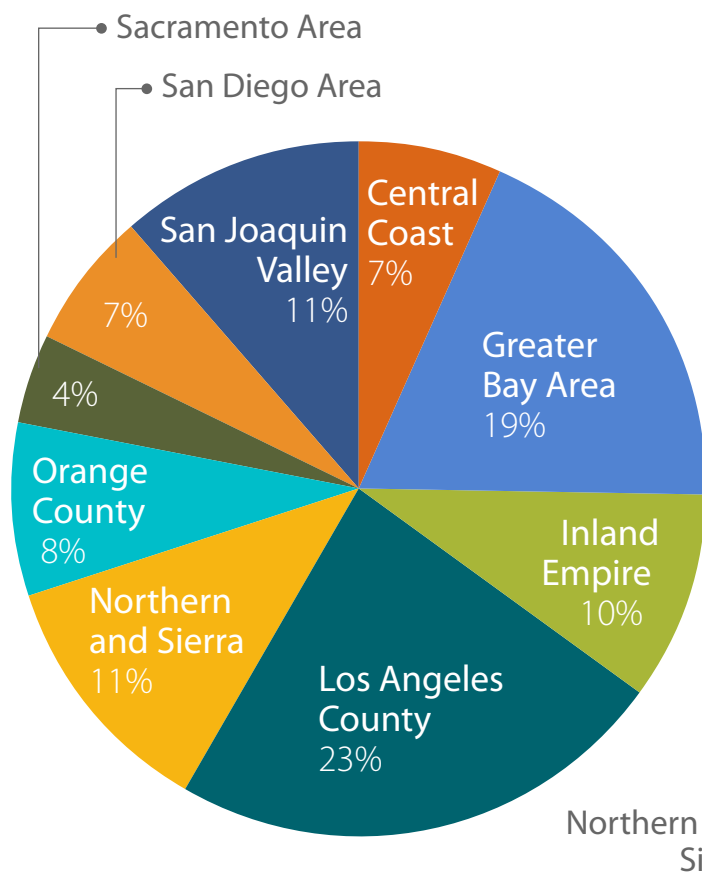
California Hospitals

Supply and Capacity

Nearly one in four general acute care hospitals and one in three beds were located in Los Angeles County, which is home to 26% of Californians. The Northern and Sierra region accounted for 11% of California hospitals, but only 4% of the beds.

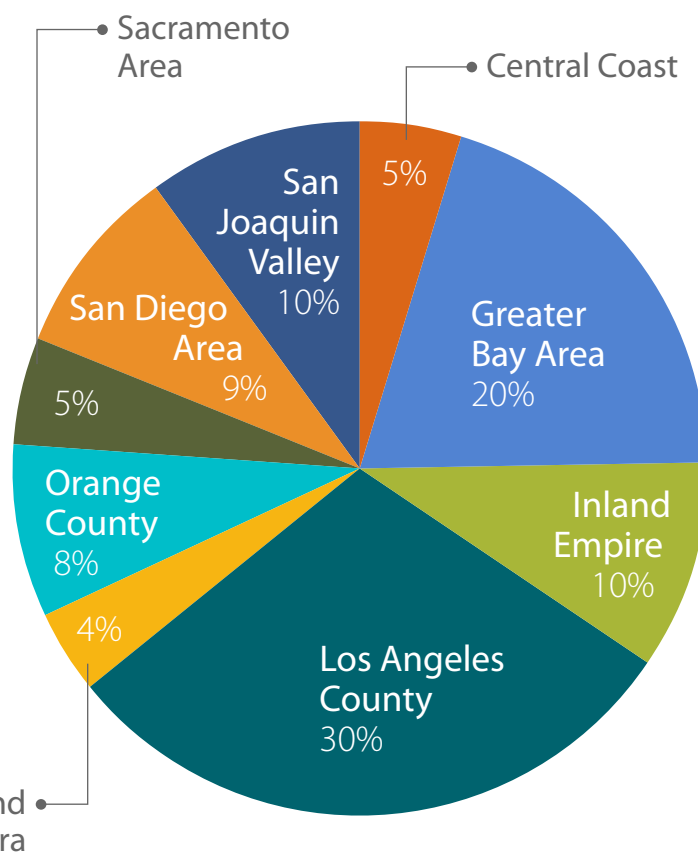
General Acute Care Hospitals

N=384



Licensed Beds

N=81,729



Notes: Excludes hospitals suspended for the entire year. GAC is general acute care. See Appendix G for a list of counties within each region.

Source: Hospital Annual Utilization Report, OSHPD, 2013.

GAC Hospitals and Licensed Beds, by Ownership

California, 2013

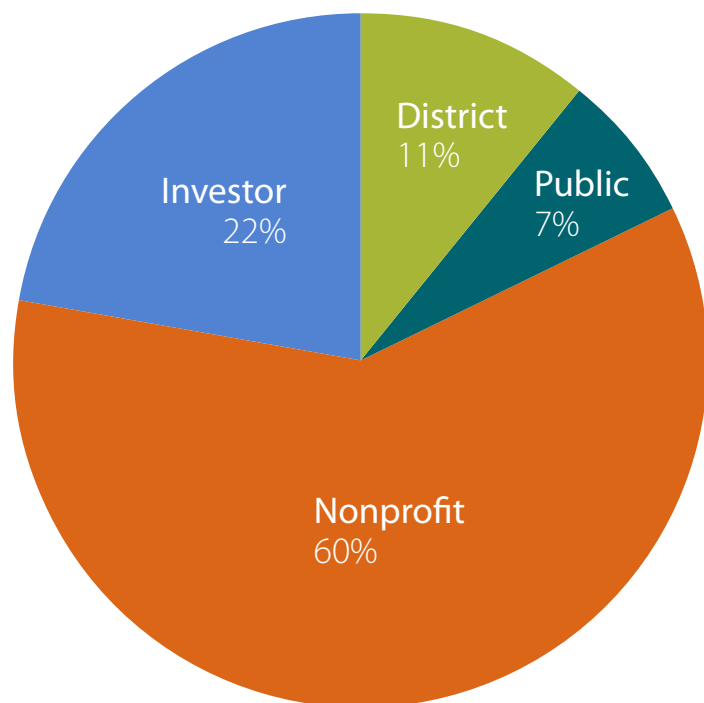
California Hospitals

Supply and Capacity

The majority of general acute care hospitals were owned by nonprofit corporations. Investor-owned hospitals, which tend to be smaller than nonprofits, made up 22% of hospitals, but just 17% of beds.

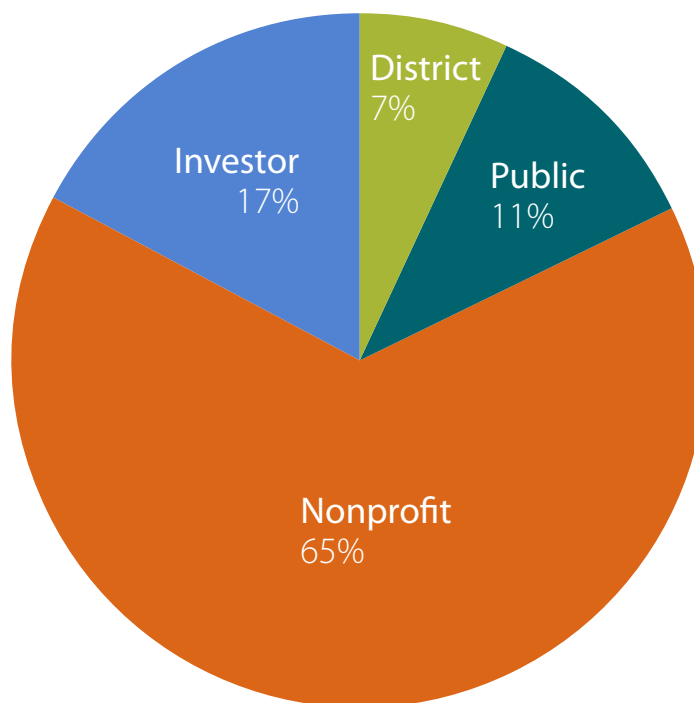
General Acute Care Hospitals

N=384



Licensed Beds

N=81,729



Notes: Excludes hospitals suspended for the entire year. GAC is general acute care. *Public* includes University of California, city, and county hospitals.

Source: *Hospital Annual Utilization Report*, OSHPD, 2013.

Largest Hospital Systems, by Licensed Beds

California, 2013

	HOSPITALS		LICENSED BEDS	
	NUMBER	% OF TOTAL	NUMBER	% OF TOTAL
Kaiser Foundation Health	36	9.4%	8,378	10.3%
Dignity Health (formerly Catholic Healthcare West)	29	7.6%	7,348	9.0%
Sutter	27	7.0%	4,709	5.8%
Adventist	15	3.9%	2,103	2.6%
Prime Healthcare	15	3.9%	2,648	3.2%
Tenet	12	3.1%	2,272	2.8%
University of California	10	2.6%	3,852	4.7%
St. Joseph Health	10	2.6%	1,955	2.4%
All Other	230	59.9%	48,464	59.3%
Total	384	100.0%	81,729	100.0%

California Hospitals

Supply and Capacity

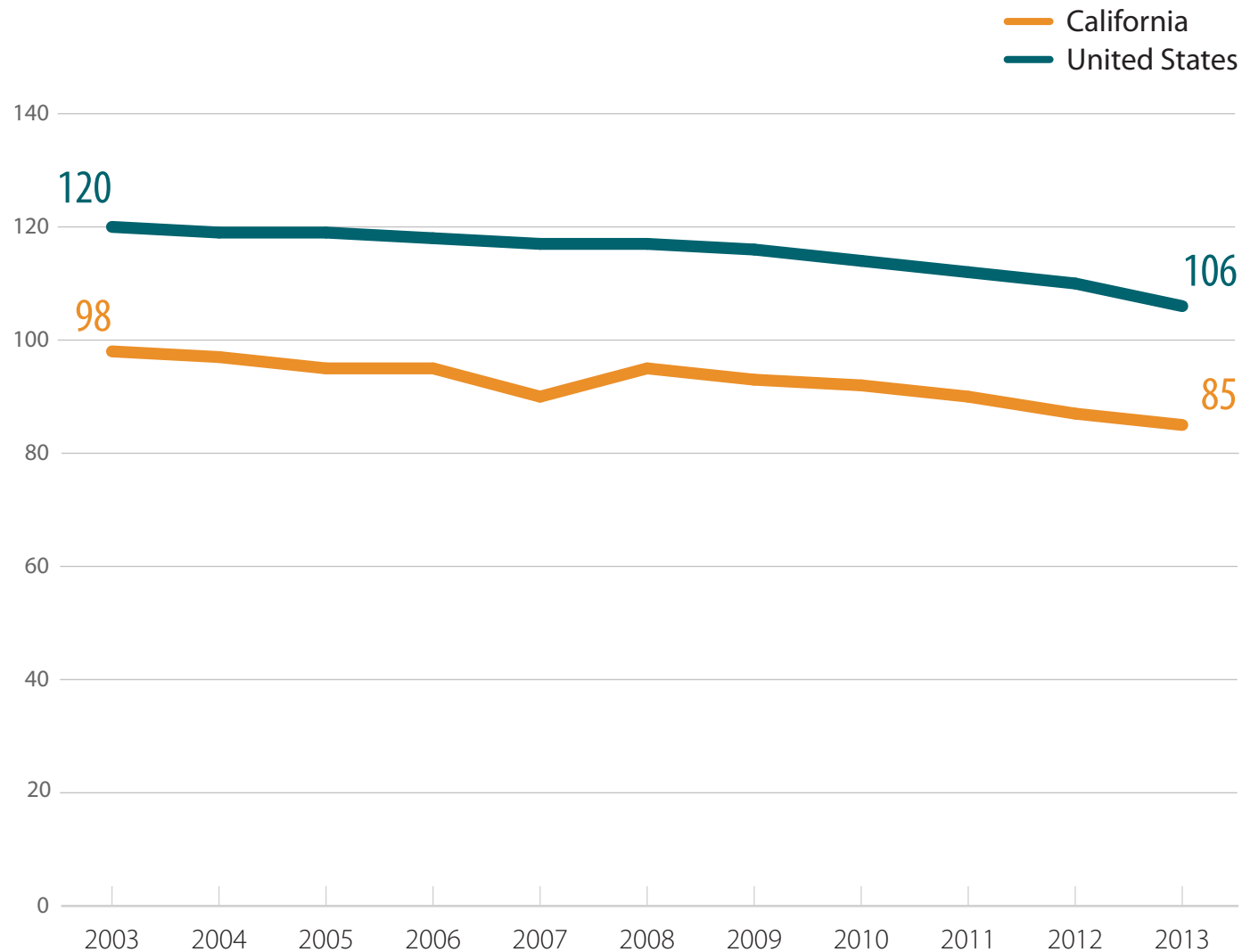
The eight largest hospital systems accounted for 40% of California hospitals and beds. Kaiser, Dignity Health, and Sutter — the three largest systems — accounted for one of every four beds. Prime Healthcare, established in 2001, has expanded rapidly, often through acquisition of financially troubled hospitals.

Notes: Excludes hospitals suspended for the entire year. Includes data for systems with 10 or more hospitals. Columns may not add to 100% due to rounding.

Sources: *Hospital Annual Utilization Report*, OSHPD, 2013. Automated Licensing Information and Report Tracking System (ALIRTS), OSHPD.

Admissions per 1,000 Population

California vs. United States, 2003 to 2013



Notes: Data are for community hospitals, which represent 85% of all hospitals. Federal hospitals, long term care hospitals, psychiatric hospitals, institutions for the mentally retarded, and alcoholism and other chemical dependency hospitals are excluded. Hospitals included are not based on those listed in Appendix B.

Source: Kaiser State Health Facts, using a special data request from the American Hospital Association.

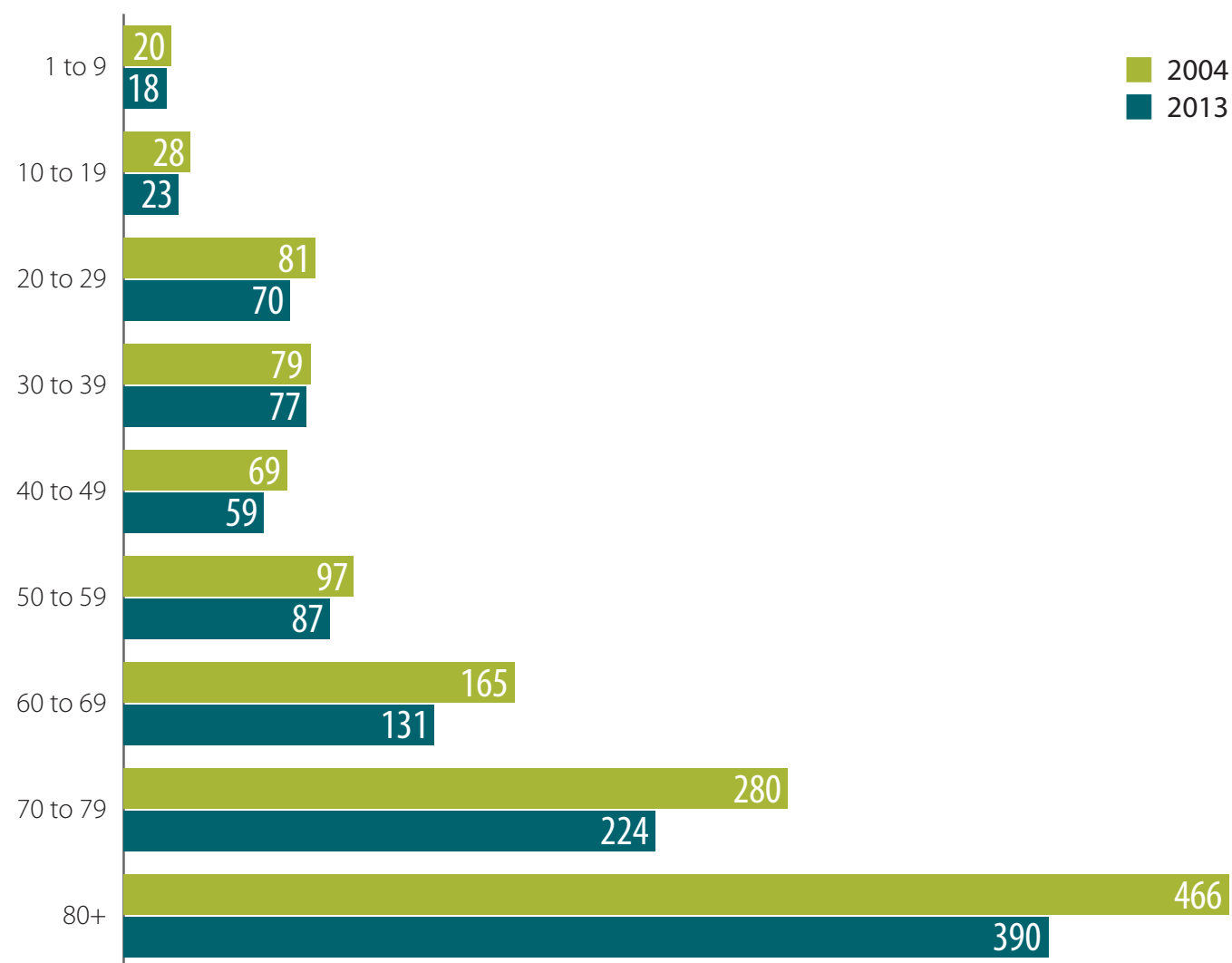
California Hospitals

Use of Services

Admissions per 1,000 population in California has consistently been lower than the national average. Admissions per population declined for both California and the nation between 2003 and 2013.

Discharges per 1,000 Population, by Age Group

California, 2004 and 2013



Note: Excludes patients whose age was unknown.

Sources: Special request of 2004 and 2013 patient discharge data, OSHPD. *Race/Hispanics Population with Age and Gender Detail, 2000-2010*, California Dept. of Finance, September 2012, www.dof.ca.gov. Report P-3: *Population Projections by Race/Ethnicity, Detailed Age, and Gender, 2010-2060*, California Dept. of Finance, January 2013, www.dof.ca.gov.

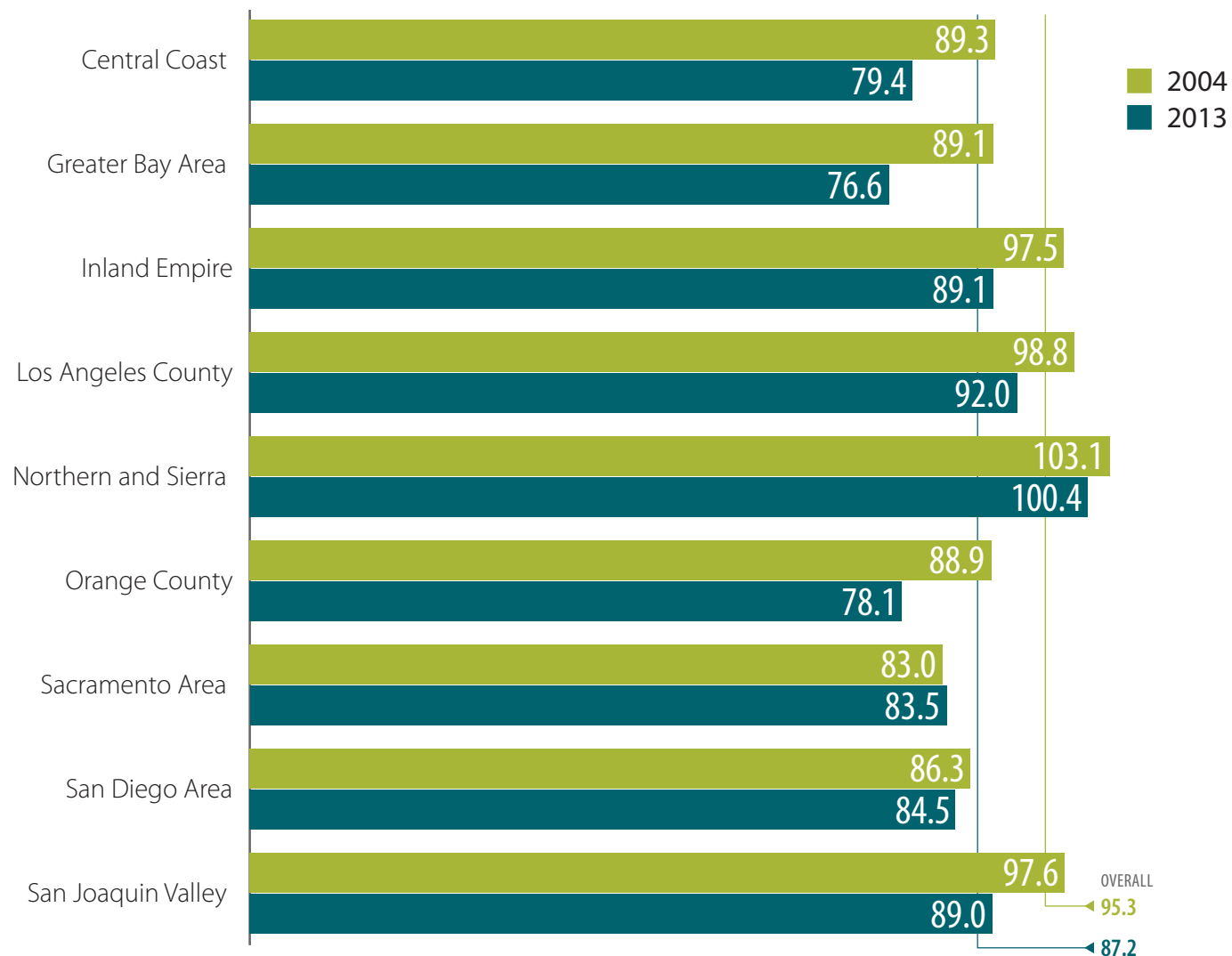
California Hospitals

Use of Services

In the decade from 2004 to 2013, hospital discharges per 1,000 population decreased for all age groups. Hospital use increases dramatically for those over 60. By 2060, California's population age 70 to 79 is projected to increase 180%, and the 80+ cohort is projected to grow 260%.

Discharges per 1,000 Population, by Region

California, 2004 and 2013



California Hospitals

Use of Services

Hospital utilization varied by region. Discharges per 1,000 population decreased in all regions except the Sacramento Area between 2004 and 2013. The Northern and Sierra region, which is predominantly rural, had the highest rate in both 2004 and 2013.

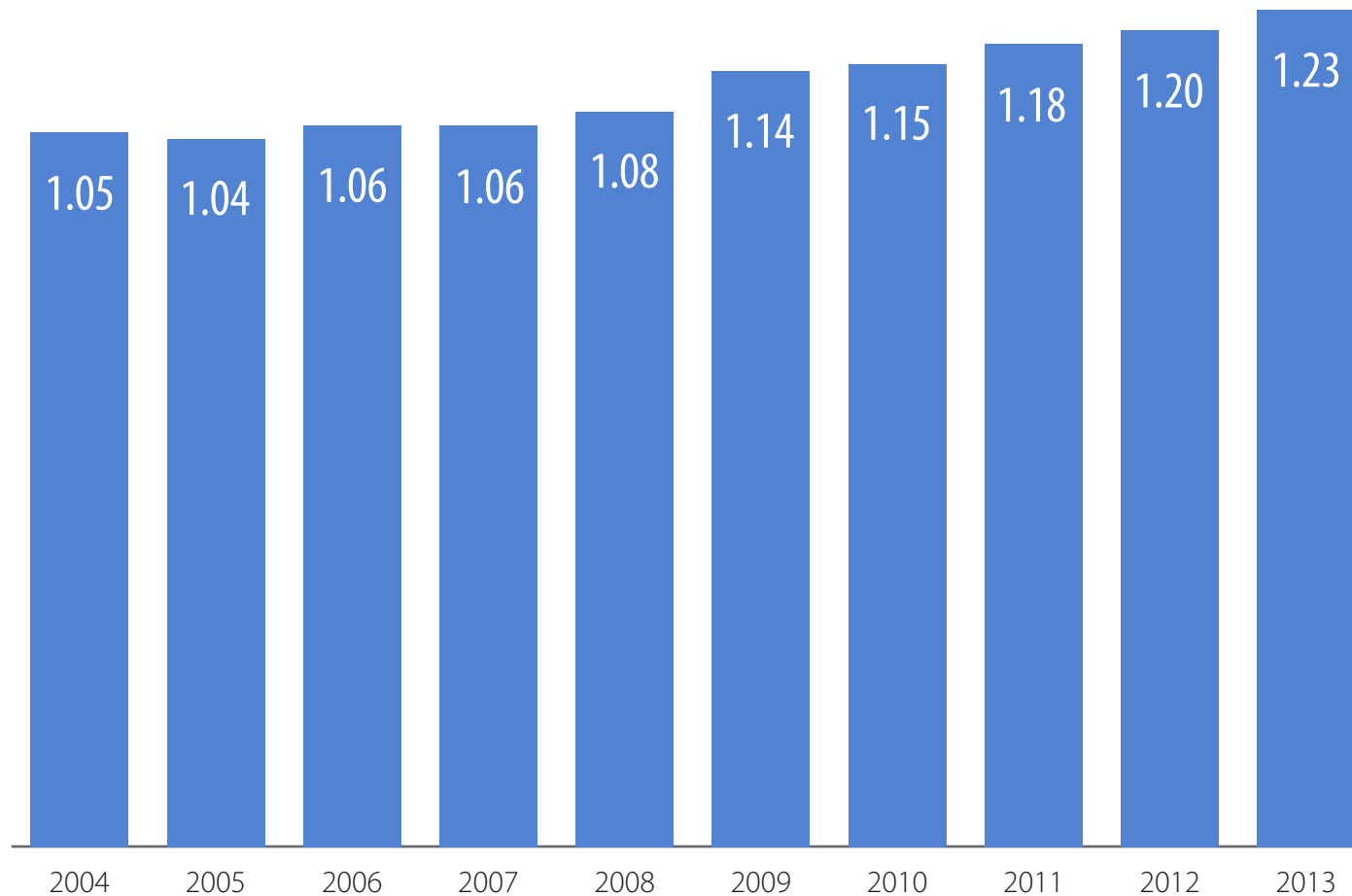
Notes: Excludes normal newborns. Based on patient's county of residence. See Appendix G for a list of counties within each region.

Sources: Special request of 2004 and 2013 patient discharge data, OSHPD. *Race/Hispanics Population with Age and Gender Detail, 2000-2010*, California Dept. of Finance, September 2012, www.dof.ca.gov. Report P-3: *Population Projections by Race/Ethnicity, Detailed Age, and Gender, 2010-2060*, California Dept. of Finance, January 2013, www.dof.ca.gov.

Inpatient Acuity

California, 2004 to 2013

MEDIAN CASE MIX INDEX



Notes: *Case mix index (CMI)* is a measure of the relative cost or resources needed to treat the mix of patients in each licensed California hospital during the calendar year. To calculate the CMI, OSHPD uses Medicare Severity-Diagnosis Related Groups (MS-DRGs) and the associated weights assigned to each by the Centers for Medicare & Medicaid Services. See an example at www.oshpd.ca.gov. On October 1, 2007, CMS replaced the 538 diagnosis-related groups with 745 MS-DRGs. OSHPD implemented these changes with the release of its 2008 patient discharge data. Beginning October 1, 2008, the CMI for each hospital is based on patient discharges within a given federal fiscal year.

Source: *Case Mix Index 1996-2014*, OSHPD, www.oshpd.ca.gov.

California Hospitals

Use of Services

The steady rise in the median case mix index since 2004 indicates that patients admitted to acute care hospitals each year were sicker, on average, than in earlier years. This may be due in part to the closure of hospital skilled nursing and psychiatric beds — which generally have lower acuity — and to a shift to outpatient settings for less intense surgeries.

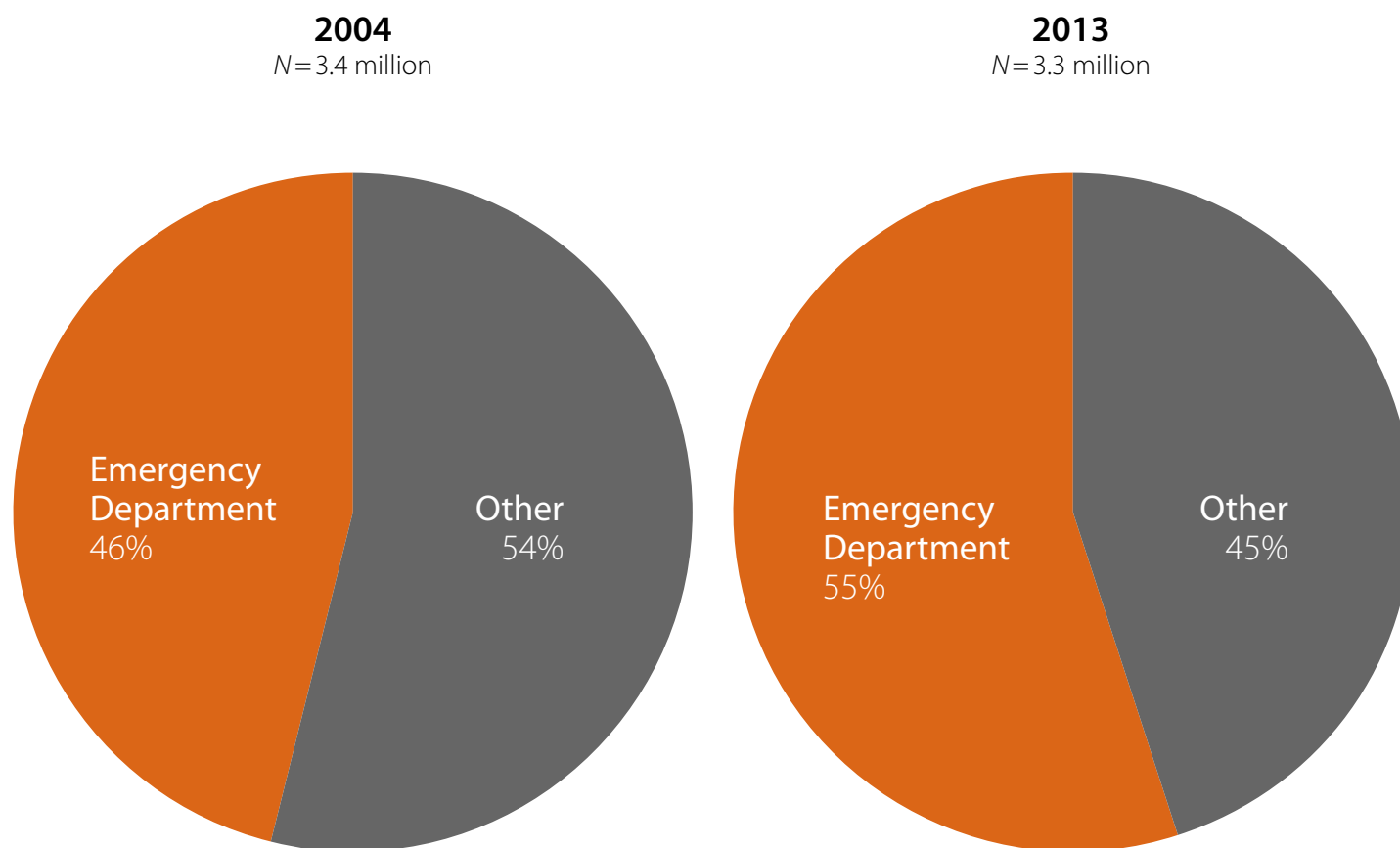
Hospital Discharges, by Source of Admission

California, 2004 and 2013

California Hospitals

Use of Services

From 2004 to 2013, hospital emergency departments became a more important source of admissions. In 2013, hospitals had 55% of all admissions come through the emergency department, compared to 46% in 2004.

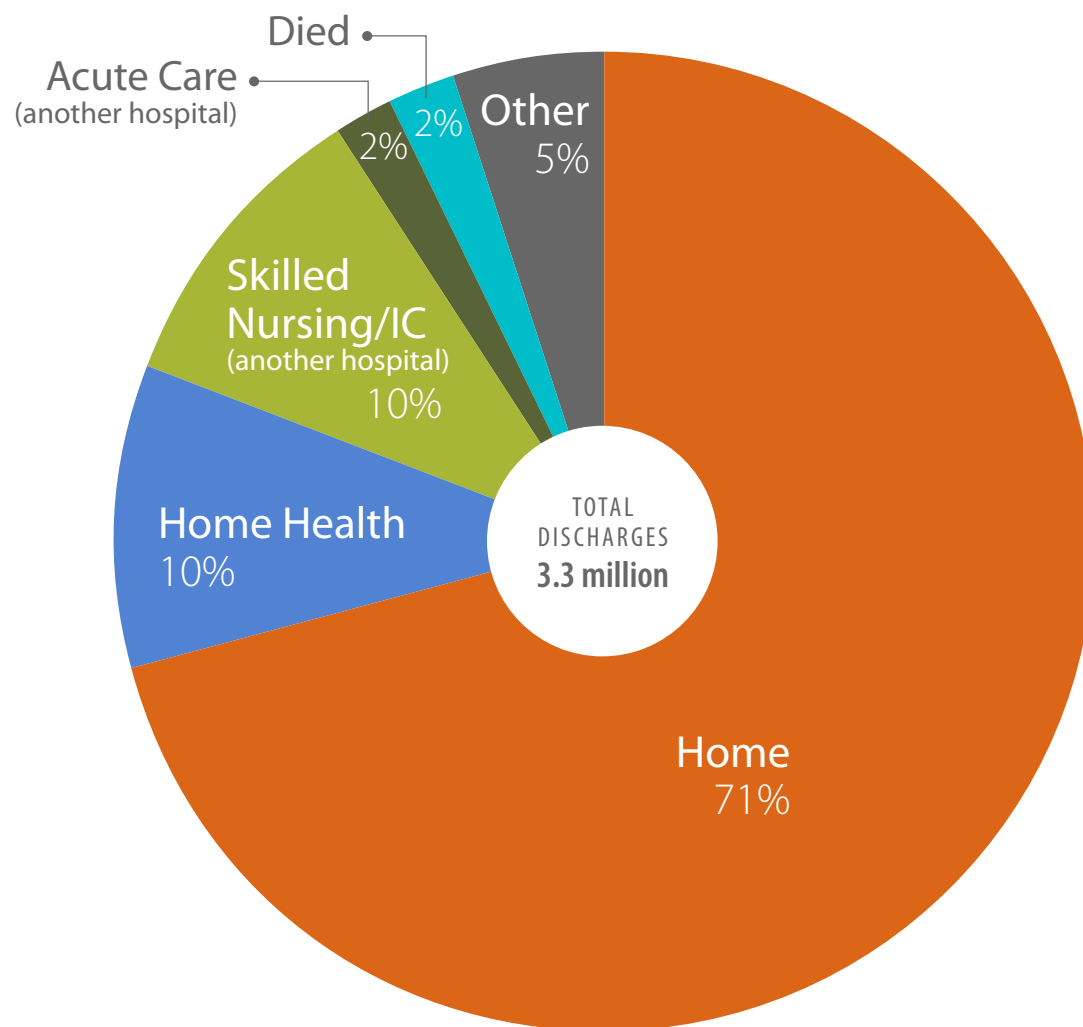


Notes: Excludes normal newborns. In 2004 and 2013 there were instances where the admission source was blank or invalid. Because these instances account for less than 0.004% of emergency department discharges, they were not included in the graphic. *Other* includes home, residential care facility, ambulatory surgery, skilled nursing, inpatient hospital care, another hospital's emergency department, prison/jail, and other.

Source: *Patient Discharge Data*, OSHPD, 2004 and 2013.

Hospital Discharges, by Destination

California, 2013



Notes: Excludes normal newborns. *IC* is intermediate care. *Other* includes skilled nursing/intermediate care (admitting hospital), against medical advice, residential care facility, other care (admitting or another hospital), prison/jail, acute care (admitting hospital), and other.

Sources: Special request of 2004 and 2013 patient discharge data, OSHPD. *Summary of HCAHPS Survey Results: October 2012 to September 2013 Discharges*, HCAHPS, July 2014, www.hcahpsonline.org.

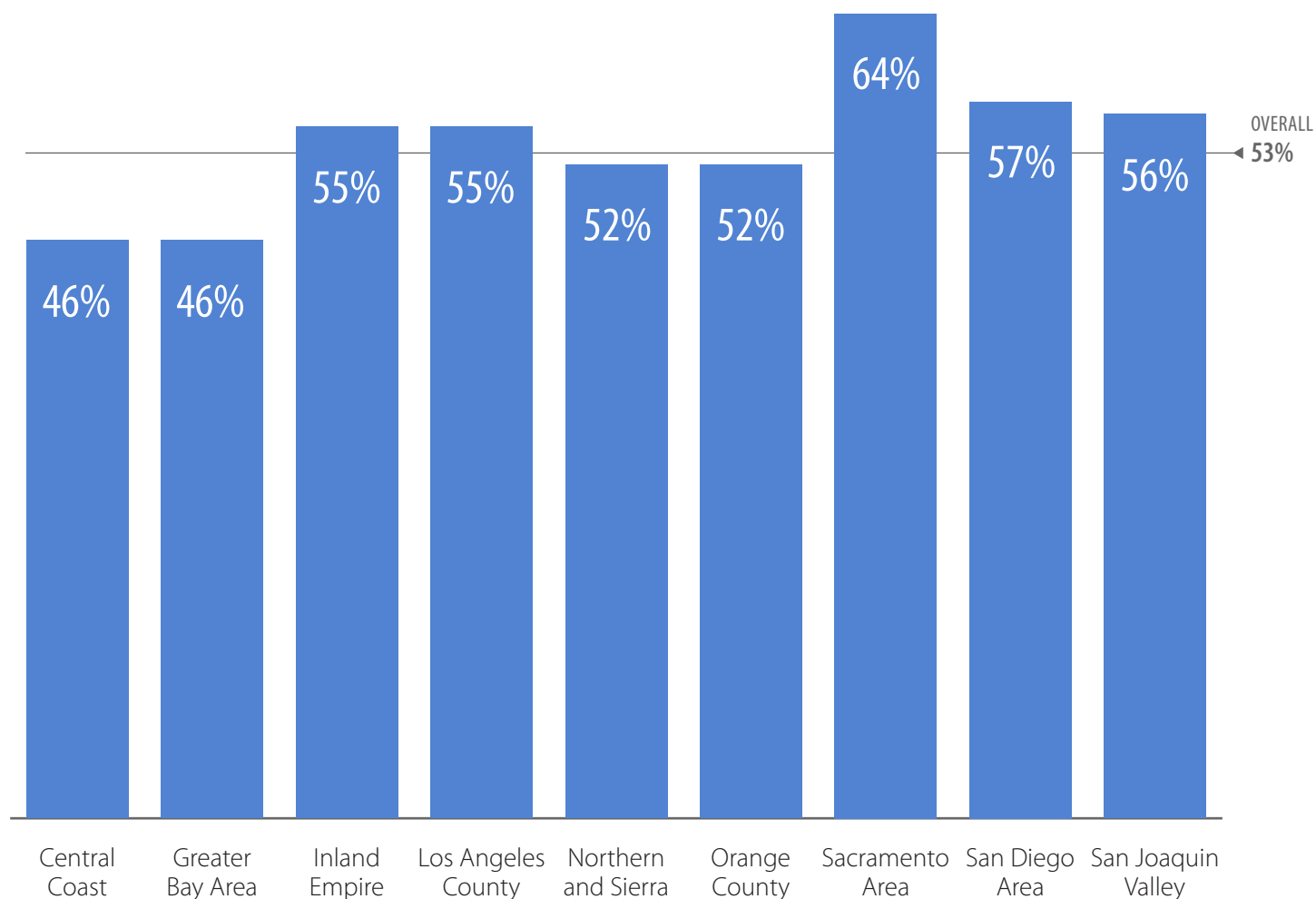
California Hospitals

Use of Services

The vast majority (71%) of hospital patients are discharged to home rather than another health care facility. Providing adequate instructions to patients, and appropriate follow-up, is important to minimize readmissions. Eighty-three percent of discharged patients who participated in the Hospital Consumer Assessment of Healthcare Providers and Systems (HCAHPS) survey said that they received adequate information during the discharge process (not shown).

Hospital Occupancy Rate for Licensed Beds, by Region

California, 2013



California Hospitals

Use of Services

Hospital occupancy varied by region. In 2013, 46% of the licensed beds in the Greater Bay Area and Central Coast regions were filled by patients, compared to 64% in the Sacramento area.

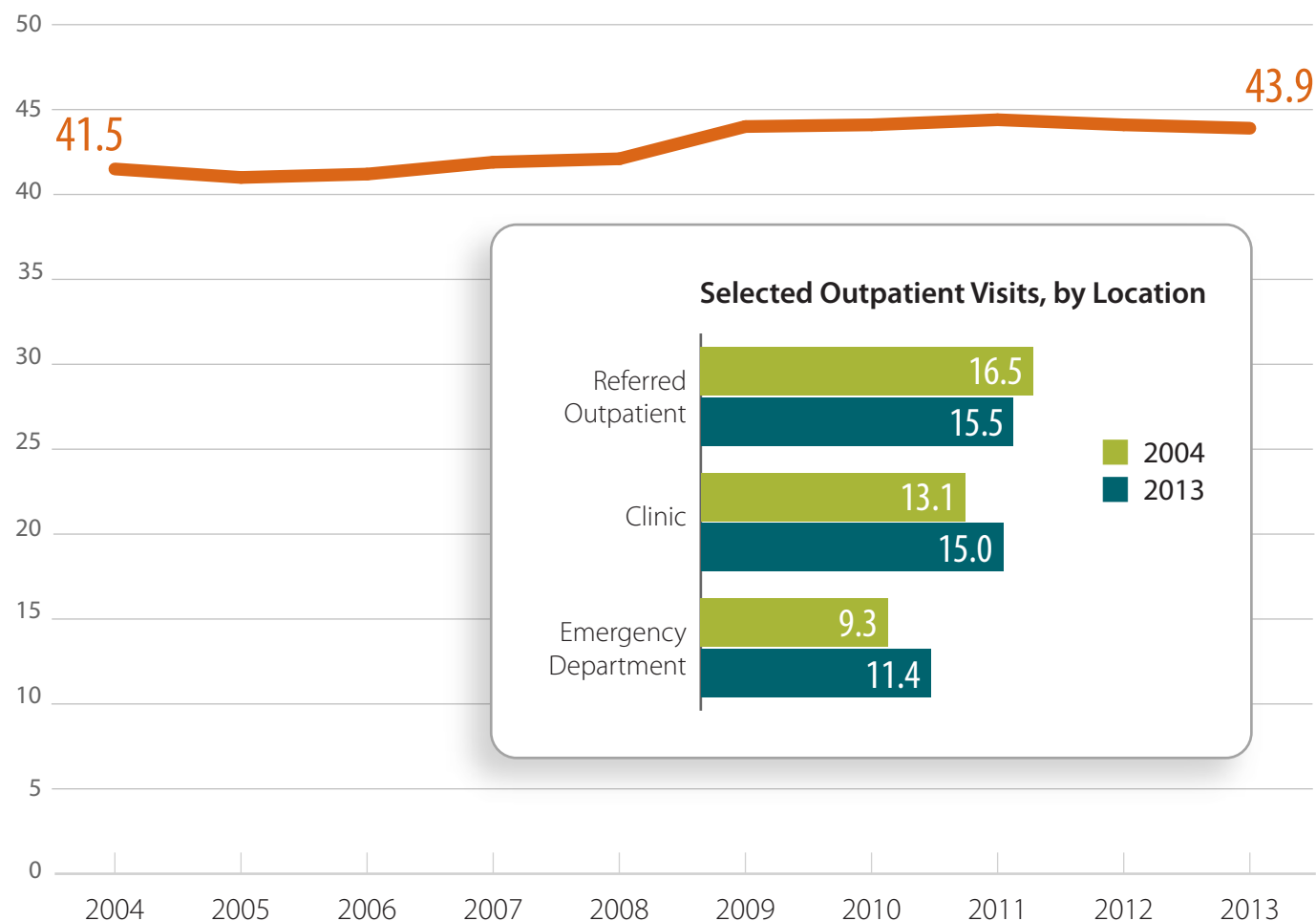
Notes: Excludes hospitals suspended for the entire year and nonresponders. Licensed hospital beds may not be indicative of beds staffed and available for use, which may be lower. See Appendix G for a list of counties within each region.

Source: *Hospital Annual Utilization Report*, OSHPD, 2013

Hospital Total Outpatient Visits

California, 2004 to 2013

(ALL NUMBERS IN MILLIONS)



Notes: Excludes Kaiser. A visit is an appearance of an outpatient in the hospital for ambulatory or ancillary services. The patient is typically treated and released the same day. Included are outpatient emergency department visits, outpatient clinic visits, referred ancillary service visits, home health care visits, and day care days. Also included are outpatient chemical dependency visits, hospice outpatient visits, and adult day health care visits.

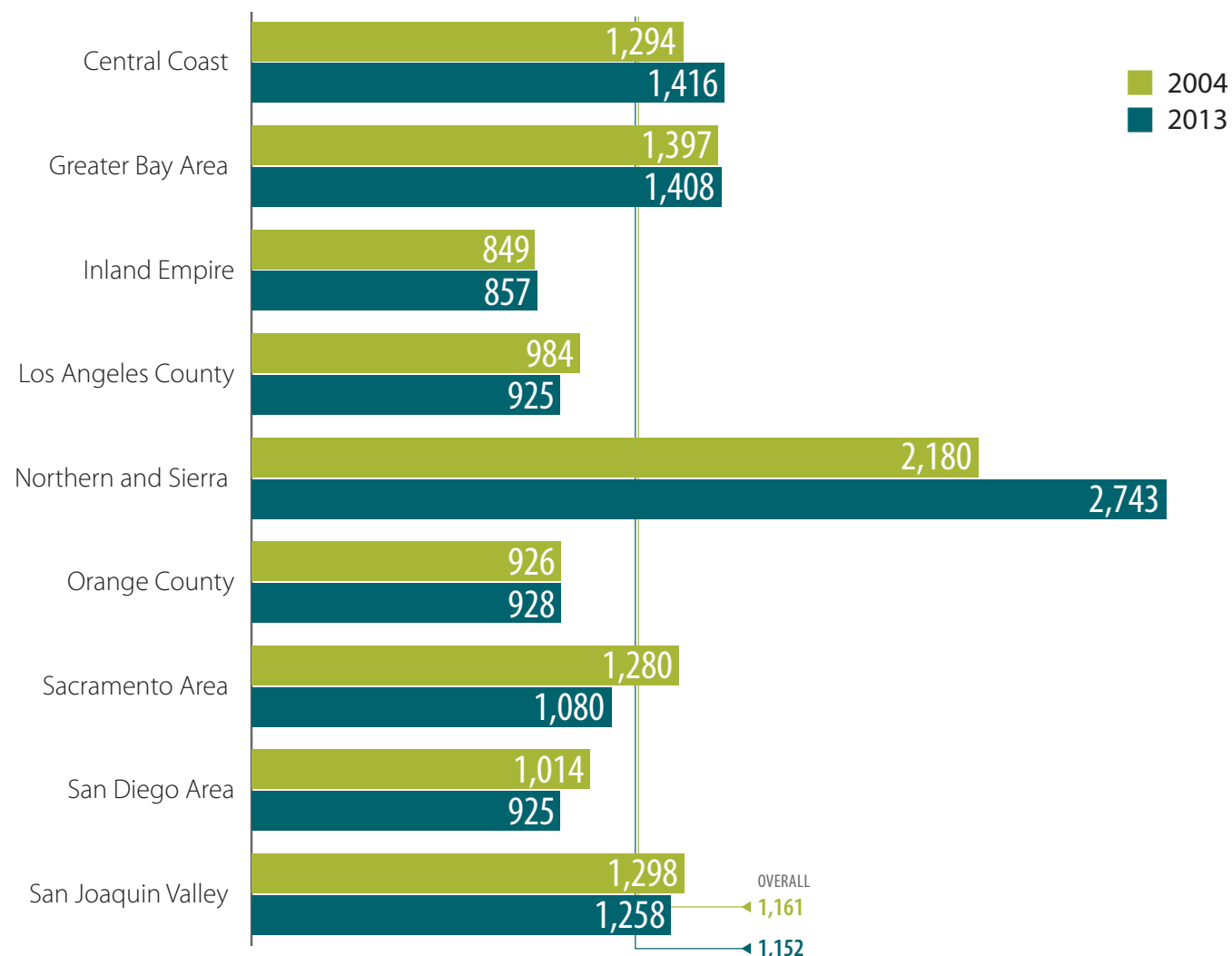
Source: Hospital Annual Financial Data, OSHPD, 2004-2013.

California Hospitals

Use of Services

Total outpatient visits increased 6% from 2004 to 2013. This was primarily driven by increases in emergency department and clinic visits. During the same time, referred outpatient visits declined.

Hospital Outpatient Visits per 1,000 Population, by Region California, 2004 and 2013



Notes: Excludes Kaiser. Based on patient's county of residence. A visit is an appearance of an outpatient in the hospital for ambulatory or ancillary services. The patient is typically treated and released the same day. Included are outpatient emergency department visits, outpatient clinic visits, referred ancillary service visits, home health care visits, and day care days. Also included are outpatient chemical dependency visits, outpatient hospice visits, and adult day health care visits. See Appendix G for a list of counties within each region.

Sources: *Hospital Annual Financial Data*, OSHPD, 2004 and 2013. *Race/Hispanics Population with Age and Gender Detail, 2000-2010*, California Department of Finance, September 2012, www.dof.ca.gov. *Report P-3: Population Projections by Race/Ethnicity, Detailed Age, and Gender, 2010-2060*, California Department of Finance, January 2013, www.dof.ca.gov.

California Hospitals

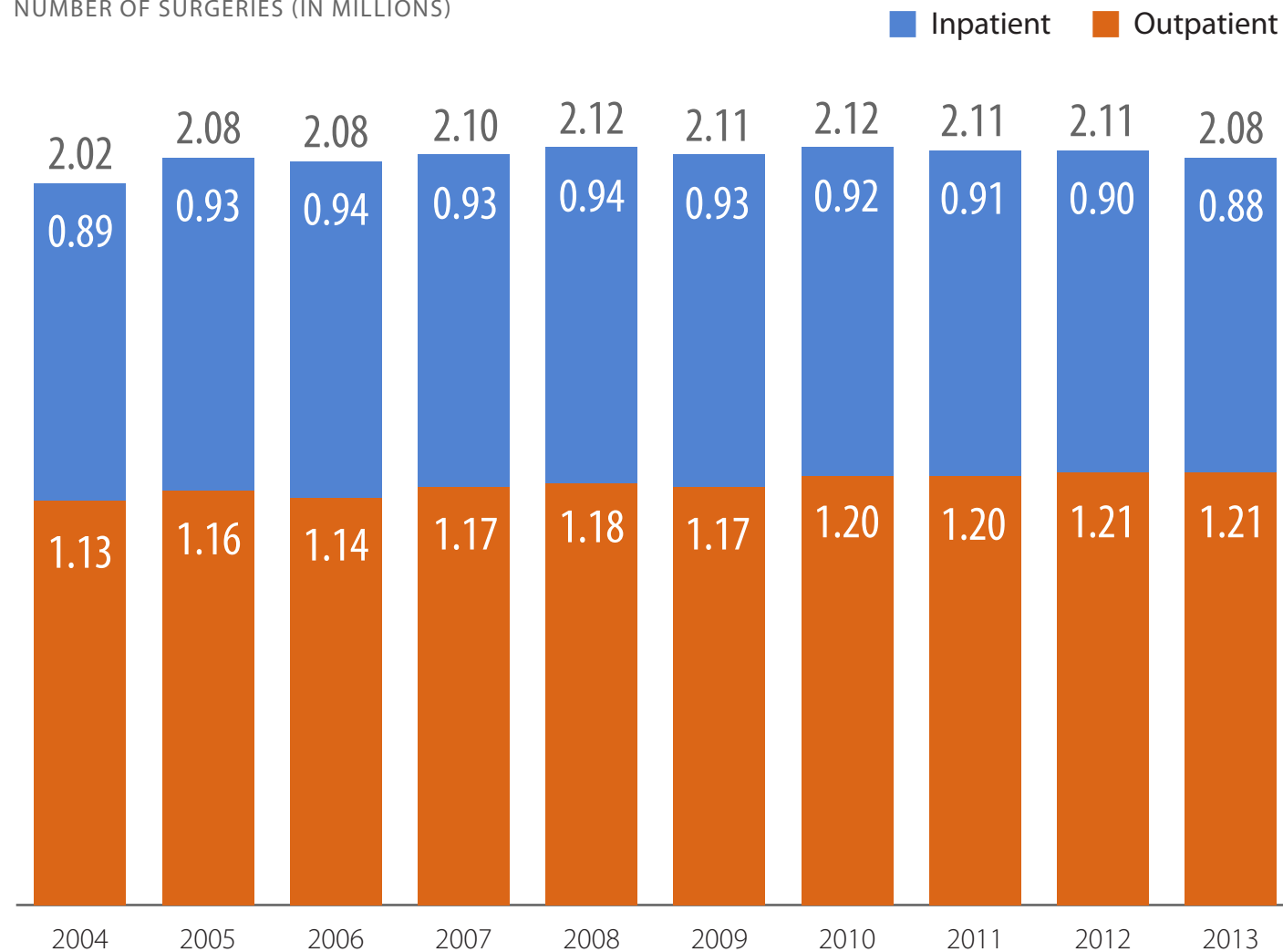
Use of Services

In 2013, the Northern and Sierra region had significantly more hospital outpatient visits per 1,000 population than all other California regions. Between 2004 and 2013, the region also saw the greatest growth in outpatient visits per population.

Inpatient and Outpatient Hospital Surgeries

California, 2004 to 2013

NUMBER OF SURGERIES (IN MILLIONS)



Notes: Excludes hospitals suspended for the entire year and nonresponders. Segments may not add to totals due to rounding.

Source: *Hospital Annual Utilization Report*, OSHPD, 2004-2013.

California Hospitals

Use of Services

Total surgeries rose 3% between 2004 and 2013. Inpatient surgeries decreased by 1% while outpatient surgeries increased by 7%.

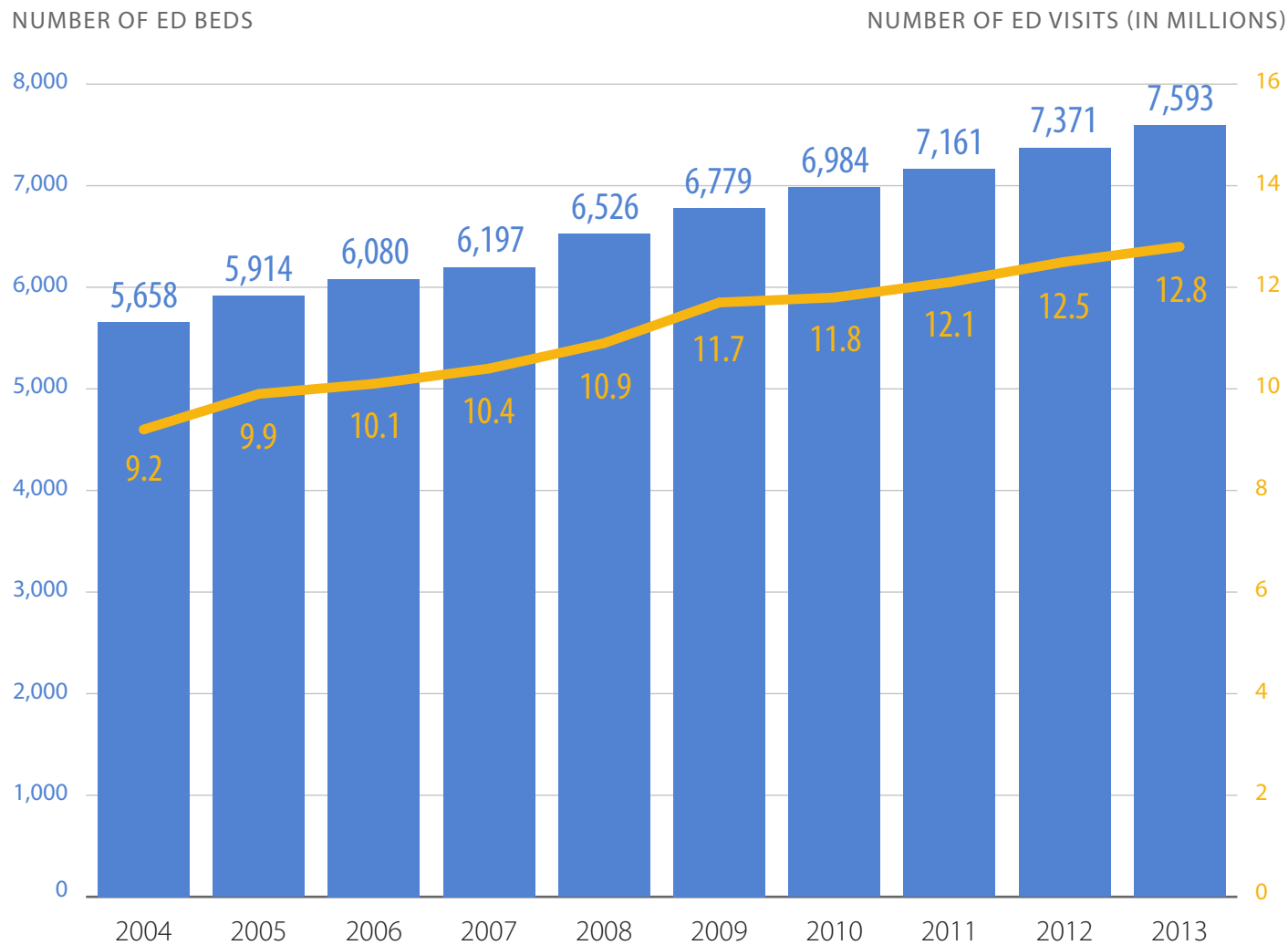
Emergency Department Beds and Visits

California, 2004 to 2013

California Hospitals

Use of Services

Between 2004 and 2013, emergency department beds increased 34% while emergency department visits grew by 40%.

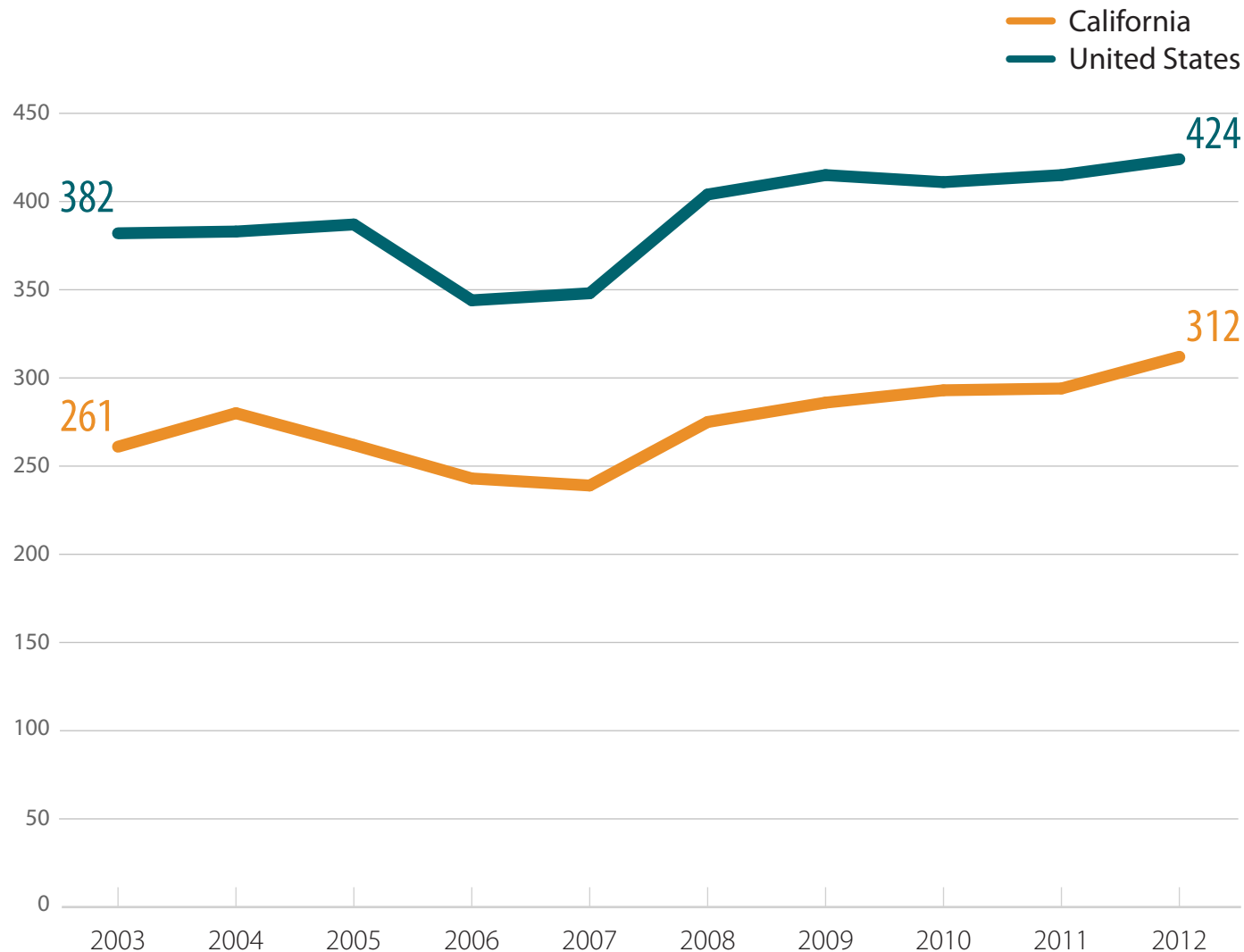


Note: Excludes hospitals suspended for the entire year, nonresponders, and holding or observation beds.

Source: *Hospital Annual Utilization Report*, OSHPD, 2004-2013.

Emergency Department Visits per 1,000 Population

California vs. United States, 2003 to 2012



California Hospitals

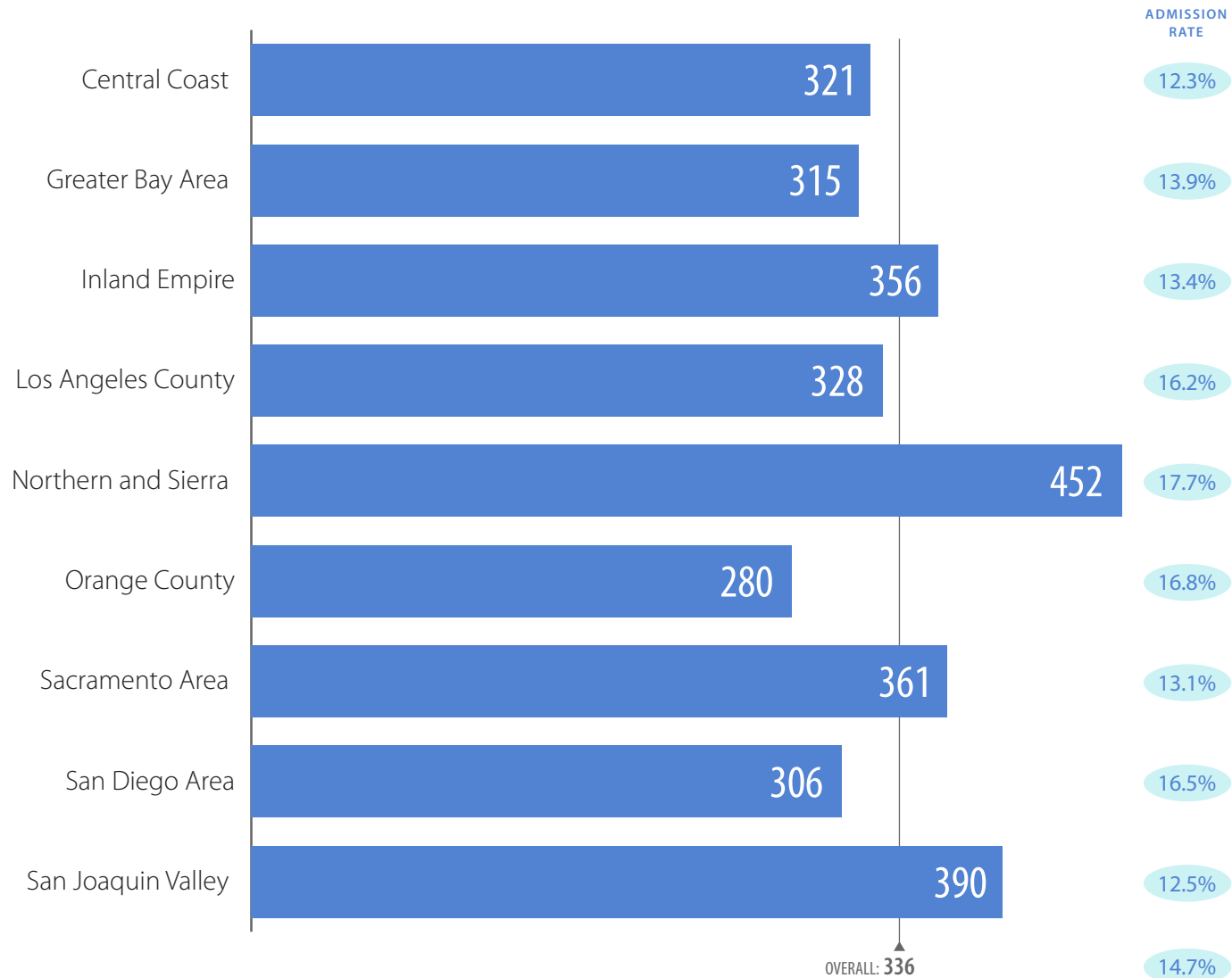
Use of Services

Use of hospital emergency departments in California increased from 261 visits per 1,000 population in 2003 to 312 visits in 2012. This was a 19% rise compared to just 11% for the US as a whole. Nevertheless, California had significantly fewer emergency department visits per 1,000 than the US.

Notes: Data are for community hospitals, which represent 85% of all hospitals. Excludes federal hospitals, long term care hospitals, psychiatric hospitals, institutions for the mentally retarded, and alcoholism and other chemical dependency hospitals. Hospitals included are not based on those listed in Appendix B.

Source: Kaiser State Health Facts, using a special data request from the American Hospital Association.

Emergency Department Visits per 1,000 Population by Region, California, 2013



California Hospitals

Use of Services

Emergency department visits per 1,000 population were lowest in the Orange County region and highest in the Northern and Sierra region, which also had the highest percentage of patients admitted to the hospital after coming into the emergency department.

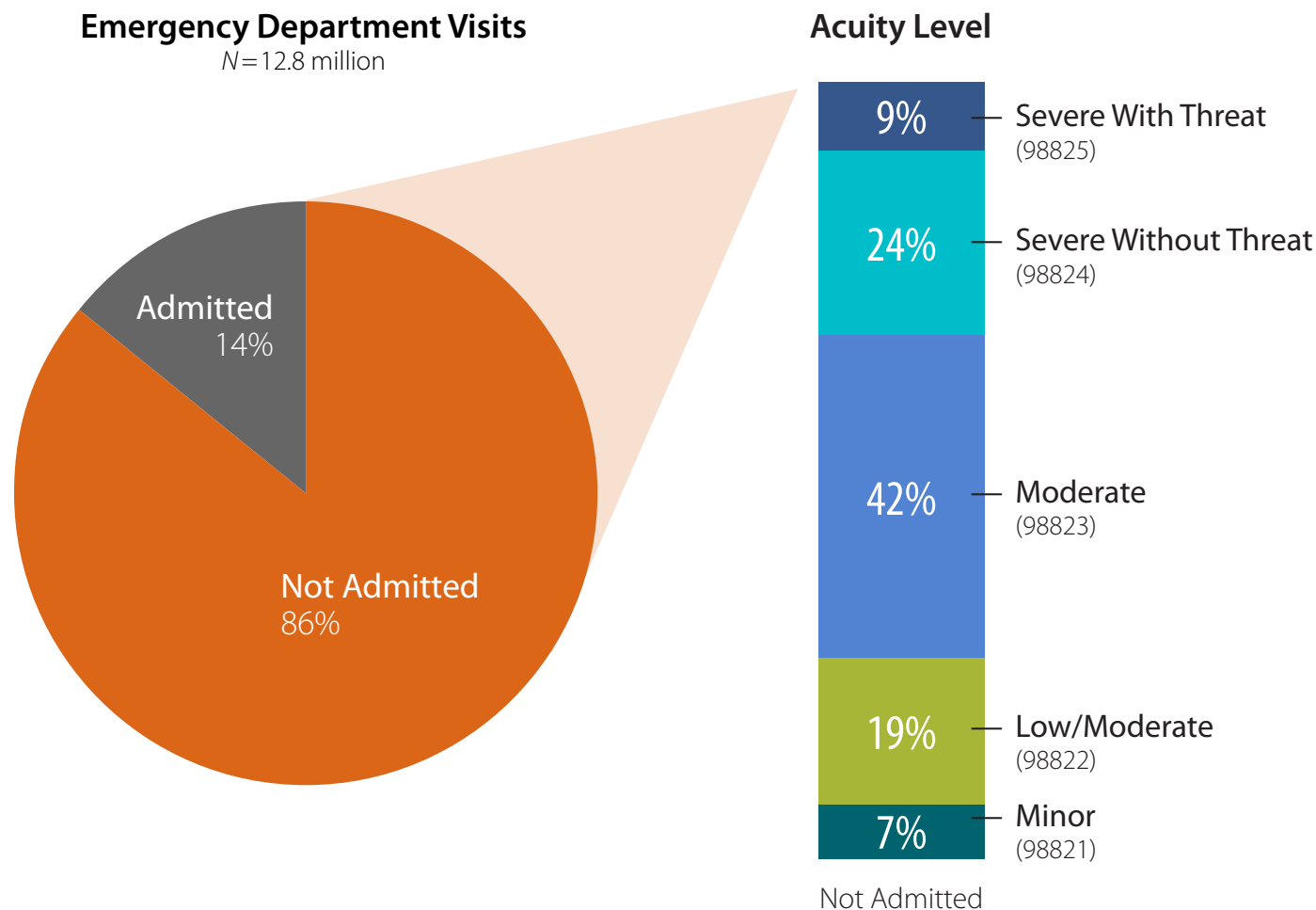
Notes: Excludes hospitals suspended for the entire year and nonresponders. Based on patient's county of residence. See Appendix G for a list of counties within each region.

Sources: *Hospital Annual Utilization Report*, OSHPD, 2013. *Report P-3: Population Projections by Race/Ethnicity, Detailed Age, and Gender, 2010-2060*, California Department of Finance, January 2013, www.dof.ca.gov.

Non-Admitted Emergency Department Visits by Acuity Level, California, 2013

California Hospitals

Use of Services



The vast majority (86%) of emergency department visits did not result in an admission. Of these about a third were for severe conditions, including 9% with conditions severe enough to be life threatening.

Notes: Excludes hospitals suspended for the entire year and nonresponders. See Glossary for definitions. Segments may not add to 100% due to rounding.

Source: *Hospital Annual Utilization Report*, OSHPD, 2013.

Hospital Margin Trends, Total and Operating California, 2004 to 2013

California Hospitals

Finances



Median hospital operating and total margins between 2004 and 2013 reached a high in 2010 and 2011 but have fallen in recent years. As operating margins fell, profits from activities not directly related to providing health care — nonoperating margins (not shown) — buoyed the total margins.

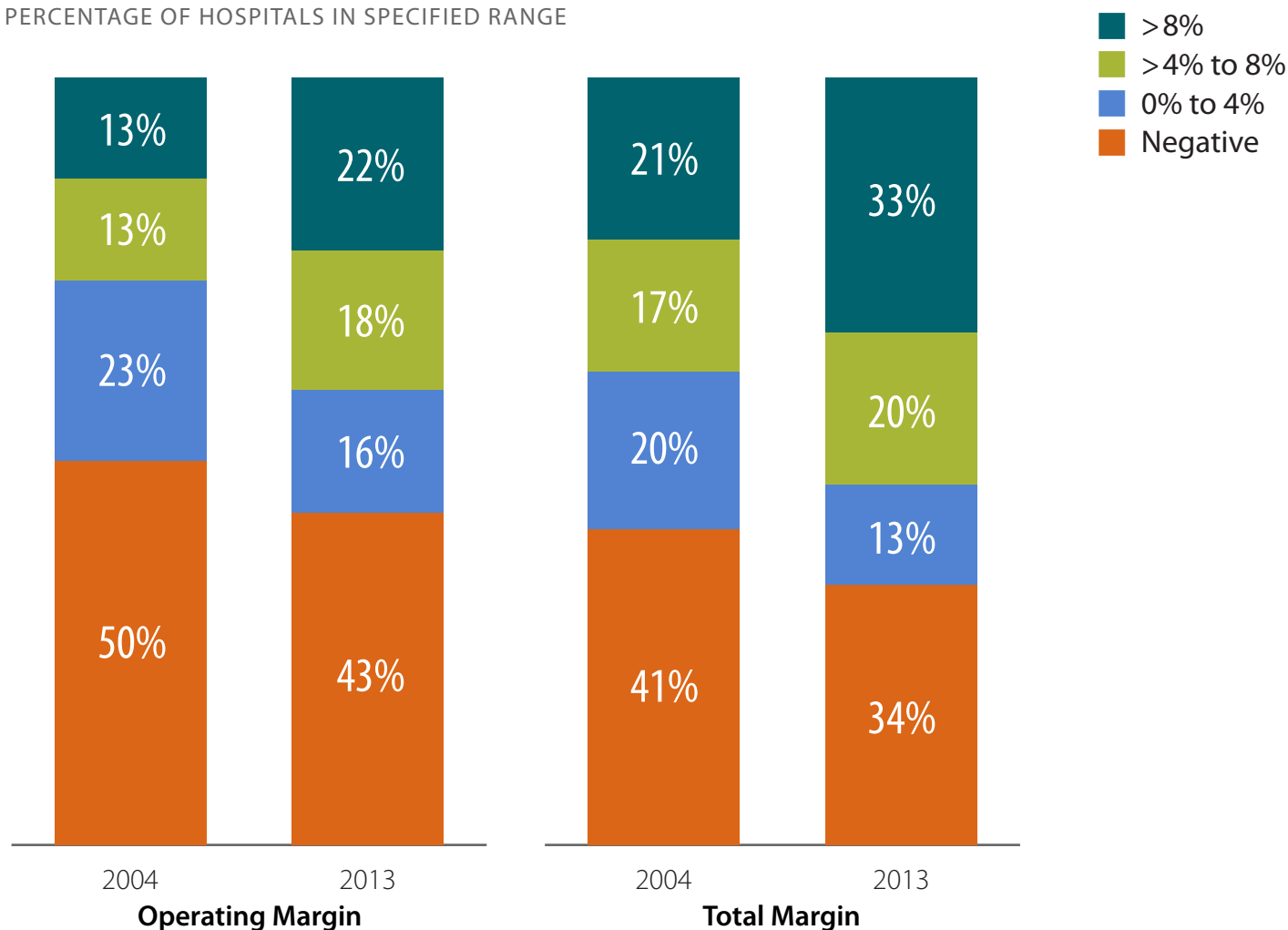
Notes: Excludes Kaiser hospitals. Kaiser reports its financial data by region. Its Northern CA Region from 2004 to 2013 had operating margins of 11.1%, 7.3%, -2.6%, -1.4%, -2.2%, -0.6%, -1.2%, 10.0%, 11.7%, and 12.1%. Its Southern CA Region had operating margins of 14.5%, 9.8%, -4.8%, -5.2%, -3.0%, -1.1%, -1.7%, -0.4%, -0.5%, and -1.4%. Its Northern CA Region had total margins of 11.1%, 6.9%, 6.7%, 16.9%, 15.8%, 15.6%, 10.4%, 10.6%, 12.6%, and 13.4%. Its Southern CA Region had total margins of 15.9%, 12.0%, 13.7%, 16.0%, 11.7%, 11.0%, 8.0%, 8.9%, 7.4%, and 7.6%. *Operating margin* is the percentage of operating revenue that remains after operating expenses have been deducted. *Total margin* is the percentage of all revenue that remains as income after all expenses have been deducted. *Median* is the margin at which half of the hospitals are above the value and half are below.

Source: *Hospital Annual Financial Data*, OSHPD, 2004-2013.

Hospital Margins, Total and Operating, by Range

California, 2004 and 2013

PERCENTAGE OF HOSPITALS IN SPECIFIED RANGE



Notes: Excludes Kaiser hospitals. Kaiser reports its financial data by region. Its Northern CA Region's operating margin of was 11.1% in 2004 and 12.1% in 2013. Its Southern CA Region's operating margin of was 14.5% in 2004 and -1.4% in 2013. Its Northern CA Region's total margin of was 11.1% in 2004 and 13.4% in 2013. Its Southern CA Region's total margin was 15.9% in 2004 and 7.6% in 2013. *Operating margin* is the percentage of operating revenue that remains as income after operating expenses have been deducted. *Total margin* is the percentage of all revenue that remains as income after all expenses have been deducted. Segments may not add to 100% due to rounding.

Source: *Hospital Annual Financial Data*, OSHPD, 2004 and 2013.

California Hospitals

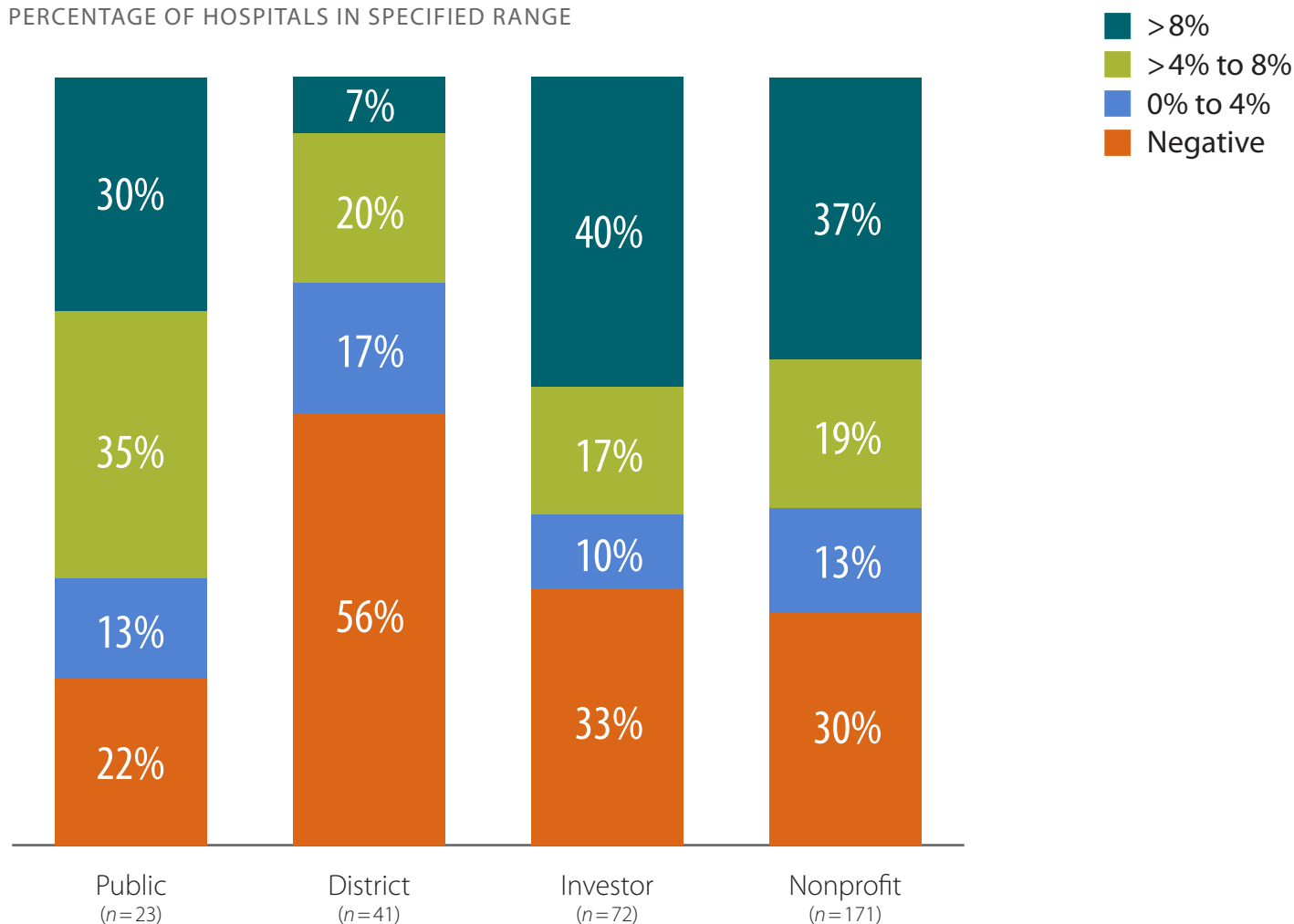
Finances

California hospitals were faring better in 2013 than 2004. Sixty-six percent had positive total margins in 2013 compared to 59% in 2004. Similarly, a larger proportion of hospitals had higher operating margins.

Total Margins, by Ownership Type and Range

California, 2013

PERCENTAGE OF HOSPITALS IN SPECIFIED RANGE



Notes: Excludes Kaiser hospitals. Kaiser reports its financial data by region. In 2013, the Northern CA Region had a 13.4% total margin and the Southern CA Region had a 7.6% total margin. *Public* includes University of California, city, and county hospitals. Some hospitals report combined financials. *Total margin* is the percentage of all revenue that remains as income after all expenses have been deducted.

Source: *Hospital Annual Financial Data*, OSHPD, 2013.

California Hospitals

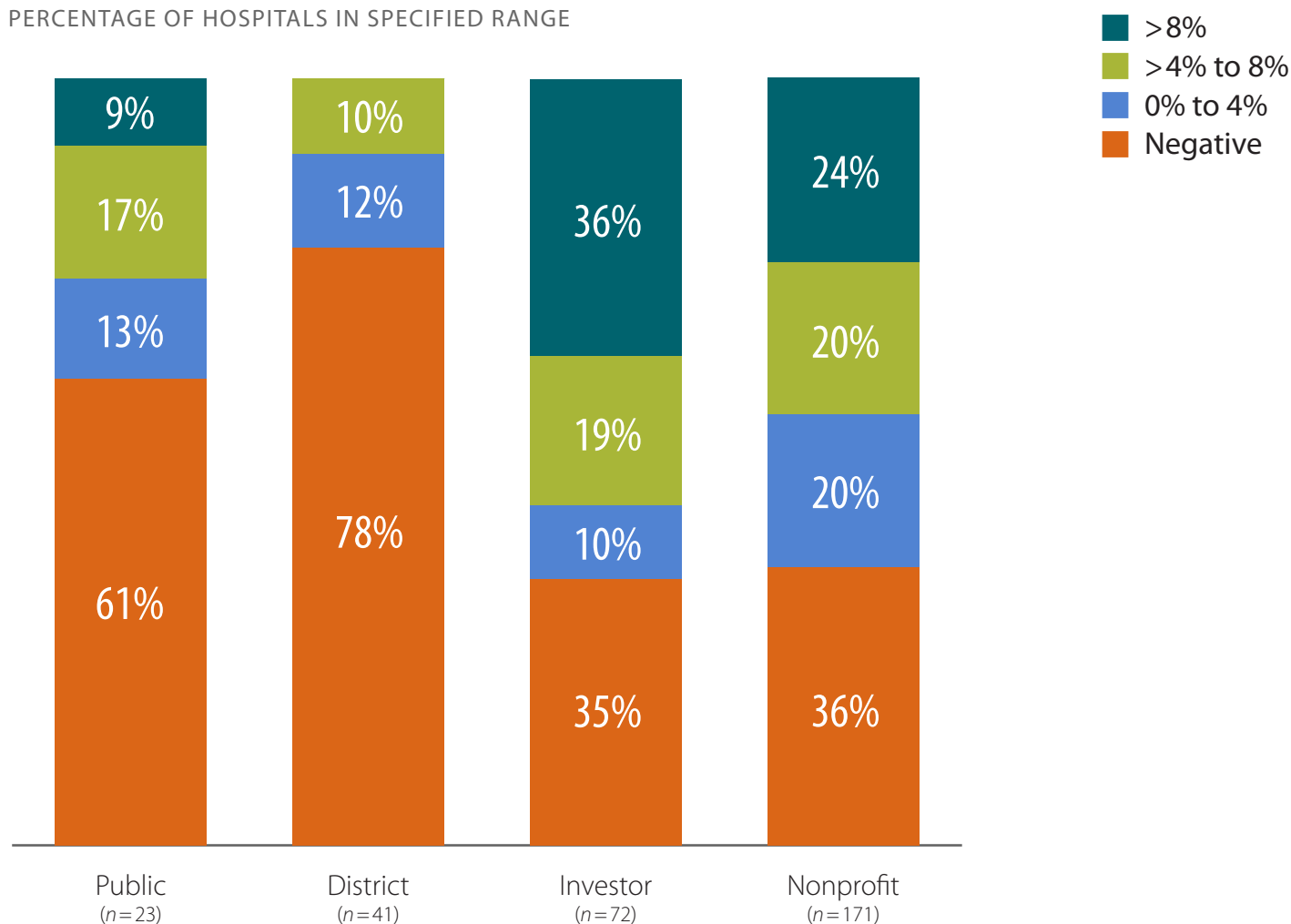
Finances

Investor and nonprofit hospitals had similar total margins in 2013. Among these, about 4 in 10 had total margins above 8%, and about 1 in 3 had negative margins. Public hospitals had the lowest share of negative margins, at 22%, which includes county contributions.

Operating Margins, by Ownership Type and Range

California, 2013

PERCENTAGE OF HOSPITALS IN SPECIFIED RANGE



California Hospitals

Finances

District and public hospitals had poorer financial performance than nonprofit and investor-owned hospitals. About 80% of district hospitals and 60% of public hospitals had negative operating margins in 2013.

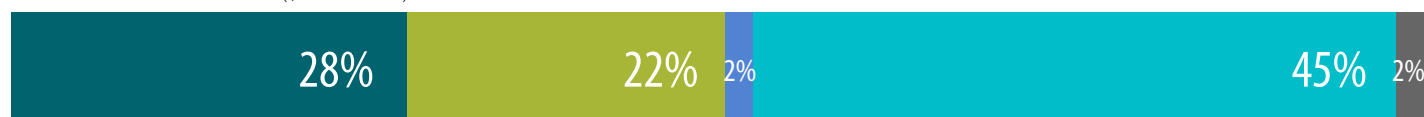
Notes: Excludes Kaiser hospitals. Kaiser reports its financial data by region. Its Northern CA Region's 2013 operating margin was 12.1%. Its Southern CA Region's 2013 operating margin was -1.4%. *Public* includes University of California, city, and county hospitals. *Operating margin* is the percentage of operating revenue that remains after operating expenses have been deducted.

Source: *Hospital Annual Financial Data*, OSHPD, 2013.

Net Patient Revenue, Discharges, and Outpatient Visits by Payer, California, 2013

■ Medicare ■ Medi-Cal ■ County/Other Indigent ■ Private ■ Other

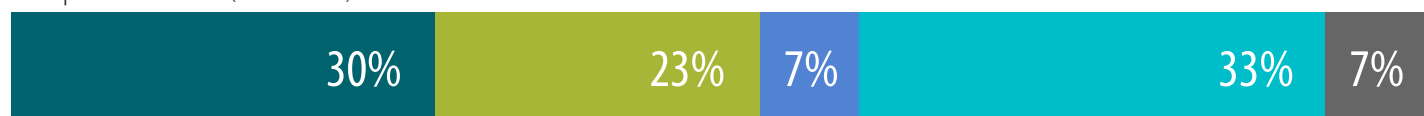
Net Patient Revenue (\$78.5 billion)



Discharges (2.8 million)



Outpatient Visits (43.9 million)



Hospitals rely heavily on private payers, which accounted for 45% of net patient revenue, but only 26% of discharges and 33% of outpatient visits in 2013. In contrast, government payers represented 50% of net patient revenue, but were 65% of discharges, and 53% of outpatient visits.

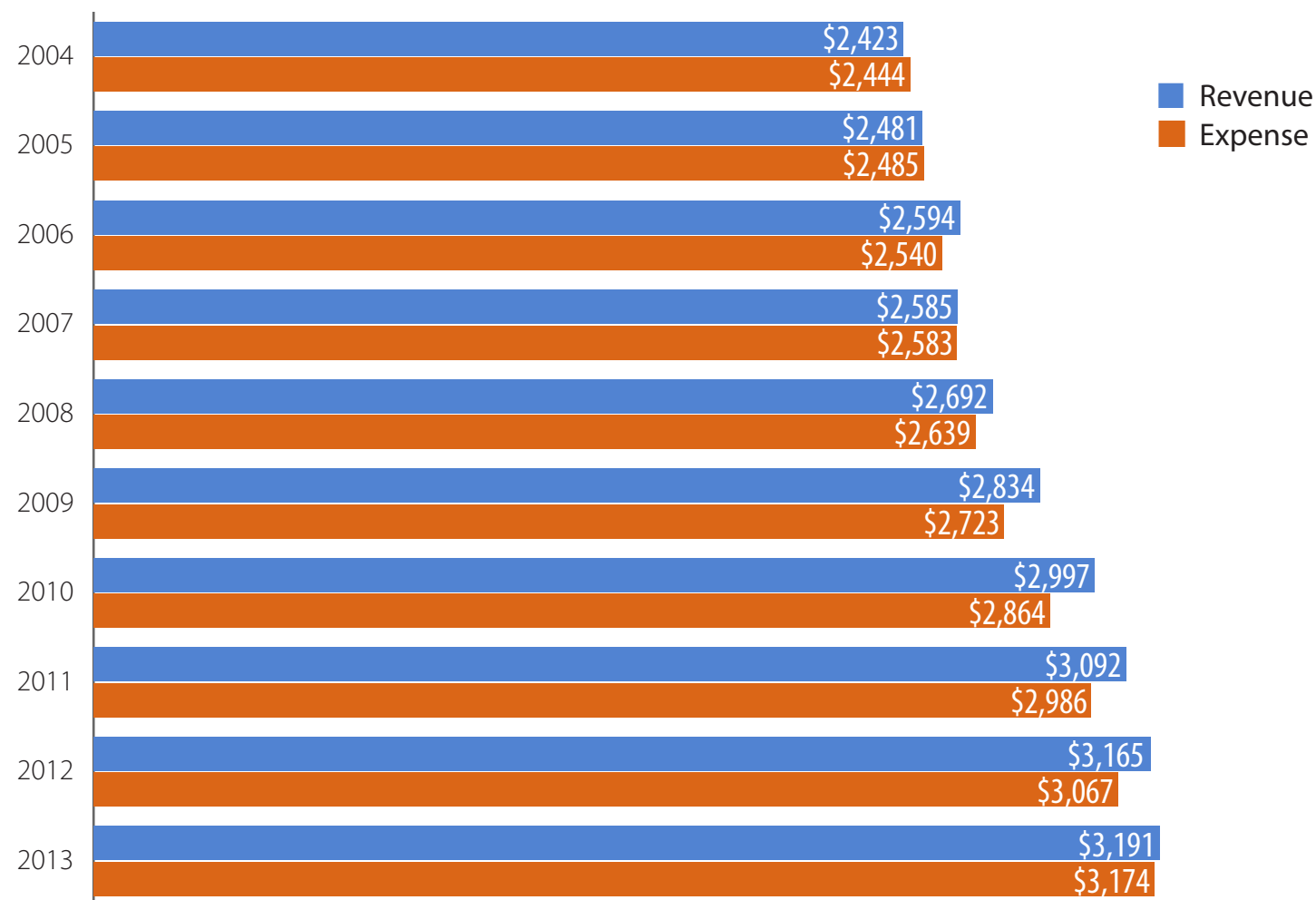
Notes: Excludes Kaiser hospitals. *Net patient revenue* = gross patient revenue + capitation premium revenue – deductions from revenue. Includes Medi-Cal DSH funds net of any transfers to related entities. *Outpatient visits* include emergency department visits. Segments may not add to 100% due to rounding.

Source: *Hospital Annual Financial Data*, OSHPD, 2013.

Operating Revenue and Expenses per Adjusted Patient Day

California, 2004 to 2013

MEDIAN VALUE IN 2013 DOLLARS



Notes: Excludes Kaiser hospitals. Excludes two hospitals during the report period who did not report adjusted patient days: in 2005, Mercy Medical Center Merced-Dominican Campus and in 2012, USC Kenneth Norris Jr. Cancer Hospital. *Adjusted patient days* = total gross patient revenue / gross inpatient revenue x number of patient days. Patient days were adjusted to recognize outpatient utilization. Revenue and expenses were adjusted using the medical care component of CPI.

Source: *Hospital Annual Financial Data*, OSHPD, 2004-2013.

California Hospitals

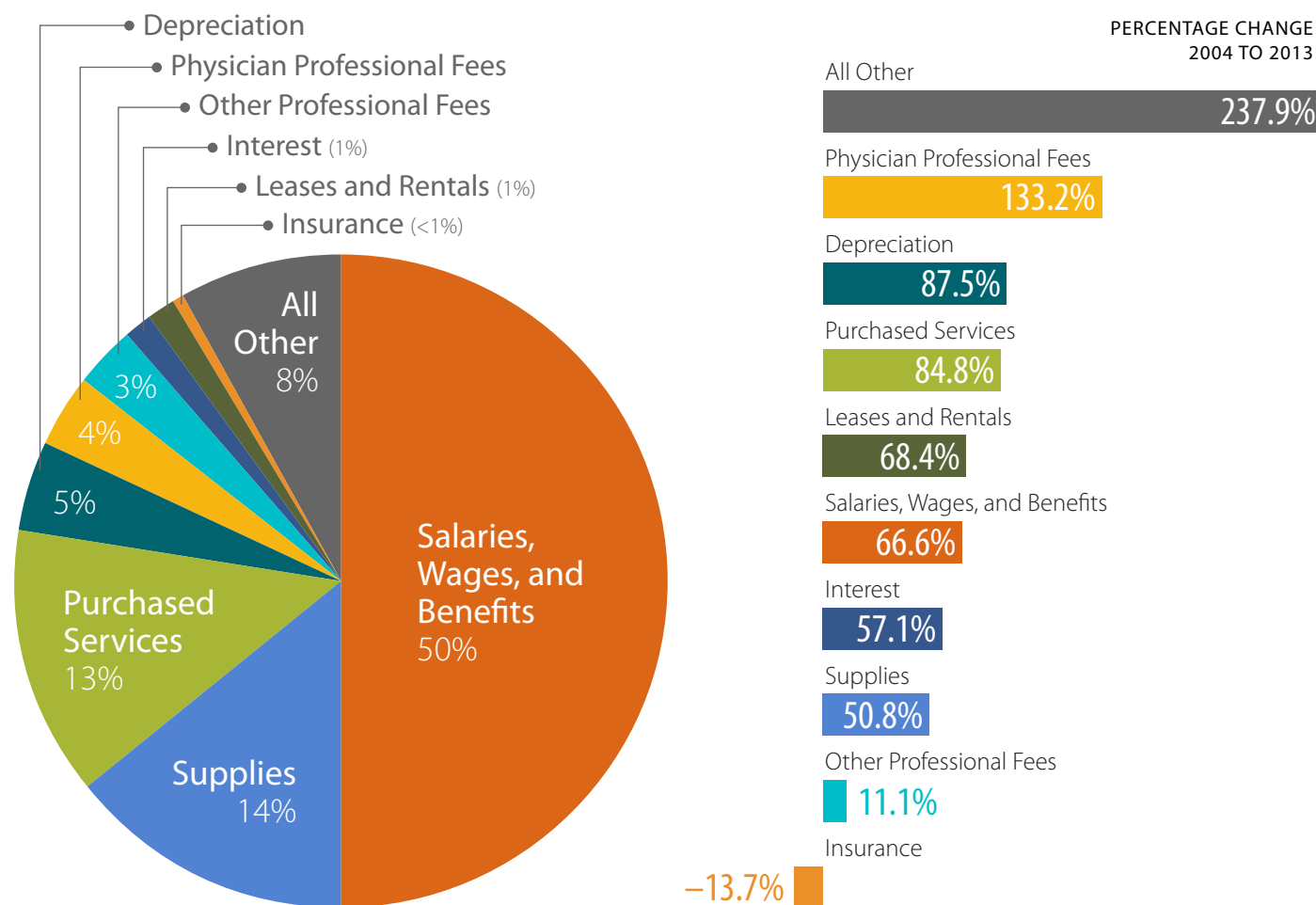
Finances

In the past few years, operating expenses per adjusted patient day have been rising faster than revenues. The difference between operating revenues and expenses per adjusted patient day was highest in 2010 at \$133 but fell to only \$17 in 2013.

Hospital Operating Expenses, by Type

California, 2013

N=\$79.3 BILLION



Notes: Excludes Kaiser hospitals. *Insurance* includes hospital and professional malpractice. *Interest* includes working capital and other interest. *Purchased services* include those from an outside vendor, such as diagnostic imaging services, equipment repairs and maintenance, collection services, fees paid for management services, and inpatient services purchased from another hospital.

Source: *Hospital Annual Financial Data*, OSHPD, 2013.

California Hospitals

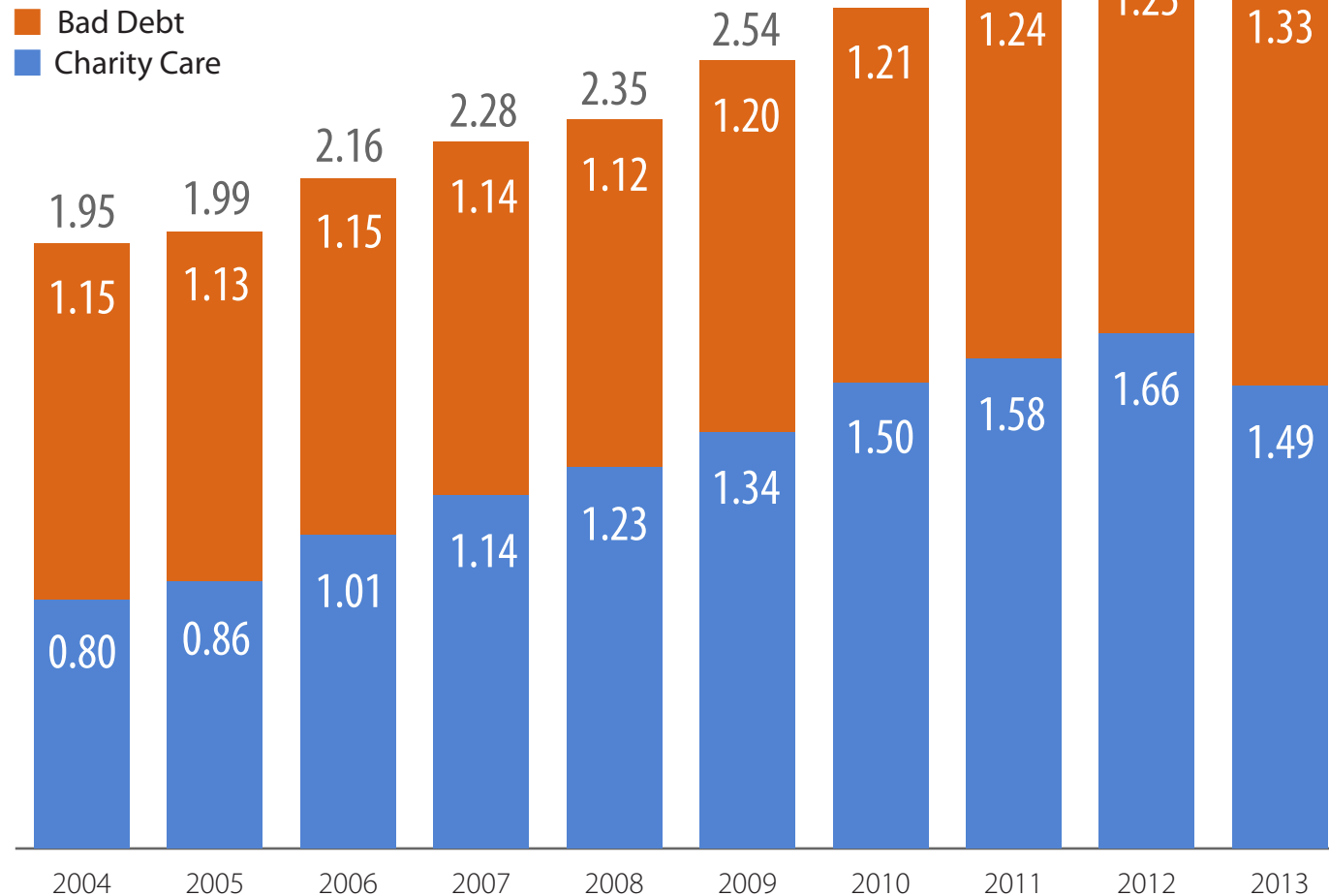
Finances

Salaries, wages, and benefits accounted for half of hospital operating expenses in 2013. While physician professional fees were only 4% of operating expenses, they more than doubled between 2004 and 2013.

Uncompensated Care Costs

California, 2004 to 2013

IN 2013 DOLLARS (BILLIONS)



Notes: Excludes Kaiser hospitals. Uncompensated care is an overall measure of hospital care provided for which no payment was received from the patient or insurer. *Charity care* is the cost of services provided to patients unable to pay for their service or provided to patients who are part of the Hill-Burton Program. *Bad debt* is the amount of accounts receivable determined to be uncollectible. Charity care and bad debt are adjusted by the cost-to-charge ratio and by using the medical care component of the consumer price index (CPI). $\text{Cost-to-charge ratio} = \frac{\text{total operating expenses} - \text{other operating revenue}}{\text{total gross patient revenue}}$. This ratio estimates the cost of charity care and bad debt. The medical care component of CPI is the average change over time in the prices paid by urban consumers for medical care services.

Source: *Hospital Annual Financial Data*, OSHPD, 2004-2013.

California Hospitals

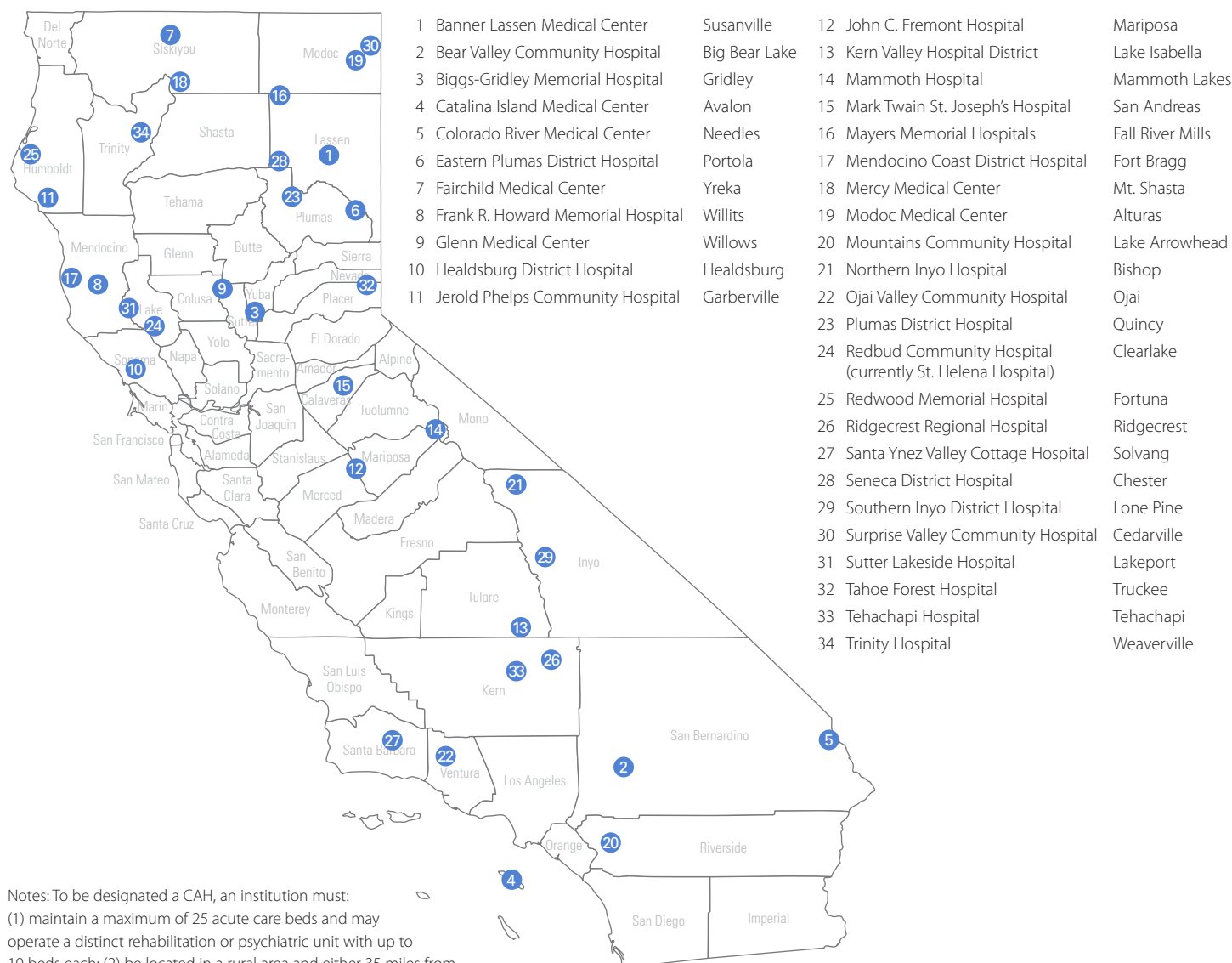
Finances

The costs of uncompensated care, as measured by charity care and bad debt, rose by 45% between 2004 and 2013 to \$2.8 billion. Bad debt has risen steadily since 2008, indicating an increase in billed amounts that patients were unable or unwilling to pay. Charity care costs rose for nine years, but dropped from \$1.7 billion to \$1.5 billion between 2012 and 2013.

Critical Access Hospitals, California, 2014

California Hospitals

Critical Access Hospitals



Notes: To be designated a CAH, an institution must:

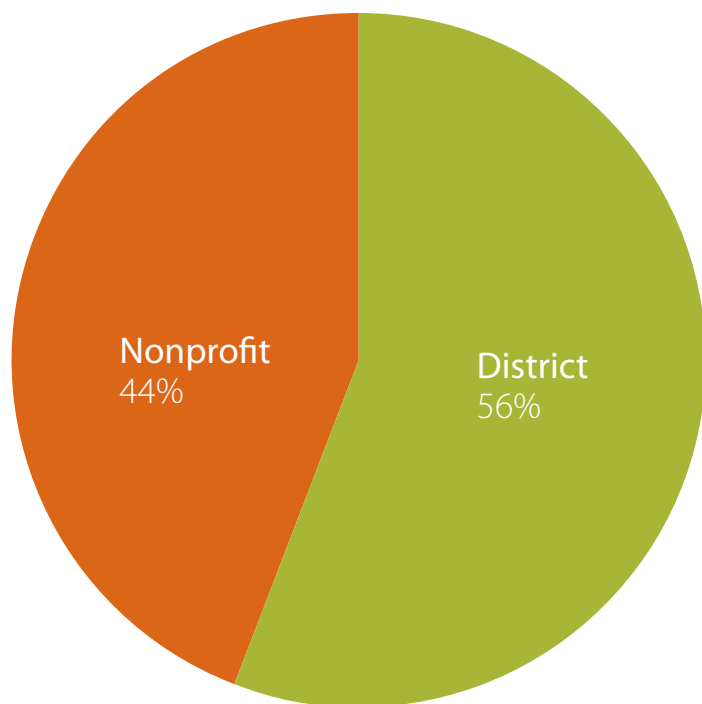
(1) maintain a maximum of 25 acute care beds and may operate a distinct rehabilitation or psychiatric unit with up to 10 beds each; (2) be located in a rural area and either 35 miles from the nearest hospital or more than 15 miles in areas with mountainous terrain or only secondary roads; (3) furnish 24-hour emergency care services, using either on-site or on-call staff; (4) have an average annual length of stay of 96 hours or less.

Source: Critical Access Hospitals in California as of December 16, 2014, DHCS.

California's 34 critical access hospitals (CAHs) are located in remote, rural parts of the state and frequently serve as the only provider of health care in a community.

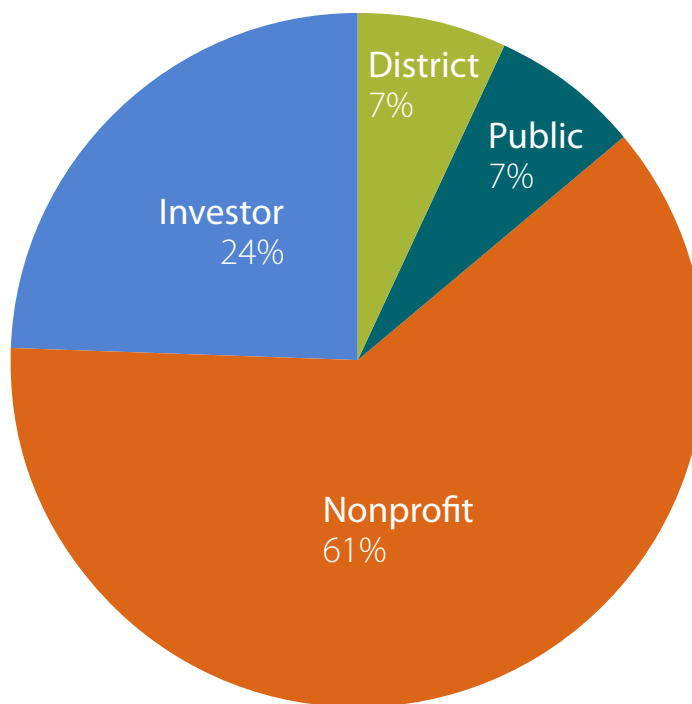
Critical Access Hospitals, by Owner Type California

Critical Access Hospitals
N=32



Operating Margin	-4.54%
Total Margin	2.73%

Non-Critical Access Hospitals
N=352



Operating Margin	2.17%
Total Margin	4.58%

Notes: To be designated a CAH, an institution must: (1) maintain a maximum of 25 acute care beds and may operate a distinct rehabilitation or psychiatric unit with up to 10 beds each; (2) be located in a rural area and either 35 miles from the nearest hospital or more than 15 miles in areas with mountainous terrain or only secondary roads; (3) furnish 24-hour emergency care services, using either on-site or on-call staff; (4) have an average annual length of stay of 96 hours or less. Segments may not add to 100% due to rounding. *Operating margin* is the percentage of operating revenue that remains after operating expenses have been deducted. *Total margin* is the percentage of all revenue that remains as income after all expenses have been deducted. Kaiser hospitals have been excluded from the margin figures. Margin figures are median values from 2013. Ownership data are 2014 values.

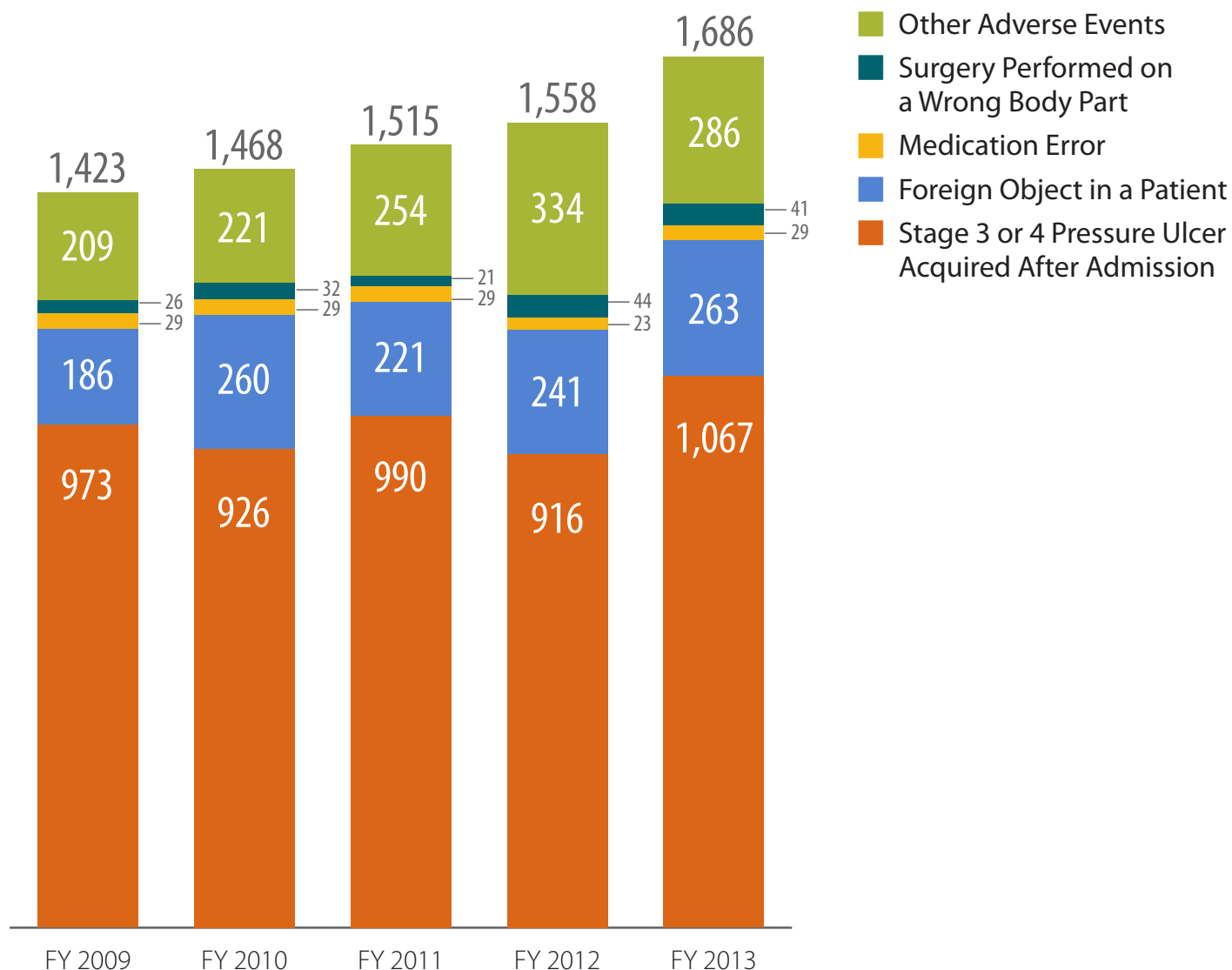
Sources: *Hospital Annual Utilization Report*, OSHPD, 2013. *Hospital Annual Financial Report*, OSHPD, 2013. "CAH Information," Flex Monitoring Team, accessed December 1, 2014, www.flexmonitoring.org.

Critical access hospitals are either nonprofit or controlled by hospital districts. There are no investor-owned or public hospitals that are designated as critical access. However, among non-CAH general acute care hospitals, 24% were investor-owned and just 7% were public hospitals.

Overall, critical access hospitals had poorer financial performance than non-CAH. The median operating and total margins for critical access hospitals were lower than for non-CAH.

Preventable Adverse Events at Hospitals

California, 2009 to 2013



California Hospitals

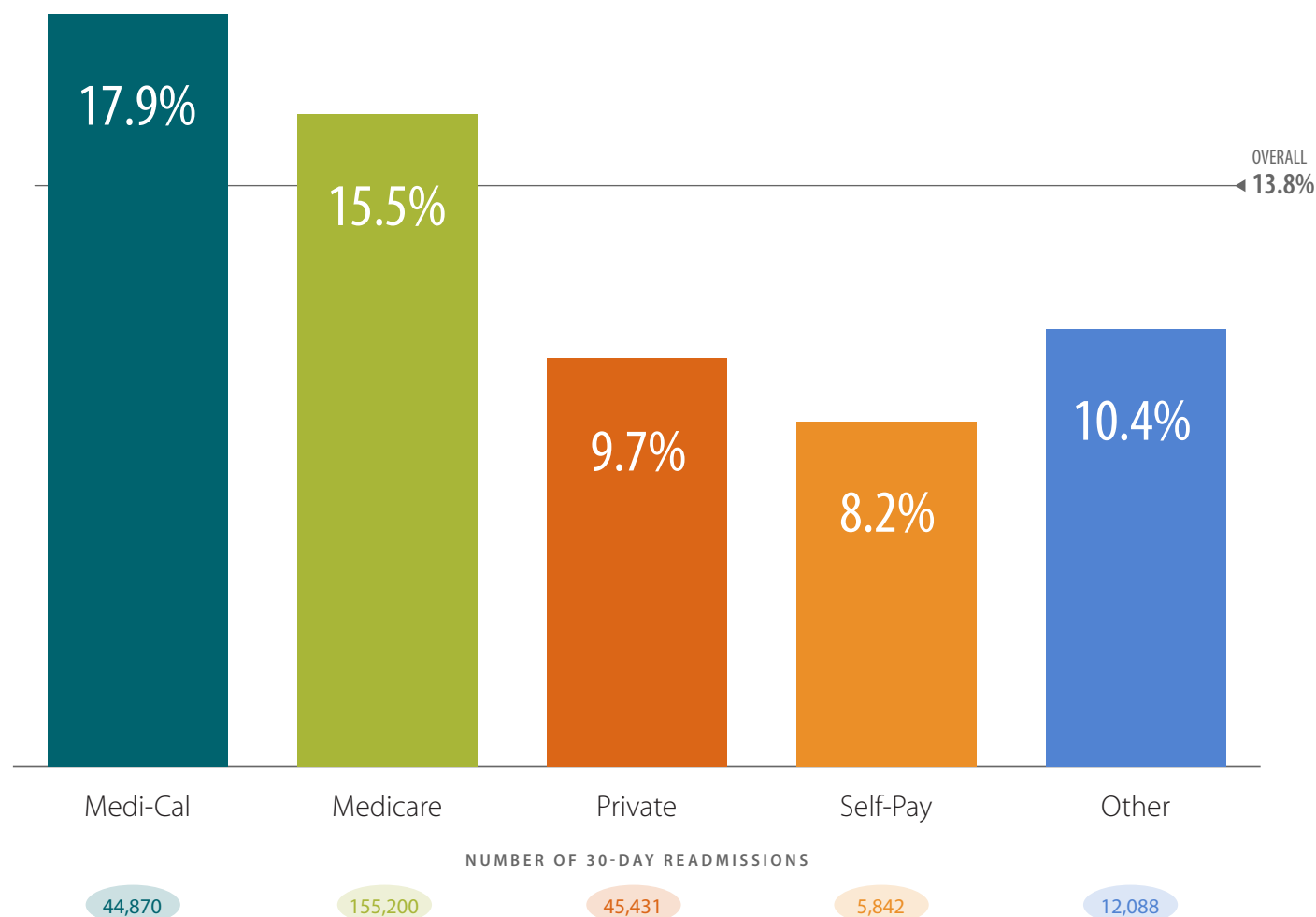
Quality

Preventable adverse events reported at California hospitals increased each year from 2009 to 2013. Pressure ulcers were the most common adverse event reported each year, accounting for over half of all events.

Note: The State of California's fiscal year (FY) runs from July 1 of the named year to June 30 of the following year.

Source: *Health Facility License Fees Annual Report FY 2013–14*, California Department of Public Health, February 1, 2013, www.cdph.ca.gov.

Hospital 30-Day Readmission Rate by Payer, California, 2012



Notes: Rate is unadjusted all-cause unplanned 30-day readmission rate and excludes patients with hospital-to-hospital transfers. *Payer* is expected payer. *Other* includes: worker's compensation, county indigent, other government indigent, and sources not reported.

Source: Special data request, OSHPD, May 9, 2014.

California Hospitals

Quality

In California, all-cause hospital readmission rates varied by payer. Medi-Cal had the highest 30-day readmission rate at nearly 18% in 2012, while the readmission rate for self-pay patients was half as high, at 8%. Some portion of hospital readmissions may be prevented by better discharge planning and coordination of care.

Hospitals Penalized for Hospital-Acquired Conditions by Region, California, 2014

	PENALIZED	TOTAL	% OF TOTAL	% OF PENALIZED
Central Coast	7	26	27%	9%
Greater Bay Area	17	72	24%	23%
Inland Empire	4	37	11%	5%
Los Angeles County	19	90	21%	26%
Northern and Sierra	1	44	2%	1%
Orange County	7	31	23%	9%
Sacramento	1	16	6%	1%
San Diego	9	25	36%	12%
San Joaquin Valley	9	43	21%	12%

Notes: Includes only hospitals listed in Appendix B. The hospital-acquired condition (HAC) program has three measures: patient safety indicators composite measure, central line-associated bloodstream infections (CLABSI) measure, and catheter-associated urinary tract infections (CAUTI) measure. See Appendix F for a complete list of penalized hospitals within each region and Appendix G for a list of counties within each region.

Source: *Penalties for Hospital Acquired Conditions*, Kaiser Health News, December 18, 2014, cdn.kaiserhealthnews.org.

California Hospitals

Quality

The hospital-acquired condition (HAC) program requires the Centers for Medicare & Medicaid Services to reduce hospital payments by 1% beginning in federal fiscal year 2015 for hospitals that rank in the lowest-performing 25% with regard to HACs. In California, 74 general acute care hospitals were penalized.

Hospital CAHPS Survey Summary

California vs. United States, 2013

PERCENTAGE OF PATIENTS WHO...

Indicated That Staff Always Explained About Medications Before Giving Them



Indicated Hospital Staff Always Responded Quickly



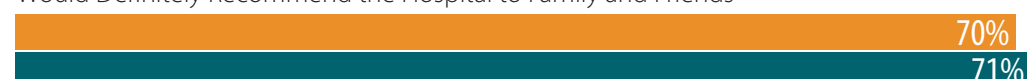
Gave a High Overall Rating (9 or 10) to the Hospital



Were Satisfied with Their Pain Control



Would Definitely Recommend the Hospital to Family and Friends



Indicated That Nurses Always Communicated Well



Indicated That Doctors Always Communicated Well



Were Given Information About What to Do During Recovery at Home



Notes: The Hospital Consumer Assessment of Healthcare Providers and Systems (HCAHPS) Survey, sometimes known as the CAHPS Hospital Survey or Hospital CAHPS, is a standardized survey that measures patients' perspectives on hospital care. The National Quality Forum has endorsed this survey as a measure of hospital quality. Hospitals included are not based on those listed in Appendix B.

Source: *Summary of HCAHPS Survey Results, January 2013 to December 2013 Discharges*, Centers for Medicare & Medicaid Services, accessed April 16, 2015, www.hcahpsonline.org.

California Hospitals

Quality

California performed slightly below the US average on eight patient satisfaction measures contained in the CAHPS survey, which is mandated through the Medicare program.

Emergency Care Quality, California

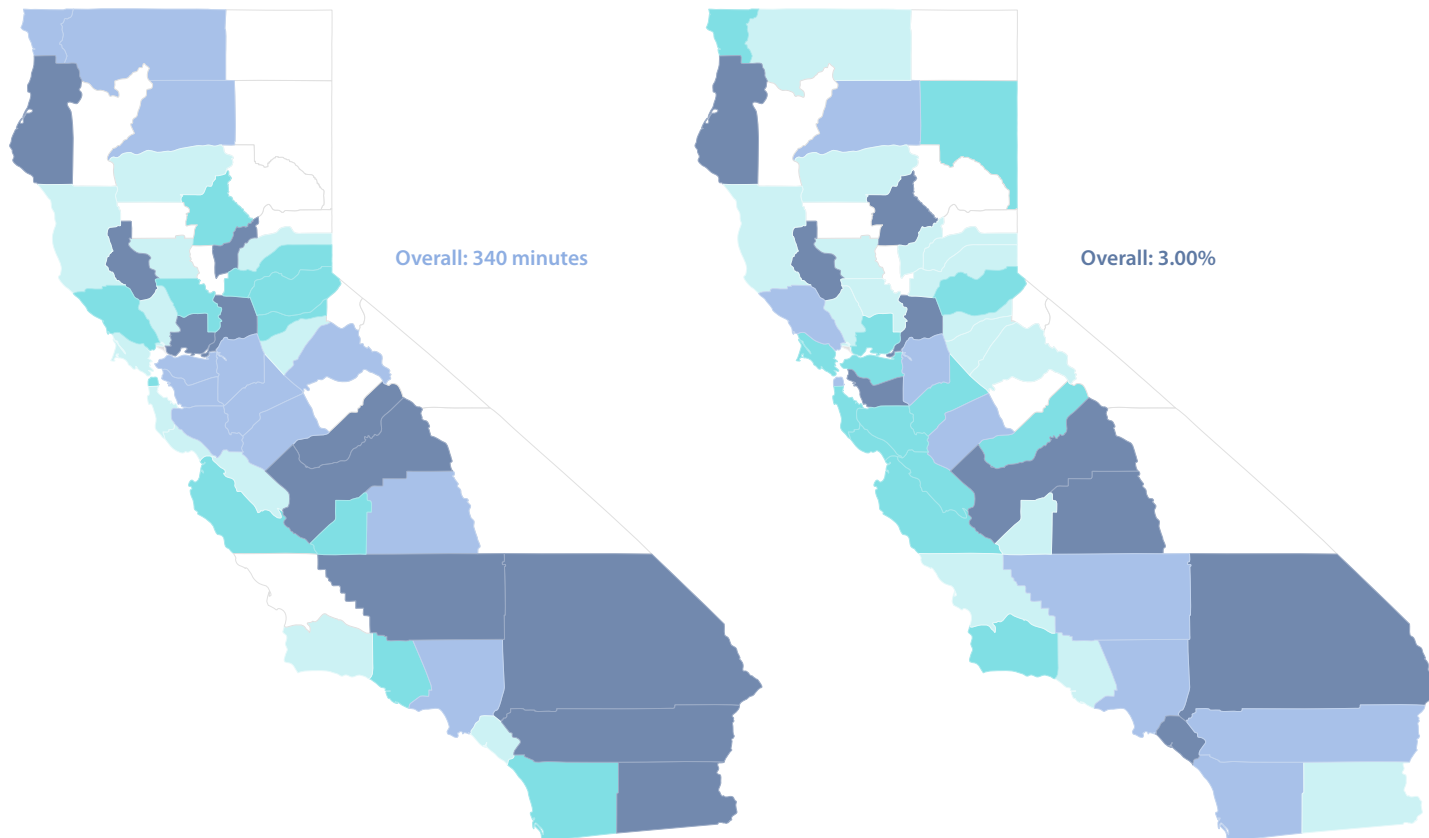
California Hospitals

Quality

Time from ED Arrival to Departure, Admitted Patients



Patients Who Left Without Being Seen



The amount of time patients wait in the emergency room between when a decision is reached to admit them to the hospital and the time they leave the emergency room is one measure of quality. The state average was 340 minutes. In Madera County, the wait was 478 minutes. Fresno had the highest percentage — 4% — of patients leaving without being seen.

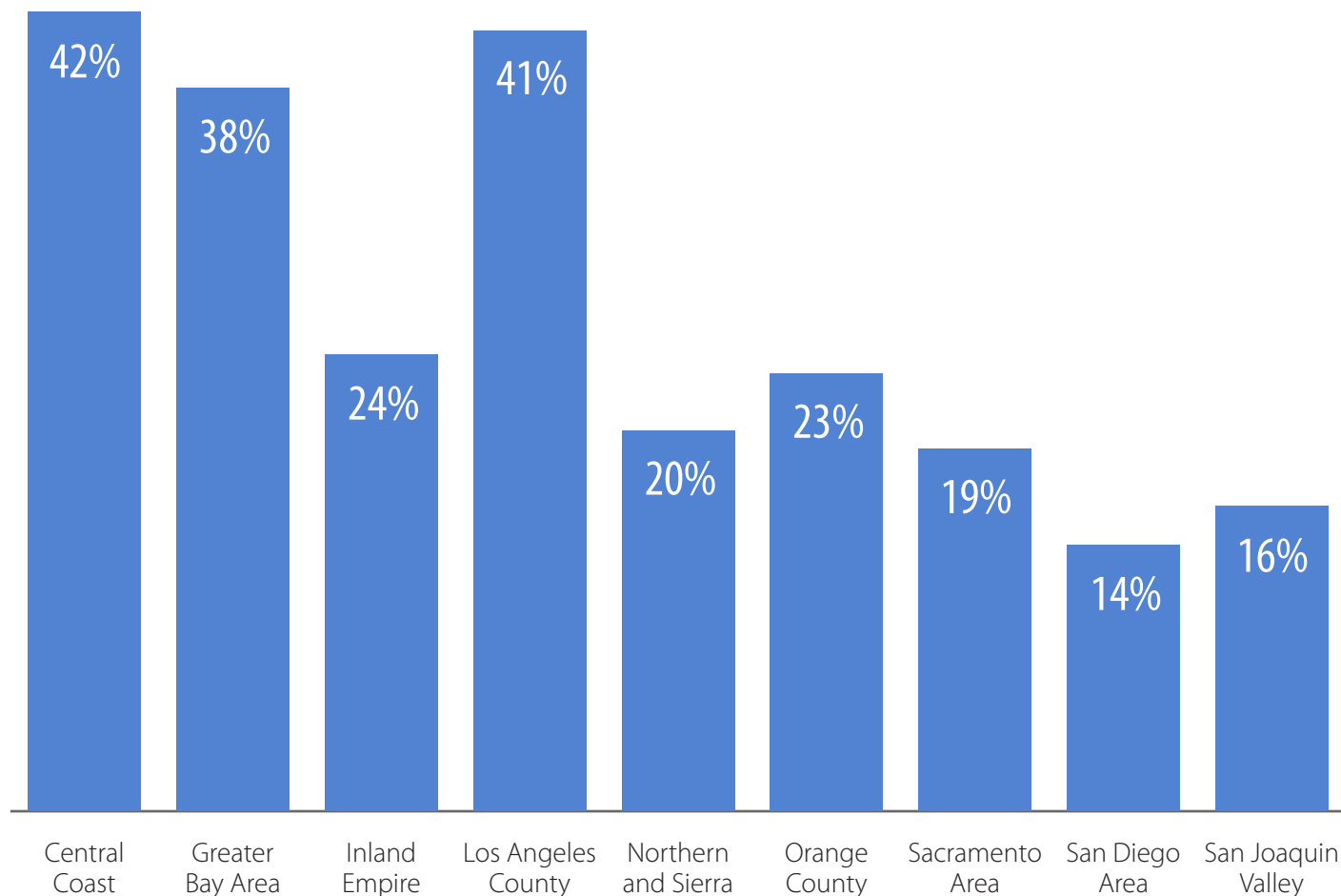
Notes: Does not necessarily include GAC hospitals exclusively as defined in Appendix E. No data are available for counties without color. Data for *time from ED arrival to departure, admitted patients* covers Q2 2013 to Q1 2014. Data for *patients who left without being seen* covers Q1 2012 to Q4 2012.

Source: "Hospital Report," IPRO, accessed May 26, 2015, www.whynotthebest.org.

Hospital Seismic Safety, by Region

California, 2014

PERCENTAGE OF HOSPITALS WITH SPC1 BUILDINGS



Notes: SPC-1 is the highest category of risk, which means those buildings face the greatest risk of collapse and must be rebuilt, retrofitted, or have patient care removed from them by the deadline. Includes only acute care hospitals in Appendix B with SPC-1 buildings. See Appendix G for a list of counties within each region.

Source: SB 499 Report 5: Counties with Acute Care Hospitals with SPC-1 Buildings, OSHPD, November 2014.

California Hospitals

Seismic Safety

The Central Coast and Los Angeles County regions had the highest proportion of hospitals with buildings at the greatest risk of collapse during an earthquake.

Methodology

This report focuses on a subset of licensed general acute care hospitals and excludes psychiatric hospitals, chemical dependency recovery hospitals, long term acute care hospitals, state hospitals, rehabilitation facilities, skilled nursing, and long term care facilities, and the Shriners Hospitals for Children.

The analysis relies primarily on reports that state licensed hospitals submit to the California Office of Statewide Health Planning and Development (OSHPD). These include the Hospital Annual Financial Data (HAFD), Hospital Annual Utilization Data, Patient Discharge Data, and the Automated Licensing Information and Report Tracking System (ALIRTS). Other publicly available sources are the State of California Department of Finance, the Kaiser Family Foundation, and the American Hospital Association.

Hospitals that did not report utilization data but were open for operation during a given year are referred to as nonresponders. Some information for these nonresponders, such as licensed beds, is taken from ALIRTS.

The HAFD contains financial and utilization information. The financial data are submitted based on license and may include multiple facilities, some of which may be non-acute care hospitals. Kaiser Family Foundation hospitals report financial information for the Northern and Southern California regions but not for individual hospitals. Therefore, Kaiser hospitals are excluded from pages with financial analyses; footnotes provide regional data.

ABOUT THIS SERIES

The California Health Care Almanac is an online clearinghouse for data and analysis examining the state's health care system. It focuses on issues of quality, affordability, insurance coverage and the uninsured, and the financial health of the system with the goal of supporting thoughtful planning and effective decisionmaking. Learn more at www.chcf.org/almanac.

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Appendix A: Glossary

Adjusted Patient Days. Total gross patient revenue divided by gross inpatient revenue times the number of patient days. The purpose of adjusting the patient days is to recognize outpatient utilization.

Available Beds Occupancy Rate. The percentage of available beds occupied during a reporting period. It is calculated by dividing the number of patient (census) days by the number of bed days. Bed days is the number of days in the reporting period times the number of average available beds.

Average Length of Stay (estimated). ALOS is a percentage result by dividing patient (census) days by hospital discharges and inter-hospital transfers (latter generated by specialized intensive care type units).

Bad Debts. The amount of accounts receivable determined to be uncollectible due to the patient's inability or unwillingness to pay.

Charity – Hill-Burton. The amount of charity care provided by hospitals to satisfy obligations related to the federal Hill-Burton Program. It is the difference between gross patient revenue (based on full established charges) for services rendered to patients and the amount paid by or on behalf of patients (see Deductions from Revenue).

Charity – Other. The difference between gross patient revenue (based on full established charges) for services rendered to patients who are unable to pay for all or part of the services provided, and the amount paid by or on behalf of the patient. Includes charity care provided by non-county hospitals to indigent patients whose care is not the responsibility of the county (see Deductions from Revenue).

Cost-to-Charge Ratio. Total operating expenses less other operating revenue, divided by total gross patient revenue. This ratio measures the cost incurred to generate patient revenue.

Emergency Department (ED). Term is used interchangeably with the official, license-based term, emergency medical services (EMS) and the more common term, emergency room (ER).

Emergency Medical Services (EMS). Hospital services providing immediate initial evaluation and treatment of acutely ill or injured patients on an unscheduled 24-hour basis, and licensed by DHS, Licensing and Certification.

EMS Patient Treatment Station. Specific place within the EMS Department adequate to treat one patient at a time. Holding and observation beds are not included.

EMS Visit Type Low/Moderate (CPT 99282). An emergency department visit that requires an expanded problem-focused history/examination and medical decisionmaking of low complexity. Usually, the presenting problems are of low to moderate severity. Example: Emergency department visit for a patient with a minor traumatic injury of an extremity with localized pain, swelling, and bruising.

EMS Visit Type Minor (CPT 99281). An emergency department visit that requires a problem-focused history/examination and straightforward medical decisionmaking. Usually, the problems are self-limited or minor. Example: Emergency department visit for a patient for removal of sutures from a well-healed, uncomplicated laceration.

EMS Visit Type Moderate (CPT 99283). An emergency department visit that requires an expanded problem-focused history/examination and medical decisionmaking of moderate complexity. Usually, the presenting problems are of moderate severity. Example: Emergency department visit for a patient with an inversion ankle injury who is unable to bear weight on the injured foot and ankle.

EMS Visit Type Severe with Threat (CPT 99285). An emergency department visit that requires a comprehensive history/examination and medical decisionmaking of high complexity. Usually, the presenting problems are of high severity and pose an immediate, significant threat to life or physiologic function. Example: Emergency department visit for a patient exhibiting active upper gastrointestinal bleeding.

EMS Visit Type Severe Without Threat (CPT 99284). An emergency department visit that requires a detailed history/examination, and medical decisionmaking of moderate complexity. Usually, the presenting problems are of high severity and require urgent evaluation by the physician but do not pose an immediate threat to life or physiologic function. Example: Emergency department visit for an elderly woman who has fallen and is now complaining of pain in her right hip and is unable to walk.

Licensed Bed Days. A theoretical capacity measure calculated by multiplying the number of licensed beds by the number of days during the year in which the license was in effect. If more than one license was in effect during the year, separate calculations must be made, then summed.

Medical Care CPI. The Medical Care component of the Consumer Price Index (CPI) is a measure of the average change over time in the prices paid by urban consumers for medical care services.

Net Patient Revenue. Gross patient revenue plus capitation premium revenue less deductions from revenue. This amount is more comparable than gross patient revenue because it indicates the actual amount received from patients and third-party payers. Includes Medi-Cal DSH funds net of any transfers to related entities and capitation premium revenue.

Nonresponding Hospital. A facility required to submit an annual utilization report but that failed to do so before the prescribed deadline. Certain licensed data items from such hospitals, however, are available.

Occupancy Rate, Licensed Beds. The percentage of licensed beds occupied during a reporting period. Occupancy rate is calculated by dividing the number of patient (census) days by the number of licensed bed days.

Appendix A: Glossary, *continued*

Operating Expenses. The total direct expenses incurred by various cost center groups for providing patient care by the hospital. Direct expenses include salaries and wages, employee benefits, professional fees, supplies, purchased services, and other expenses. Operating expenses are also reported for the following 11 categories of natural classifications: Salaries and Wages, Employee Benefits, Physician Professional Fees, Other Professional Fees, Supplies, Purchased Services, Depreciation, Leases and Rentals, Insurance – Hospital & Professional Malpractice, Interest – Working Capital & Other, and All Other Expenses.

Operating Margin. Net income from operations divided by total operating revenue (net patient revenue plus other operating revenue). This ratio indicates the percentage of net patient revenue that remains as income after operating expenses have been deducted.

Outpatient Visits. A visit is an appearance of an outpatient in the hospital for ambulatory or ancillary services. The patient is typically treated and released the same day. Included are outpatient emergency department visits, outpatient clinic visits, referred ancillary service visits, home health care visits, and day care days. Also included are outpatient chemical dependency visits, hospice outpatient visits, and adult day health care visits.

Productive FTEs. Productive hours divided by 2,080 (see Productive Hours).

Productive FTEs per Adjusted Occupied Bed. Productive full-time equivalents (FTEs) divided by adjusted occupied beds. Productive FTEs are calculated by dividing the total productive hours for all hospital employees by 2,080. One FTE equals 2,080. Nursing registry FTEs are included. Adjusted occupied beds equals (occupancy rate times number of beds) times (total gross patient revenue divided by gross inpatient revenue).

Productive Hours. Total hours actually worked, including paid time spent attending meetings and educational activities at or away from the hospital. Included are hours for workers who do not receive a paycheck from the hospital's payroll system, such as registry nursing personnel and other temporary personnel. Does not include nonproductive hours or on-call hours. Productive hours are reported by the following employee classifications: Management and Supervision, Technical and Specialist, Registered Nurses, Licensed Vocational Nurses, Aides & Orderlies, Clerical and Other Administrative, Environmental and Food Services, and All Other Employee Classifications.

Total Margin. Pretax net income divided by total operating revenue (net patient revenue plus other operating revenue). This ratio indicates the percentage of all operating and non-operating revenue that remains as income after operating and non-operating expenses have been deducted.

Type of Control. Also known as licensee type of control. Denotes the type of ownership and/or legal organization of a hospital licensee. There are nine types of control: City/County, District, Nonprofit Corporation (including church-related), University of California, State, Investor – Individual, Investor – Partnership, Investor – Limited Liability Company, and Investor – Corporation.

Appendix B: Hospitals Included in this Report, 2004 to 2013

Notes: Per CHCF recommendations, hospitals with partial-year data were included in this report. If the hospital was closed mid-year, data were reported for that year. In 2007 there are two IDs for Kaiser Santa Clara, and in 2012 there are two IDs for Barstow Community Hospital and Eden Medical Center because these hospitals reopened with new IDs during the year. In 2013, 106190587 (Pacific Hospital of Long Beach) submitted two partial-year reports under the same ID.

Hospitals that reported data in a given year are marked with an X, hospitals that were licensed to operate during any part of a given year that did not report utilization data (“nonresponders”) are marked with NR, hospitals that were not yet licensed were marked with NYL, hospitals closed for an entire year are marked with a C, and hospitals suspended for an entire year are marked with an S. Some hospitals were licensed as general acute care but provided only non-GAC services (e.g., rehabilitation and skilled nursing services); these are marked NGAC.

OSHPD ID	HOSPITAL NAME	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
106164029	ADVENTIST MEDICAL CENTER	NYL	NYL	NYL	NYL	NYL	NYL	NR	x	x	x
106010846	ALAMEDA COUNTY MEDICAL CENTER - HIGHLAND CAMPUS	x	x	x	x	x	x	x	x	x	x
106010735	ALAMEDA HOSPITAL	x	x	x	x	x	x	x	x	x	x
106190017	ALHAMBRA HOSPITAL	x	x	x	x	x	x	x	x	x	x
106010739	ALTA BATES SUMMIT MEDICAL CENTER - ALTA BATES CAMPUS	x	x	x	x	x	x	x	x	x	x
106010937	ALTA BATES SUMMIT MEDICAL CENTER - SUMMIT CAMPUS - HAWTHORNE	x	x	x	x	x	x	x	x	x	x
106013626	ALTA BATES SUMMIT MEDICAL CENTER - SUMMIT CAMPUS - SUMMIT	x	x	x	x	x	x	x	x	x	x
106540680	ALTA HOSPITAL DISTRICT	C	C	C	C	C	C	C	C	C	C
106374063	ALVARADO HOSPITAL	NGAC	NGAC	NGAC	NGAC	x	x	x	x	x	x
106370652	ALVARADO HOSPITAL MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106301097	ANAHEIM GENERAL HOSPITAL	x	x	x	x	x	NR	x	x	x	NR
106301098	ANAHEIM MEMORIAL MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106190034	ANTELOPE VALLEY HOSPITAL MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106364231	ARROWHEAD REGIONAL MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106400466	ARROYO GRANDE COMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106154101	BAKERSFIELD HEART HOSPITAL	x	x	x	NR	NR	x	x	x	x	x
106150722	BAKERSFIELD MEMORIAL HOSPITAL - 34TH STREET	x	x	x	x	x	x	x	x	x	x
106184008	BANNER LASSEN MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106361105	BARSTOW COMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	
106364430	BARSTOW COMMUNITY HOSPITAL									x	x
106090793	BARTON MEMORIAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106361110	BEAR VALLEY COMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106190066	BELLFLOWER MEDICAL CENTER	NR	x	x	x	x	x	x	x	x	NR
106190069	BELLWOOD GENERAL HOSPITAL	C	C	C	C	C	C	C	C	C	C
106190081	BEVERLY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106040802	BIGGS GRIDLEY MEMORIAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106301126	BREA COMMUNITY HOSPITAL	x	NR	C	C	C	C	C	C	C	C
106190110	BROTMAN MEDICAL CENTER	x	NR	x	NR	x	x	x	x	x	x
106190125	CALIFORNIA HOSPITAL MEDICAL CENTER - LOS ANGELES	NR	x	x	NR	x	x	x	x	x	x
106380777	CALIFORNIA PACIFIC MEDICAL CENTER - CALIFORNIA WEST	x	x	x	x	x	x	x	x	x	x
106380933	CALIFORNIA PACIFIC MEDICAL CENTER - DAVIES	x	x	x	x	x	x	x	x	x	x
106380929	CALIFORNIA PACIFIC MEDICAL CENTER - PACIFIC CAMPUS	x	x	x	x	x	x	x	x	x	x
106190045	CATALINA ISLAND MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106190555	CEDARS SINAI MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106190148	CENTINELA FREEMAN REG. MEDICAL CENTER - CENTINELA CAMPUS	x	NR	x	x	x	x	x	x	x	x
106190500	CENTINELA FREEMAN REG. MEDICAL CENTER - MARINA CAMPUS	x	x	x	x	NR	x	x	x	x	x
106190230	CENTINELA FREEMAN REG. MEDICAL CENTER - MEMORIAL CAMPUS	x	x	x	NGAC	NGAC	C	C	C	C	C
106160787	CENTRAL VALLEY GENERAL HOSPITAL	NR	x	x	NR	x	x	x	x	x	NR
106100791	CENTRAL VALLEY ORTHOPEDIC AND SPINE INSTITUTE	x	S	S	S	C	C	C	C	C	C
106190155	CENTURY CITY DOCTORS HOSPITAL	NR	S	x	x	NR	S	S	S	S	S
106301140	CHAPMAN MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106370673	CHILDREN'S HOSPITAL - SAN DIEGO	NR	x	x	x	x	x	x	x	x	x
106010776	CHILDREN'S HOSPITAL AND RESEARCH CENTER AT OAKLAND	x	x	x	x	x	x	x	x	x	x
106304113	CHILDREN'S HOSPITAL AT MISSION	x	x	x	x	x	x	x	x	x	x
106204019	CHILDREN'S HOSPITAL CENTRAL CALIFORNIA	x	x	x	x	x	x	x	x	x	x
106190170	CHILDREN'S HOSPITAL OF LOS ANGELES	x	x	x	x	x	x	x	x	x	x
106300032	CHILDREN'S HOSPITAL OF ORANGE COUNTY	x	x	x	x	x	x	x	x	x	x
106382715	CHINESE HOSPITAL	x	x	x	x	x	x	x	x	x	x

Appendix B: Hospitals Included in this Report, 2004 to 2013, *continued*

OSHPD ID	HOSPITAL NAME	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
106361144	CHINO VALLEY MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106200692	CHOWCHILLA DISTRICT MEM. HOSPITAL	x	x	x	C	C	C	C	C	C	C
106190413	CITRUS VALLEY MEDICAL CENTER - IC CAMPUS	x	x	NR	x	x	x	x	x	x	x
106190636	CITRUS VALLEY MEDICAL CENTER - QV CAMPUS	x	x	x	x	x	x	x	x	x	x
106190661	CITY OF ANGELS MEDICAL CENTER - DOWNTOWN CAMPUS	x	NR	x	x	x	x	x	x	NR	NR
106100697	COALINGA REGIONAL MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106190766	COAST PLAZA DOCTORS HOSPITAL	x	NR	x	x	x	x	x	x	x	x
106301258	COASTAL COMMUNITIES HOSPITAL	x	x	x	x	x	x	x	x	x	x
106301155	COLLEGE HOSPITAL COSTA MESA	x	x	x	x	x	x	x	x	x	x
106361458	COLORADO RIVER MEDICAL CENTER	x	NR	x	NR	x	x	x	x	x	x
106060870	COLUSA REGIONAL MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106190538	COMMUNITY AND MISSION HOSPITAL OF HUNTINGTON PARK - FLORENCE	x	NR	x	x	x	S	S	C	C	C
106190197	COMMUNITY AND MISSION HOSPITAL OF HUNTINGTON PARK - SLAUSON	x	NR	x	x	x	x	x	x	x	x
106270744	COMMUNITY HOSPITAL MONTEREY PENINSULA	x	x	x	x	x	x	x	x	x	x
106190196	COMMUNITY HOSPITAL OF GARDENA	NR	NR	x	NGAC	NGAC	NGAC	NGAC	NGAC	NGAC	NGAC
106190475	COMMUNITY HOSPITAL OF LONG BEACH	x	x	x	NR	x	x	x	x	x	x
106430743	COMMUNITY HOSPITAL OF LOS GATOS	x	x	x	x	x	x	x	x	x	x
106361323	COMMUNITY HOSPITAL OF SAN BERNARDINO	x	x	x	x	x	x	x	x	x	x
106100005	COMMUNITY MEDICAL CENTER - CLOVIS	x	x	x	x	x	x	x	x	x	x
106560473	COMMUNITY MEMORIAL HOSPITAL - SAN BUENAVENTURA	x	x	x	x	x	x	x	x	x	x
106100717	COMMUNITY REGIONAL MEDICAL CENTER - FRESNO	x	x	x	x	x	x	x	x	x	x
106070924	CONTRA COSTA REGIONAL MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106160702	CORCORAN DISTRICT HOSPITAL	x	x	x	x	x	x	x	x	x	NR
106331152	CORONA REGIONAL MEDICAL CENTER - MAIN	x	x	x	x	x	x	x	x	x	x
106390846	DAMERON HOSPITAL	x	x	x	x	x	x	x	x	x	x
106150706	DELANO REGIONAL MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106331164	DESERT REGIONAL MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x

OSHPD ID	HOSPITAL NAME	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
106364144	DESERT VALLEY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106392287	DOCTORS HOSPITAL OF MANTECA	x	x	x	x	x	x	x	x	x	x
106190857	DOCTORS HOSPITAL OF WEST COVINA	x	x	x	x	x	x	x	x	x	x
106500852	DOCTORS MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106073449	DOCTORS MEDICAL CENTER - PINOLE CAMPUS	S	NR	NR	C	C	C	C	C	C	C
106070904	DOCTORS MEDICAL CENTER - SAN PABLO CAMPUS	x	x	x	x	x	x	x	x	x	x
106441807	DOMINICAN HOSPITAL - SANTA CRUZ / FREDERICK	x	x	x	x	x	x	x	NGAC	NGAC	NGAC
106440755	DOMINICAN HOSPITAL - SANTA CRUZ / SOQUEL	x	x	x	x	x	x	x	x	x	x
106240853	DOS PALOS MEMORIAL HOSPITAL	x	x	x	x	C	C	C	C	C	C
106190243	DOWNEY REGIONAL MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106196168	EARL AND LORRAINE MILLER CHILDREN'S HOSPITAL	x	x	x	x	x	x	x	x	x	x
106190256	EAST LOS ANGELES DOCTORS HOSPITAL	x	x	x	x	x	x	x	x	x	x
106190328	EAST VALLEY HOSPITAL MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106461024	EASTERN PLUMAS HOSPITAL - LOYALTON CAMPUS	NGAC	NGAC	NGAC	NGAC	NGAC	NGAC	NGAC	NGAC	NGAC	NGAC
106320859	EASTERN PLUMAS HOSPITAL - PORTOLA CAMPUS	x	x	x	x	x	x	x	x	x	x
106010805	EDEN MEDICAL CENTER	x	x	x	x	x	x	x	x	x	
106014233	EDEN MEDICAL CENTER									x	x
106331168	EISENHOWER MEMORIAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106430763	EL CAMINO HOSPITAL	x	x	x	x	x	x	x	x	x	x
106130699	EL CENTRO REGIONAL MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106500867	EMANUEL MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106190280	ENCINO-TARZANA REGIONAL MEDICAL CENTER - ENCINO	x	x	x	x	x	x	x	x	x	x
106190517	ENCINO-TARZANA REGIONAL MEDICAL CENTER - TARZANA	x	x	x	x	x	x	x	x	x	x
106040828	ENLOE MEDICAL CENTER - COHASSET CAMPUS	x	x	x	x	x	x	x	NGAC	NGAC	NGAC
106040962	ENLOE MEDICAL CENTER - ESPLANADE CAMPUS	x	x	x	x	x	x	x	x	x	x

Appendix B: Hospitals Included in this Report, 2004 to 2013, *continued*

OSHPD ID	HOSPITAL NAME	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
106474007	FAIRCHILD MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106370705	FALLBROOK HOSPITAL DISTRICT	x	x	x	NR	x	x	x	x	x	x
106040875	FEATHER RIVER HOSPITAL	x	x	x	x	x	x	x	x	x	x
106190298	FOOTHILL PRESBYTERIAN HOSPITAL - JOHNSTON MEMORIAL	x	x	x	x	x	x	x	x	x	x
106301175	FOUNTAIN VALLEY REGIONAL HOSPITAL AND MEDICAL CENTER - EUCLID	x	x	x	x	x	x	x	x	x	x
106304039	FOUNTAIN VALLEY REGIONAL HOSPITAL AND MEDICAL CENTER - WARNER	NR	NR	NR	NR	NR	NR	NR	NR	NR	NR
106230949	FRANK R. HOWARD MEMORIAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106510882	FREMONT MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106400480	FRENCH HOSPITAL MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106105029	FRESNO HEART HOSPITAL	x	x	x	x	x	x	x	x	x	x
106104047	FRESNO SURGERY CENTER	x	x	x	x	x	x	x	x	x	x
106301283	GARDEN GROVE HOSPITAL AND MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106190315	GARFIELD MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106120981	GENERAL HOSPITAL, THE	x	x	x	x	x	x	x	x	x	x
106270777	GEORGE L. MEE MEMORIAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106190323	GLENDALE ADVENTIST MEDICAL CENTER - WILSON TERRACE	x	x	x	x	x	x	x	x	x	x
106190522	GLENDALE MEMORIAL HOSPITAL AND HEALTH CENTER	x	x	x	x	x	x	x	x	x	x
106110889	GLENN MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106420483	GOLETA VALLEY COTTAGE HOSPITAL	x	x	x	x	x	x	x	x	x	x
106150775	GOOD SAMARITAN HOSPITAL - BAKERSFIELD	x	x	x	x	x	x	x	x	x	x
106190392	GOOD SAMARITAN HOSPITAL - LOS ANGELES	x	x	x	x	x	x	x	x	x	x
106430779	GOOD SAMARITAN HOSPITAL - SAN JOSE	x	x	x	x	x	x	x	x	x	x
106190348	GRANADA HILLS COMMUNITY HOSPITAL	S	C	C	C	C	C	C	C	C	C
106190352	GREATER EL MONTE COMMUNITY HOSPITAL	x	NR	x	x	x	x	x	x	x	x
106370714	GROSSMONT HOSPITAL	x	x	x	x	x	x	x	x	x	x
106160725	HANFORD COMMUNITY MEDICAL CENTER	x	x	x	x	x	x	x	S	C	C
106350784	HAZEL HAWKINS MEMORIAL HOSPITAL	x	x	x	x	x	x	x	x	x	x

OSHPD ID	HOSPITAL NAME	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
106490964	HEALDSBURG DISTRICT HOSPITAL	x	x	x	x	x	x	x	x	x	x
106190176	HELFORD CLINICAL RESEARCH HOSPITAL AT CITY OF HOPE	x	x	x	x	x	x	x	x	x	x
106331194	HEMET VALLEY MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106190949	HENRY MAYO NEWHALL MEMORIAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106362041	HI-DESERT MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106301205	HOAG MEMORIAL HOSPITAL PRESBYTERIAN	x	x	x	x	x	x	x	x	x	x
106304460	HOAG ORTHOPEDIC INSTITUTE	NYL	NYL	NYL	NYL	NYL	NYL	x	x	x	x
106190380	HOLLYWOOD COMMUNITY HOSPITAL OF HOLLYWOOD	x	x	x	x	x	x	x	x	x	x
106190382	HOLLYWOOD PRESBYTERIAN MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106301209	HUNTINGTON BEACH HOSPITAL	x	x	x	x	x	x	x	x	x	x
106190400	HUNTINGTON MEMORIAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106320874	INDIAN VALLEY HOSPITAL	x	x	NR	S	S	C	C	C	C	C
106304045	IRVINE REGIONAL HOSPITAL AND MEDICAL CENTER	x	x	x	x	x	NR	x	x	x	x
106121031	JEROLD PHELPS COMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106220733	JOHN C. FREMONT HEALTHCARE DISTRICT	x	x	x	x	x	x	x	x	x	x
106331216	JOHN F. KENNEDY MEMORIAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106071018	JOHN MUIR MEDICAL CENTER - CONCORD CAMPUS	x	x	x	x	x	x	x	x	x	x
106070988	JOHN MUIR MEDICAL CENTER - WALNUT CREEK CAMPUS	x	x	x	x	x	x	x	x	x	x
106301132	KAISER FOUNDATION HOSPITAL - ANAHEIM	x	x	x	x	x	x	x	x	x	NR
106074097	KAISER FOUNDATION HOSPITAL - ANTIOCH	NYL	NYL	NYL	x	x	x	x	x	x	x
106196035	KAISER FOUNDATION HOSPITAL - BALDWIN PARK	x	x	x	x	x	x	x	x	x	x
106190430	KAISER FOUNDATION HOSPITAL - BELLFLOWER	x	x	x	x	x	x	C	C	C	C
106196403	KAISER FOUNDATION HOSPITAL - DOWNEY	NYL	NYL	NYL	NYL	NYL	x	x	x	x	x
106361223	KAISER FOUNDATION HOSPITAL - FONTANA	x	x	x	x	x	x	x	x	x	x
106014132	KAISER FOUNDATION HOSPITAL - FREMONT	x	x	x	x	x	x	x	x	x	x

Appendix B: Hospitals Included in this Report, 2004 to 2013, *continued*

OSHPD ID	HOSPITAL NAME	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
106104062	KAISER FOUNDATION HOSPITAL - FRESNO	x	x	x	x	x	x	x	x	x	x
106380857	KAISER FOUNDATION HOSPITAL - GEARY SF	x	x	x	x	x	x	x	x	x	x
106190431	KAISER FOUNDATION HOSPITAL - HARBOR CITY	x	x	x	x	x	x	x	x	x	x
106010858	KAISER FOUNDATION HOSPITAL - HAYWARD	x	x	x	x	x	x	x	x	x	x
106304306	KAISER FOUNDATION HOSPITAL - IRVINE	NYL	NYL	NYL	NYL	x	x	x	x	x	x
106394009	KAISER FOUNDATION HOSPITAL - MANTECA	x	x	x	x	x	x	x	x	x	x
106071010	KAISER FOUNDATION HOSPITAL - MARTINEZ / WALNUT CREEK	x	x	x	x	C	C	C	C	C	C
106504042	KAISER FOUNDATION HOSPITAL - MODESTO	NYL	NYL	NYL	NYL	x	x	x	x	x	x
106010856	KAISER FOUNDATION HOSPITAL - OAKLAND CAMPUS	x	x	x	x	x	x	x	x	x	x
106304409	KAISER FOUNDATION HOSPITAL - ORANGE COUNTY - ANAHEIM	NYL	NYL	NYL	NYL	NYL	NYL	NYL	NYL	x	x
106190432	KAISER FOUNDATION HOSPITAL - PANORAMA CITY	x	x	x	x	x	x	x	x	x	x
106410804	KAISER FOUNDATION HOSPITAL - REDWOOD CITY	x	x	x	x	x	x	x	x	x	x
106074093	KAISER FOUNDATION HOSPITAL - RICHMOND CAMPUS	x	x	x	x	x	x	x	x	x	x
106334025	KAISER FOUNDATION HOSPITAL - RIVERSIDE	x	x	x	x	x	x	x	x	x	x
106314024	KAISER FOUNDATION HOSPITAL - SACRAMENTO/ROSEVILLE - EUREKA	x	x	x	x	x	x	x	x	x	x
106340913	KAISER FOUNDATION HOSPITAL - SACRAMENTO/ROSEVILLE - MORSE	x	x	x	x	x	x	x	x	x	x
106370730	KAISER FOUNDATION HOSPITAL - SAN DIEGO	x	x	x	x	x	x	x	x	x	x
106210992	KAISER FOUNDATION HOSPITAL - SAN RAFAEL	x	x	x	x	x	x	x	x	x	x
106430805	KAISER FOUNDATION HOSPITAL - SANTA CLARA	x	x	x	x						
106434153	KAISER FOUNDATION HOSPITAL - SANTA CLARA				x	x	x	x	x	x	x
106494019	KAISER FOUNDATION HOSPITAL - SANTA ROSA	x	x	x	x	x	x	x	x	x	x
106431506	KAISER FOUNDATION HOSPITAL - SANTA TERESA COMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	x

OSHPD ID	HOSPITAL NAME	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
106342344	KAISER FOUNDATION HOSPITAL - SOUTH SACRAMENTO	x	x	x	x	x	x	x	x	x	x
106410806	KAISER FOUNDATION HOSPITAL - SOUTH SAN FRANCISCO	x	x	x	x	x	x	x	x	x	x
106190429	KAISER FOUNDATION HOSPITAL - SUNSET	x	x	x	x	x	x	x	x	x	x
106484044	KAISER FOUNDATION HOSPITAL - VACAVILLE	NYL	NYL	NYL	NYL	NYL	x	x	x	x	x
106480989	KAISER FOUNDATION HOSPITAL - VALLEJO	x	x	x	x	x	x	x	x	x	x
106070990	KAISER FOUNDATION HOSPITAL - WALNUT CREEK	x	x	x	x	x	x	x	x	x	x
106190434	KAISER FOUNDATION HOSPITAL - WEST LOS ANGELES	x	x	x	x	x	x	x	x	x	x
106191450	KAISER FOUNDATION HOSPITAL - WOODLAND HILLS	x	x	x	x	x	x	x	x	x	x
106364265	KAISER ONTARIO MEDICAL CENTER CAMPUS	NYL	NYL	NYL	NYL	NYL	NYL	NYL	x	x	x
106540734	KAWEAH DELTA DISTRICT HOSPITAL	x	x	x	x	x	x	x	x	x	x
106150736	KERN MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106150737	KERN VALLEY HEALTHCARE DISTRICT	x	x	x	x	x	x	x	x	x	x
106100745	KINGSBURG MEDICAL CENTER	NR	x	x	x	x	NR	NR	S	S	S
106301234	LA PALMA INTERCOMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106190240	LAKEWOOD REGIONAL MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106190455	LANCASTER COMMUNITY HOSPITAL	x	NR	x	x	x	x	x	C	C	C
106180919	LASSEN COMMUNITY HOSPITAL	C	C	C	C	C	C	C	C	C	C
106190680	LITTLE COMPANY OF MARY - SAN PEDRO HOSPITAL	x	x	x	x	x	x	x	x	x	x
106190470	LITTLE COMPANY OF MARY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106190057	LITTLE COMPANY OF MARY SAN PEDRO - HARBOR CITY	C	C	C	C	C	C	C	C	C	C
106390923	LODI MEMORIAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106364268	LOMA LINDA UNIVERSITY HEART AND SURGICAL HOSPITAL	NYL	NYL	NYL	NYL	NYL	x	x	x	x	x
106361246	LOMA LINDA UNIVERSITY MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106334589	LOMA LINDA UNIVERSITY MEDICAL CENTER - MURRIETA	NYL	NYL	NYL	NYL	NYL	NYL	NYL	x	x	x
106361245	LOMA LINDA UNIVERSITY MEDICAL CENTER EAST CAMPUS HOSPITAL	x	x	x	x	x	x	x	x	x	x

Appendix B: Hospitals Included in this Report, 2004 to 2013, *continued*

OSHPD ID	HOSPITAL NAME	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
106420491	LOMPOC HEALTHCARE DISTRICT	x	x	x	x	x	x	x	x	x	x
106190525	LONG BEACH MEMORIAL MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106301248	LOS ALAMITOS MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106190198	LOS ANGELES COMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106191227	LOS ANGELES COUNTY HARBOR - UCLA MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106191261	LOS ANGELES COUNTY HIGH DESERT HOSPITAL	C	C	C	C	C	C	C	C	C	C
106191230	LOS ANGELES COUNTY MARTIN LUTHER KING JR / DREW MEDICAL CENTER	x	x	x	x	C	C	C	C	C	C
106191231	LOS ANGELES COUNTY OLIVE VIEW - UCLA MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106191228	LOS ANGELES COUNTY USC MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106190854	LOS ANGELES METROPOLITAN MEDICAL CENTER	NR	x	x	x	x	x	x	x	NR	NR
106560492	LOS ROBLES HOSPITAL AND MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106434040	LUCILE SALTER PACKARD CHILDREN'S HOSPITAL AT STANFORD	x	x	x	x	x	x	x	x	x	x
106121002	MAD RIVER COMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106201281	MADERA COMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106260011	MAMMOTH HOSPITAL	x	x	x	x	x	x	x	x	x	x
106420493	MARIAN MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106211006	MARIN GENERAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106050932	MARK TWAIN ST. JOSEPH'S HOSPITAL	x	x	x	x	x	x	x	x	x	x
106090933	MARSHALL MEDICAL CENTER (1-RH)	x	x	x	x	x	x	x	x	x	x
106450936	MAYERS MEMORIAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106540755	MEMORIAL HOSPITAL AT EXETER	C	C	C	C	C	C	C	C	C	C
106240924	MEMORIAL HOSPITAL LOS BANOS	x	x	x	x	x	x	x	x	x	x
106500939	MEMORIAL HOSPITAL MEDICAL CENTER - MODESTO	x	x	x	x	x	x	x	x	x	x
106190521	MEMORIAL HOSPITAL OF GARDENA	x	x	x	x	x	x	x	x	x	x
106231013	MENDOCINO COAST DISTRICT HOSPITAL	x	x	x	x	x	x	x	x	x	x
106334018	MENIFEE VALLEY MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106414018	MENLO PARK SURGICAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106340947	MERCY GENERAL HOSPITAL	x	x	x	x	x	x	x	x	x	x

OSHPD ID	HOSPITAL NAME	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
106150761	MERCY HOSPITAL - BAKERSFIELD	x	x	x	x	x	x	x	x	x	x
106344029	MERCY HOSPITAL - FOLSOM	x	x	x	x	x	x	x	x	x	x
106450949	MERCY MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106240942	MERCY MEDICAL CENTER MERCED - COMMUNITY CAMPUS	x	x	NR	x	x	x	x	x	x	x
106240948	MERCY MEDICAL CENTER MERCED - DOMINICAN CAMPUS	x	x	NR	x	NR	NR	NR	C	C	C
106470871	MERCY MEDICAL CENTER MT. SHASTA	x	x	x	x	x	x	x	x	x	x
106340950	MERCY SAN JUAN HOSPITAL	x	x	x	x	x	x	x	x	x	x
106154108	MERCY SOUTHWEST HOSPITAL	x	x	x	x	x	x	x	x	x	x
106150830	MERCY WESTSIDE HOSPITAL	x	S	S	S	S	S	C	C	C	C
106340951	METHODIST HOSPITAL OF SACRAMENTO	x	x	x	x	x	x	x	x	x	x
106190529	METHODIST HOSPITAL OF SOUTHERN CALIFORNIA	x	x	x	x	x	x	x	x	x	x
106410742	MILLS HEALTH CENTER	x	x	x	x	x	x	x	x	x	x
106190681	MIRACLE MILE MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106190524	MISSION COMMUNITY HOSPITAL - PANORAMA CAMPUS	x	x	x	x	x	x	x	x	NR	x
106301262	MISSION HOSPITAL REGIONAL MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106430915	MISSION OAKS HOSPITAL	x	x	x	x	x	x	x	x	x	x
106250956	MODOC MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106190541	MONROVIA COMMUNITY HOSPITAL	NR	S	S	S	NR	x	x	x	x	x
106361166	MONTCLAIR HOSPITAL MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106190547	MONTEREY PARK HOSPITAL	x	x	x	x	x	x	x	x	x	x
106334048	MORENO VALLEY COMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106190552	MOTION PICTURE AND TELEVISION HOSPITAL	x	x	x	x	x	x	x	x	x	x
106361266	MOUNTAINS COMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106274043	NATIVIDAD MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106301314	NEWPORT BAY HOSPITAL	C	C	C	C	C	C	C	C	C	C
106481357	NORTH BAY MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106484001	NORTH BAY VACAVALLEY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106141273	NORTHERN INYO HOSPITAL	x	x	x	x	x	x	x	x	x	x
106190568	NORTHridge HOSPITAL MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x

Appendix B: Hospitals Included in this Report, 2004 to 2013, *continued*

OSHPD ID	HOSPITAL NAME	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
106190810	NORTHRIDGE HOSPITAL MEDICAL CENTER - SHERMAN WAY	x	C	C	C	C	C	C	C	C	C
106190570	NORWALK COMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106212637	NOVATO COMMUNITY HOSPITAL										
106214034	NOVATO COMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106500967	OAK VALLEY DISTRICT HOSPITAL (2-RH)	x	x	x	x	x	x	x	x	x	x
106430837	O'CONNOR HOSPITAL - SAN JOSE	x	x	x	x	x	x	x	x	x	x
106560501	OJAI VALLEY COMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106190534	OLYMPIA MEDICAL CENTER	NR	x	x	x	x	x	x	x	x	x
106300225	ORANGE COAST MEMORIAL MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106301242	ORANGE COUNTY COMMUNITY HOSPITAL - BUENA PARK	C	C	C	C	C	C	C	C	C	C
106040937	OROVILLE HOSPITAL	x	x	x	x	x	x	x	x	x	x
106190581	ORTHOPAEDIC HOSPITAL	x	x	C	C	C	C	C	C	C	C
106190307	PACIFIC ALLIANCE MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106190587	PACIFIC HOSPITAL OF LONG BEACH	x	x	x	x	x	x	x	x	x	x
106190696	PACIFICA HOSPITAL OF THE VALLEY	x	x	x	x	x	x	x	x	x	x
106491338	PALM DRIVE HOSPITAL	x	x	x	x	x	x	x	x	x	x
106196405	PALMDALE REGIONAL MEDICAL CENTER	NYL	NYL	NYL	NYL	NYL	NYL	NR	x	x	x
106331288	PALO VERDE HOSPITAL	x	NR	x	x	x	x	x	NR	x	x
106370755	PALOMAR MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106374382	PALOMAR MEDICAL CENTER	NYL	NYL	NYL	NYL	NYL	NYL	NYL	NYL	x	x
106370759	PARADISE VALLEY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106331293	PARKVIEW COMMUNITY HOSPITAL MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106454013	PATIENTS' HOSPITAL OF REDDING	x	x	x	x	x	x	x	x	x	x
106410852	PENINSULA MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106491001	PETALUMA VALLEY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106130760	PIONEERS MEMORIAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106301297	PLACENTIA LINDA HOSPITAL	x	x	x	x	x	x	x	x	x	x
106320986	PLUMAS DISTRICT HOSPITAL	x	x	x	x	x	x	x	x	x	x
106370977	POMERADO HOSPITAL	x	x	x	x	x	x	x	x	x	x
106190630	POMONA VALLEY HOSPITAL MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106190631	PRESBYTERIAN INTERCOMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	x

OSHPD ID	HOSPITAL NAME	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
106190468	PROMISE HOSPITAL OF EAST LOS ANGELES - EAST LA CAMPUS	x	x	x	x	x	x	x	x	x	x
106190599	PROMISE HOSPITAL OF EAST LOS ANGELES - SUBURBAN CAMPUS	x	x	x	x	x	x	x	x	x	x
106370787	PROMISE HOSPITAL OF SAN DIEGO	x	x	NR	x	x	x	x	x	x	x
106190385	PROVIDENCE HOLY CROSS MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106190758	PROVIDENCE SAINT JOSEPH MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106281047	QUEEN OF THE VALLEY HOSPITAL - NAPA	x	x	x	x	x	x	x	x	x	x
106171049	REDBUD COMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106361308	REDLANDS COMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106121051	REDWOOD MEMORIAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106430705	REGIONAL MEDICAL OF SAN JOSE	x	x	x	x	x	x	x	x	x	x
106580996	RIDEOUT MEMORIAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106150782	RIDGECREST REGIONAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106331312	RIVERSIDE COMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106334487	RIVERSIDE COUNTY REGIONAL MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106190366	ROBERT F. KENNEDY MEDICAL CENTER	x	C	C	C	C	C	C	C	C	C
106301317	SADDLEBACK MEMORIAL MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106301325	SADDLEBACK MEMORIAL MEDICAL CENTER - SAN CLEMENTE	x	x	x	x	x	x	x	x	x	x
106270875	SALINAS VALLEY MEMORIAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106361318	SAN ANTONIO COMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106190673	SAN DIMAS COMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106380939	SAN FRANCISCO GENERAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106190200	SAN GABRIEL VALLEY MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106331326	SAN GORGONIO MEMORIAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106150788	SAN JOAQUIN COMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106391010	SAN JOAQUIN GENERAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106430879	SAN JOSE MEDICAL CENTER	x	C	C	C	C	C	C	C	C	C
106013619	SAN LEANDRO HOSPITAL	x	x	x	x	x	x	x	x	x	x
106400511	SAN LUIS OBISPO GENERAL HOSPITAL	C	C	C	C	C	C	C	C	C	C
106410782	SAN MATEO MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x

Appendix B: Hospitals Included in this Report, 2004 to 2013, *continued*

OSHPD ID	HOSPITAL NAME	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
106074017	SAN RAMON REGIONAL MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106420514	SANTA BARBARA COTTAGE HOSPITAL	x	x	x	x	x	x	x	x	x	x
106430883	SANTA CLARA VALLEY MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106190685	SANTA MARTA HOSPITAL (ELASTAR)	NR	C	C	C	C	C	C	C	C	C
106190687	SANTA MONICA - UCLA MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106560521	SANTA PAULA MEMORIAL HOSPITAL	S	S	x	NR	x	x	x	x	x	x
106494048	SANTA ROSA MEMORIAL HOSPITAL - FULTON	NGAC	NGAC	NGAC	NGAC	NGAC	NGAC	NGAC	NGAC	NGAC	NGAC
106491064	SANTA ROSA MEMORIAL HOSPITAL - MONTGOMERY	x	x	x	x	x	x	x	x	x	x
106490907	SANTA ROSA MEMORIAL HOSPITAL - SOTOYOME	x	x	x	x	x	x	NR	NR	NR	NR
106190691	SANTA TERESITA HOSPITAL	x	C	C	C	C	C	C	C	C	C
106420522	SANTA YNEZ VALLEY COTTAGE HOSPITAL	x	x	x	x	x	x	x	x	x	x
106370697	SCRIPPS EAST COUNTY	C	C	C	C	C	C	C	C	C	C
106371256	SCRIPPS GREEN HOSPITAL	NR	x	x	x	x	x	x	x	x	x
106371394	SCRIPPS MEMORIAL HOSPITAL - ENCINITAS	x	x	x	x	x	x	x	x	x	x
106370771	SCRIPPS MEMORIAL HOSPITAL - LA JOLLA	NR	x	x	x	x	x	x	x	x	x
106370744	SCRIPPS MERCY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106370658	SCRIPPS MERCY HOSPITAL - CHULA VISTA	x	x	x	x	x	x	x	x	x	x
106100793	SELMA COMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	NR
106321016	SENECA HEALTHCARE DISTRICT	x	x	x	x	x	x	x	x	x	x
106410891	SEQUOIA HOSPITAL	x	x	x	x	x	x	x	x	x	x
106410817	SETON MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106370875	SHARP CHULA VISTA MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106370689	SHARP CORONADO HOSPITAL AND HEALTHCARE CENTER	x	x	x	x	x	x	x	x	x	x
106370695	SHARP MARY BIRCH HOSPITAL FOR WOMEN	x	x	x	x	x	x	x	x	x	x
106370694	SHARP MEMORIAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106450940	SHASTA REGIONAL MEDICAL CENTER	x	NR	x	x	x	x	x	x	x	x
106190708	SHERMAN OAKS HOSPITAL	x	x	x	x	x	x	x	x	x	x
106100797	SIERRA KINGS DISTRICT HOSPITAL	NR	x	x	x	x	x	x	x	x	x

OSHPD ID	HOSPITAL NAME	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
106291023	SIERRA NEVADA MEMORIAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106540798	SIERRA VIEW DISTRICT HOSPITAL	x	x	x	x	x	x	x	x	x	x
106400524	SIERRA VISTA REGIONAL MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106560525	SIMI VALLEY HOSPITAL AND HEALTH CARE SERVICES - SYCAMORE	x	x	x	x	x	x	x	x	x	x
106491076	SONOMA VALLEY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106552209	SONORA REGIONAL MEDICAL CENTER - FAIRVIEW	x	x	x	x	x	x	x	x	x	x
106551034	SONORA REGIONAL MEDICAL CENTER - FOREST	S	S	S	S	C	C	C	C	C	C
106554011	SONORA REGIONAL MEDICAL CENTER - GREENLEY	x	x	x	x	x	x	x	x	x	x
106301337	SOUTH COAST MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106141338	SOUTHERN INYO HOSPITAL	x	x	x	x	x	x	x	x	x	x
106334068	SOUTHWEST HEALTHCARE SYSTEM - MURRIETA	x	x	x	x	x	x	x	x	x	x
106334001	SOUTHWEST HEALTHCARE SYSTEM - WILDOMAR	x	x	x	x	x	NR	x	x	x	x
106100899	ST. AGNES MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106361339	ST. BERNARDINE MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106521041	ST. ELIZABETH COMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106190754	ST. FRANCIS MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106420528	ST. FRANCIS MEDICAL CENTER OF SANTA BARBARA	C	C	C	C	C	C	C	C	C	C
106380960	ST. FRANCIS MEMORIAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106281078	ST. HELENA HOSPITAL	x	x	x	x	x	x	x	x	x	x
106190756	ST. JOHN'S HOSPITAL AND HEALTH CENTER	x	x	x	x	x	x	x	x	x	x
106560508	ST. JOHN'S PLEASANT VALLEY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106560529	ST. JOHN'S REGIONAL MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106121080	ST. JOSEPH HOSPITAL - EUREKA	x	x	x	x	x	x	x	x	x	x
106301340	ST. JOSEPH HOSPITAL - ORANGE	x	x	x	x	x	x	x	x	x	x
106391042	ST. JOSEPH'S MEDICAL CENTER OF STOCKTON	x	x	x	x	x	x	x	x	x	x
106301342	ST. JUDE MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106434138	ST. LOUISE REGIONAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106190759	ST. LUKE MEDICAL CENTER	C	C	C	C	C	C	C	C	C	C
106380964	ST. LUKE'S HOSPITAL	x	x	x	x	x	x	x	x	x	x

Appendix B: Hospitals Included in this Report, 2004 to 2013, *continued*

OSHPD ID	HOSPITAL NAME	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
106190053	ST. MARY MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106361343	ST. MARY REGIONAL MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106380965	ST. MARY'S MEDICAL CENTER, SAN FRANCISCO	x	x	x	x	x	x	x	NR	x	x
106010967	ST. ROSE HOSPITAL	x	x	x	x	x	x	x	x	x	x
106190762	ST. VINCENT MEDICAL CENTER	x	x	NR	NR	x	NR	x	x	x	x
106430905	STANFORD HOSPITAL	x	x	x	x	x	x	x	x	x	x
106504038	STANISLAUS SURGICAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106250955	SURPRISE VALLEY COMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106034002	SUTTER AMADOR HOSPITAL	x	x	x	x	x	x	x	x	x	x
106310791	SUTTER AUBURN FAITH HOSPITAL	x	x	x	x	x	x	x	x	x	x
106084001	SUTTER COAST HOSPITAL	NR	x	x	x	x	x	x	x	x	x
106574010	SUTTER DAVIS HOSPITAL	x	x	x	x	x	x	x	x	x	x
106070934	SUTTER DELTA MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106341051	SUTTER GENERAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106171395	SUTTER LAKESIDE HOSPITAL	x	x	x	x	x	x	x	x	x	x
106444012	SUTTER MATERNITY AND SURGERY CENTER OF SANTA CRUZ	x	x	x	x	x	x	x	x	x	x
106490919	SUTTER MEDICAL CENTER OF SANTA ROSA	NR	x	x	x	x	x	x	x	x	x
106341052	SUTTER MEMORIAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106311000	SUTTER ROSEVILLE MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106481094	SUTTER SOLANO MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106514030	SUTTER SURGICAL HOSPITAL - NORTH VALLEY	NYL	NYL	NYL	NYL	NYL	x	x	x	x	x
106391056	SUTTER TRACY COMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106491103	SUTTER WARRACK HOSPITAL	NR	x	x	x	NR	C	C	C	C	C
106291053	TAHOE FOREST HOSPITAL	x	x	x	x	x	x	x	x	x	x
106150808	TEHACHAPI HOSPITAL	x	x	x	x	x	x	x	x	x	x
106334564	TEMECULA VALLEY HOSPITAL	NYL	NYL	NYL	NYL	NYL	NYL	NYL	NYL	NYL	x
106190784	TEMPLE COMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106564121	THOUSAND OAKS SURGICAL HOSPITAL	NYL	x	x	x	x	x	x	x	x	x
106190422	TORRANCE MEMORIAL MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106370780	TRI-CITY MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106190159	TRI-CITY REGIONAL MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x

OSHPD ID	HOSPITAL NAME	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
106531059	TRINITY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106540816	TULARE DISTRICT HOSPITAL	x	x	x	x	x	x	x	x	x	x
106551061	TUOLUMNE GENERAL HOSPITAL	x	x	x	NR	x	x	x	x	C	C
106301357	TUSTIN HOSPITAL MEDICAL CENTER	x	x	x	x	x	x	NGAC	NGAC	NGAC	NGAC
106400548	TWIN CITIES COMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106190796	UCLA MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106374141	UCSD - LA JOLLA, JOHN M. AND SALLY B. THORNTON HOSPITAL	x	x	x	x	x	x	x	x	x	x
106381154	UCSF MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106380895	UCSF MT. ZION	x	x	x	x	x	x	x	x	x	x
106231339	UKIAH VALLEY MEDICAL CENTER - DORA STREET	C	C	C	C	C	C	C	C	C	C
106231396	UKIAH VALLEY MEDICAL CENTER - HOSPITAL DRIVE	x	x	x	x	x	x	x	x	x	x
106100822	UNIVERSITY MEDICAL CENTER	x	x	x	x	NGAC	NGAC	C	C	C	C
106341006	UC DAVIS MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106301279	UC IRVINE MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106370782	UC SAN DIEGO MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106191216	USC KENNETH NORRIS JR. CANCER HOSPITAL	x	x	x	x	x	x	x	x	x	x
106194219	USC UNIVERSITY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106010983	VALLEY MEMORIAL HOSPITAL - LIVERMORE	x	x	NGAC	NGAC	NGAC	NGAC	NGAC	NGAC	NGAC	NGAC
106332172	VALLEY PLAZA DOCTORS HOSPITAL	NR	S	S	NGAC	NGAC	NGAC	NGAC	NGAC	NGAC	NGAC
106190812	VALLEY PRESBYTERIAN HOSPITAL	x	x	x	x	x	x	x	x	x	x
106014050	VALLEYCARE MEDICAL CENTER	x	x	x	x	x	x	x	x	x	NR
106560481	VENTURA COUNTY MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106190818	VERDUGO HILLS HOSPITAL	x	x	x	x	x	x	x	x	x	x
106361370	VICTOR VALLEY COMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106010987	WASHINGTON HOSPITAL - FREMONT	x	x	x	x	x	x	x	x	x	x
106444013	WATSONVILLE COMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106301379	WEST ANAHEIM MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106190859	WEST HILLS HOSPITAL AND MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106301188	WESTERN MEDICAL CENTER - ANAHEIM	x	NR	NR	x	x	x	x	x	x	x
106301566	WESTERN MEDICAL CENTER - SANTA ANA	x	x	x	x	x	x	x	x	x	x

Appendix B: Hospitals Included in this Report, 2004 to 2013, *continued*

OSHPD ID	HOSPITAL NAME	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
106190878	WHITE MEMORIAL MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106190883	WHITTIER HOSPITAL MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106571086	WOODLAND MEMORIAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
	Total Hospitals with Data	378	373	379	374	377	378	380	378	380	373
	+ Total Nonresponders	19	16	9	11	7	7	6	4	5	11
	+ Total Suspense	4	7	5	5	2	3	2	3	2	2
	Subtotal	401	396	393	390	386	388	388	385	387	386
	– Duplicate Hospitals	0	0	0	1	0	0	0	0	2	0
	Total Hospitals	401	396	393	389	386	388	388	385	385	386
	Total Closed Hospitals	13	19	21	23	28	31	34	37	39	39
	Non-GAC Hospitals	3	3	4	7	7	6	6	8	8	8

Note: Hospital names may change during the time period analyzed. In most instances, the oldest hospital name is the one used. The OSHPD ID number does not change.

Source: *Hospital Annual Utilization Report*, OSHPD, 2004-2013. Automated Licensing Information and Report Tracking System (ALIRTS), OSHPD, California HealthCare Foundation.

Appendix C: Hospital and Licensed Bed Closures and Openings, by Region, 2004 to 2013

Closures, 2004 to 2013

	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	TOTAL
NUMBER OF HOSPITALS CLOSED (DURING THE GIVEN YEAR)											
Central Coast											0
Greater Bay Area	1		1	1	1						4
Inland Empire											0
Los Angeles County	5	1		1	1	1	2				11
Northern and Sierra				1	1			1			3
Orange County		1									1
Sacramento Area											0
San Diego Area											0
San Joaquin Valley			1	2		2	1	1		2	9
Total	6	2	2	5	3	3	3	2	0	2	28
NUMBER OF LICENSED BEDS CLOSED (DURING THE GIVEN YEAR)											
Central Coast											0
Greater Bay Area	328		136	55	63						582
Inland Empire											0
Los Angeles County	964	112		461	358	352	226				2,473
Northern and Sierra				28	26			79			133
Orange County		162									162
Sacramento Area											0
San Diego Area											0
San Joaquin Valley			24	60		354	113	64		67	682
Total	1,292	274	160	604	447	706	339	143	0	67	4,032

Note: See Appendix G for a list of counties within each region.

Sources: *Hospital Annual Utilization Report*, OSHPD, 2004-2013. Automated Licensing Information and Report Tracking System, OSHPD.

Openings, 2004 to 2013

	HOSPITALS	LICENSED BEDS
Central Coast	1	21
Greater Bay Area	4	402
Inland Empire	5	480
Los Angeles County	2	473
Northern and Sierra	2	86
Orange County	3	482
Sacramento Area	0	0
San Diego Area	1	288
San Joaquin Valley	2	255
Total	20	2,487

Appendix D: Largest* Hospital Systems, by Region, 2013

	KAISER FOUNDATION	DIGNITY HEALTH†	SUTTER	ADVENTIST	PRIME HEALTHCARE	TENET	UNIVERSITY OF CA	ST. JOSEPH HEALTH	ALL OTHER	TOTAL
NUMBER OF HOSPITALS										
Central Coast		6	1	1		2			16	26
Greater Bay Area	15	3	15	1		1	2	3	32	72
Inland Empire	4	2			3	2		1	25	37
Los Angeles County	7	4		2	4	1	4		68	90
Northern and Sierra		4	3	6	1			3	27	44
Orange County	3				4	4	1	3	16	31
Sacramento Area	3	5	5				1		2	16
San Diego Area	1				3		2		19	25
San Joaquin Valley	3	5	3	5		2			25	43
Total	36	29	27	15	15	12	10	10	230	384
NUMBER OF LICENSED BEDS										
Central Coast		1,273	30	144		286			2,750	4,483
Greater Bay Area	2,919	880	2,795	151		123	720	418	8,284	16,290
Inland Empire	1,140	810			376	543		212	5,009	8,090
Los Angeles County	2,017	1,450		868	771	172	1,539		17,465	24,282
Northern and Sierra		480	131	389	246			188	1,632	3,066
Orange County	636				658	681	411	1,137	2,930	6,453
Sacramento Area	844	1,255	1,202				619		224	4,144
San Diego Area	414				597		563		5,522	7,096
San Joaquin Valley	408	1,200	551	551		467			4,648	7,825
Total	8,378	7,348	4,709	2,103	2,648	2,272	3,852	1,955	48,464	81,729
PERCENTAGE OF TOTAL LICENSED BEDS										
Central Coast		28.40%	0.67%	3.21%		6.38%			61.34%	100%
Greater Bay Area	17.92%	5.40%	17.16%	0.93%		0.76%	4.42%	2.57%	50.85%	100%
Inland Empire	14.09%	10.01%			4.65%	6.71%		2.62%	61.92%	100%
Los Angeles County	8.31%	5.97%		3.57%	3.18%	0.71%	6.34%		71.93%	100%
Northern and Sierra		15.66%	4.27%	12.69%	8.02%			6.13%	53.23%	100%
Orange County	9.86%				10.20%	10.55%	6.37%	17.62%	45.41%	100%
Sacramento Area	20.37%	30.28%	29.01%				14.94%		5.41%	100%
San Diego Area	5.83%				8.41%		7.93%		77.82%	100%
San Joaquin Valley	5.21%	15.34%	7.04%	7.04%		5.97%			59.40%	100%

*Defined as hospital systems with 10 or more hospitals. †Formerly named Catholic Healthcare West.

Note: See Appendix G for a list of counties within each region.

Source: *Hospital Annual Utilization Report*, OSHPD, 2013.

Appendix E: General Acute Care Hospitals in SPC-1 Hospitals List, by Region, 2013

SPC-1 is the highest category of risk, so these buildings face the greatest risk of collapse and must be rebuilt, retrofitted, or have patient care removed from them by the deadline. Includes only acute care hospitals in Appendix B.

OSHPD ID	HOSPITAL NAME	COUNTY
Central Coast		
106560473	COMMUNITY MEMORIAL HOSPITAL - SAN BUENAVENTURA	Ventura
106440755	DOMINICAN HOSPITAL - SANTA CRUZ/SOQUEL	Santa Cruz
106270777	GEORGE L. MEE MEMORIAL HOSPITAL	Monterey
106420483	GOLETA VALLEY COTTAGE HOSPITAL	Santa Barbara
106560492	LOS ROBLES HOSPITAL AND MEDICAL CENTER	Ventura
106420514	SANTA BARBARA COTTAGE HOSPITAL	Santa Barbara
106560521	SANTA PAULA MEMORIAL HOSPITAL	Ventura
106420522	SANTA YNEZ VALLEY COTTAGE HOSPITAL	Santa Barbara
106560525	SIMI VALLEY HOSPITAL AND HEALTH CARE SERVICES - SYCAMORE	Ventura
106560508	ST. JOHN'S PLEASANT VALLEY HOSPITAL	Ventura
106560481	VENTURA COUNTY MEDICAL CENTER	Ventura
Greater Bay Area		
106010846	ALAMEDA COUNTY MEDICAL CENTER - HIGHLAND CAMPUS	Alameda
106010735	ALAMEDA HOSPITAL	Alameda
106010937	ALTA BATES SUMMIT MEDICAL CENTER - SUMMIT CAMPUS - HAWTHORNE	Alameda
106013626	ALTA BATES SUMMIT MEDICAL CENTER - SUMMIT CAMPUS - SUMMIT	Alameda
106380777	CALIFORNIA PACIFIC MEDICAL CENTER - CALIFORNIA WEST	San Francisco
106380933	CALIFORNIA PACIFIC MEDICAL CENTER - DAVIES	San Francisco
106380929	CALIFORNIA PACIFIC MEDICAL CENTER - PACIFIC CAMPUS	San Francisco
106010776	CHILDRENS HOSPITAL AND RESEARCH CENTER AT OAKLAND	Alameda
106070904	DOCTORS MEDICAL CENTER - SAN PABLO CAMPUS	Contra Costa
106430763	EL CAMINO HOSPITAL	Santa Clara
106071018	JOHN MUIR MEDICAL CENTER - CONCORD CAMPUS	Contra Costa
106010858	KAISER FOUNDATION HOSPITAL - HAYWARD	Alameda
106010856	KAISER FOUNDATION HOSPITAL - OAKLAND CAMPUS	Alameda
106410804	KAISER FOUNDATION HOSPITAL - REDWOOD CITY	San Mateo
106211006	MARIN GENERAL HOSPITAL	Marin
106430837	O'CONNOR HOSPITAL - SAN JOSE	Santa Clara
106281047	QUEEN OF THE VALLEY HOSPITAL - NAPA	Napa
106430705	REGIONAL MEDICAL OF SAN JOSE	Santa Clara

OSHPD ID	HOSPITAL NAME	COUNTY
106380939	SAN FRANCISCO COUNTY GENERAL HOSPITAL	San Francisco
106430883	SANTA CLARA VALLEY MEDICAL CENTER	Santa Clara
106410891	SEQUOIA HOSPITAL	San Mateo
106410817	SETON MEDICAL CENTER	San Mateo
106380964	ST. LUKE'S HOSPITAL	San Francisco
106380965	ST. MARY'S MEDICAL CENTER, SAN FRANCISCO	San Francisco
106430905	STANFORD HOSPITAL	Santa Clara
106490919	SUTTER MEDICAL CENTER OF SANTA ROSA	Sonoma
106010987	WASHINGTON HOSPITAL - FREMONT	Alameda
Inland Empire		
106361323	COMMUNITY HOSPITAL OF SAN BERNARDINO	San Bernardino
106331168	EISENHOWER MEMORIAL HOSPITAL	Riverside
106331194	HEMET VALLEY MEDICAL CENTER	Riverside
106361223	KAISER FOUNDATION HOSPITAL - FONTANA	San Bernardino
106361246	LOMA LINDA UNIVERSITY MEDICAL CENTER	San Bernardino
106361266	MOUNTAINS COMMUNITY HOSPITAL	San Bernardino
106331312	RIVERSIDE COMMUNITY HOSPITAL	Riverside
106361318	SAN ANTONIO COMMUNITY HOSPITAL	San Bernardino
106361339	ST. BERNARDINE MEDICAL CENTER	San Bernardino
Los Angeles County		
106190081	BEVERLY HOSPITAL	Los Angeles
106190125	CALIFORNIA HOSPITAL MEDICAL CENTER - LOS ANGELES	Los Angeles
106190148	CENTINELA FREEMAN REGIONAL MEDICAL CENTER - CENTINELA CAMPUS	Los Angeles
106190170	CHILDREN'S HOSPITAL OF LOS ANGELES	Los Angeles
106190636	CITRUS VALLEY MEDICAL CENTER - QV CAMPUS	Los Angeles
106190197	COMMUNITY AND MISSION HOSPITAL OF HUNTINGTON PARK - SLAUSON	Los Angeles
106190857	DOCTORS HOSPITAL OF WEST COVINA	Los Angeles
106190243	DOWNEY REGIONAL MEDICAL CENTER	Los Angeles
106190256	EAST LOS ANGELES DOCTORS HOSPITAL	Los Angeles
106190328	EAST VALLEY HOSPITAL MEDICAL CENTER	Los Angeles
106190280	ENCINO-TARZANA REGIONAL MEDICAL CENTER - ENCINO	Los Angeles

Appendix E: General Acute Care Hospitals in SPC-1 Hospitals List, by Region, 2013, *continued*

OSHPD ID	HOSPITAL NAME	COUNTY
106190315	GARFIELD MEDICAL CENTER	Los Angeles
106190522	GLENDALE MEMORIAL HOSPITAL AND HEALTH CENTER	Los Angeles
106190392	GOOD SAMARITAN HOSPITAL - LOS ANGELES	Los Angeles
106190176	HELFORD CLINICAL RESEARCH HOSPITAL AT CITY OF HOPE	Los Angeles
106190382	HOLLYWOOD PRESBYTERIAN MEDICAL CENTER	Los Angeles
106190400	HUNTINGTON MEMORIAL HOSPITAL	Los Angeles
106190680	LITTLE COMPANY OF MARY - SAN PEDRO HOSPITAL	Los Angeles
106190198	LOS ANGELES COMMUNITY HOSPITAL	Los Angeles
106191227	LOS ANGELES COUNTY HARBOR - UCLA MEDICAL CENTER	Los Angeles
106190521	MEMORIAL HOSPITAL OF GARDENA	Los Angeles
106190529	METHODIST HOSPITAL OF SOUTHERN CALIFORNIA	Los Angeles
106190681	MIRACLE MILE MEDICAL CENTER	Los Angeles
106190524	MISSION COMMUNITY HOSPITAL - PANORAMA CAMPUS	Los Angeles
106190541	MONROVIA COMMUNITY HOSPITAL	Los Angeles
106190552	MOTION PICTURE AND TELEVISION HOSPITAL	Los Angeles
106190568	NORTHRIDGE HOSPITAL MEDICAL CENTER	Los Angeles
106190534	OLYMPIA MEDICAL CENTER	Los Angeles
106190307	PACIFIC ALLIANCE MEDICAL CENTER	Los Angeles
106190696	PACIFICA HOSPITAL OF THE VALLEY	Los Angeles
106190630	POMONA VALLEY HOSPITAL MEDICAL CENTER	Los Angeles
106190631	PRESBYTERIAN INTERCOMMUNITY HOSPITAL	Los Angeles
106190468	PROMISE HOSPITAL OF EAST LOS ANGELES - EAST LOS ANGELES CAMPUS	Los Angeles
106190200	SAN GABRIEL VALLEY MEDICAL CENTER	Los Angeles
106190708	SHERMAN OAKS HOSPITAL	Los Angeles
106190762	ST. VINCENT MEDICAL CENTER	Los Angeles
106190796	UCLA MEDICAL CENTER	Los Angeles
Northern and Sierra		
106040962	ENLOE MEDICAL CENTER - ESPLANADE CAMPUS	Butte
106230949	FRANK R. HOWARD MEMORIAL HOSPITAL	Mendocino
106120981	GENERAL HOSPITAL, THE	Humboldt
106450936	MAYERS MEMORIAL HOSPITAL	Shasta
106141273	NORTHERN INYO HOSPITAL	Inyo
106580996	RIDEOUT MEMORIAL HOSPITAL	Yuba

OSHPD ID	HOSPITAL NAME	COUNTY
106141338	SOUTHERN INYO HOSPITAL	Inyo
106121080	ST. JOSEPH HOSPITAL - EUREKA	Humboldt
106531059	TRINITY HOSPITAL	Trinity
Orange County		
106301098	ANAHEIM MEMORIAL MEDICAL CENTER	Orange
106301132	KAISER FOUNDATION HOSPITAL - ANAHEIM	Orange
106301234	LA PALMA INTERCOMMUNITY HOSPITAL	Orange
106301262	MISSION HOSPITAL REGIONAL MEDICAL CENTER	Orange
106301342	ST. JUDE MEDICAL CENTER	Orange
106301379	WEST ANAHEIM MEDICAL CENTER	Orange
106301566	WESTERN MEDICAL CENTER - SANTA ANA	Orange
Sacramento Area		
106340947	MERCY GENERAL HOSPITAL	Sacramento
106341052	SUTTER MEMORIAL HOSPITAL	Sacramento
106341006	UNIVERSITY OF CALIFORNIA DAVIS MEDICAL CENTER	Sacramento
San Diego Area		
106130699	EL CENTRO REGIONAL MEDICAL CENTER	Imperial
106370759	PARADISE VALLEY HOSPITAL	San Diego
106370694	SHARP MEMORIAL HOSPITAL	San Diego
106370780	TRI-CITY MEDICAL CENTER	San Diego
San Joaquin Valley		
106160787	CENTRAL VALLEY GENERAL HOSPITAL	Kings
106150736	KERN MEDICAL CENTER	Kern
106150761	MERCY HOSPITAL - BAKERSFIELD	Kern
106391010	SAN JOAQUIN GENERAL HOSPITAL	San Joaquin
106391042	ST. JOSEPH'S MEDICAL CENTER OF STOCKTON	San Joaquin
106150808	TEHACHAPI HOSPITAL	Kern

Note: See Appendix G for a list of counties within each region.

Source: SB 499 Report 5: Counties with Acute Care Hospitals with SPC-1 Buildings, OSHPD, November 2014.

Appendix F: Hospitals Penalized for Hospital-Acquired Conditions, by Region, California, 2014

Includes only hospitals listed in Appendix B. The hospital-acquired condition (HAC) program has three measures: patient safety indicators composite measure, central line-associated bloodstream infections (CLABSI) measure, and catheter-associated urinary tract infections (CAUTI) measure.

HOSPITAL	CITY	COUNTY
Central Coast (7 out of 26 hospitals)		
Los Robles Hospital and Medical Ctr.	Thousand Oaks	Ventura
Natividad Medical Center	Salinas	Monterey
Simi Valley Hospital and Health Care Services	Simi Valley	Ventura
St. John's Regional Medical Center	Oxnard	Ventura
Sutter Maternity and Surgery Center of Santa Cruz	Santa Cruz	Santa Cruz
Twin Cities Community Hospital	Templeton	San Luis Obispo
Ventura County Medical Center	Ventura	Ventura
Greater Bay Area (17 out of 72 hospitals)		
Alta Bates Summit Medical Center - Alta Bates Campus	Berkeley	Alameda
Contra Costa Regional Medical Ctr.	Martinez	Contra Costa
Doctors Medical Center - San Pablo	San Pablo	Contra Costa
Good Samaritan Hospital	San Jose	Santa Clara
John Muir Medical Center - Concord Campus	Concord	Contra Costa
John Muir Medical Center - Walnut Creek Campus	Walnut Creek	Contra Costa
Kaiser Foundation Hospital - Antioch	Antioch	Contra Costa
Kaiser Foundation Hospital - Fremont/Hayward	Fremont	Alameda
Kaiser Foundation Hospital - Oakland/Richmond	Oakland	Alameda
Kaiser Foundation Hospital - Redwood City	Redwood City	San Mateo
Kaiser Foundation Hospital - San Jose	San Jose	Santa Clara
Kaiser Foundation Hospital - Vacaville	Vacaville	Solano
Marin General Hospital	Greenbrae	Marin
Queen of The Valley Medical Center	Napa	Napa
San Francisco General Hospital	San Francisco	San Francisco
Seton Medical Center	Daly City	San Mateo
St. Helena Hospital	St. Helena	Napa

HOSPITAL	CITY	COUNTY
Inland Empire (4 out of 37 hospitals)		
Arrowhead Regional Medical Center	Colton	San Bernardino
Hemet Valley Medical Center	Hemet	Riverside
Loma Linda University Medical Center	Loma Linda	San Bernardino
San Antonio Community Hospital	Upland	San Bernardino
Los Angeles County (19 out of 90 hospitals)		
Antelope Valley Hospital	Lancaster	Los Angeles
East Los Angeles Doctors Hospital	Los Angeles	Los Angeles
Good Samaritan Hospital	Los Angeles	Los Angeles
Kaiser Foundation Hospital - Baldwin Park	Baldwin Park	Los Angeles
Keck Hospital of USC	Los Angeles	Los Angeles
LAC/Harbor - UCLA Medical Center	Torrance	Los Angeles
LAC+USC Medical Center	Los Angeles	Los Angeles
Long Beach Memorial Medical Center	Long Beach	Los Angeles
Mission Community Hospital	Panorama City	Los Angeles
Motion Picture and Television Hosp.	Woodland Hills	Los Angeles
Northridge Hospital Medical Center	Northridge	Los Angeles
Pacifica Hospital of The Valley	Sun Valley	Los Angeles
PIH Hospital - Downey	Downey	Los Angeles
Providence Holy Cross Medical Ctr.	Mission Hills	Los Angeles
Providence Tarzana Medical Center	Tarzana	Los Angeles
Ronald Reagan UCLA Medical Center	Los Angeles	Los Angeles
San Gabriel Valley Medical Center	San Gabriel	Los Angeles
Santa Monica - UCLA Medical Center and Orthopaedic Hospital	Santa Monica	Los Angeles
White Memorial Medical Center	Los Angeles	Los Angeles
Northern and Sierra (1 out of 44 hospitals)		
Rideout Memorial Hospital	Marysville	Yuba
Orange County (7 out of 31 hospitals)		
AHMC Anaheim Regional Medical Ctr.	Anaheim	Orange
Chapman Medical Center	Orange	Orange

HOSPITAL	CITY	COUNTY
Coastal Communities Hospital	Santa Ana	Orange
Placentia Linda Hospital	Placentia	Orange
Saddleback Memorial Medical Center	Laguna Hills	Orange
St. Joseph Hospital	Orange	Orange
Western Medical Center Santa Ana	Santa Ana	Orange
Sacramento Area (1 out of 16 hospitals)		
UC Davis Medical Center	Sacramento	Sacramento
San Diego Area (9 out of 25 hospitals)		
El Centro Regional Medical Center	El Centro	Imperial
Palomar Health Downtown Campus	Escondido	San Diego
Pomerado Hospital	Poway	San Diego
Scripps Green Hospital	La Jolla	San Diego
Scripps Memorial Hospital - Encinitas	Encinitas	San Diego
Scripps Mercy Hospital	San Diego	San Diego
Sharp Coronado Hospital and Healthcare Center	Coronado	San Diego
Sharp Memorial Hospital	San Diego	San Diego
UC San Diego Medical Center	San Diego	San Diego
San Joaquin Valley (9 out of 43 hospitals)		
Bakersfield Memorial Hospital	Bakersfield	Kern
Clovis Community Medical Center	Clovis	Fresno
Community Regional Medical Center	Fresno	Fresno
Emanuel Medical Center	Turlock	Stanislaus
Fresno Surgical Hospital	Fresno	Fresno
St. Agnes Medical Center	Fresno	Fresno
San Joaquin Community Hospital	Bakersfield	Kern
Sierra View District Hospital	Porterville	Tulare
Stanislaus Surgical Hospital	Modesto	Stanislaus

Note: See Appendix G for a list of counties within each region.

Source: *Penalties for Hospital Acquired Conditions*, Kaiser Health News, December 18, 2014, cdn.kaiserhealthnews.org.

Appendix G: California Counties Included in Regions



REGION	COUNTIES
Central Coast	Monterey, San Benito, San Luis Obispo, Santa Barbara, Santa Cruz, Ventura
Greater Bay Area	Alameda, Contra Costa, Marin, Napa, San Francisco, San Mateo, Santa Clara, Solano, Sonoma
Inland Empire	Riverside, San Bernardino
Los Angeles County	Los Angeles
Northern and Sierra	Alpine, Amador, Butte, Calaveras, Colusa, Del Norte, Glenn, Humboldt, Inyo, Lake, Lassen, Mariposa, Mendocino, Modoc, Mono, Nevada, Plumas, Shasta, Sierra, Siskiyou, Sutter, Tehama, Trinity, Tuolumne, Yuba
Orange County	Orange
Sacramento Area	El Dorado, Placer, Sacramento, Yolo
San Diego Area	Imperial, San Diego
San Joaquin Valley	Fresno, Kern, Kings, Madera, Merced, San Joaquin, Stanislaus, Tulare