

CALIFORNIA HEALTH CARE ALMANAC



California Hospitals: Buildings, Beds, and Business

JANUARY 2013

Introduction

California’s 393 general acute care (GAC) hospitals saw 46 million outpatients and discharged 3.5 million inpatients in 2010, at a time when the number of beds available had declined to the lowest level in a decade. This report examines the state’s GAC hospital facilities, including their bed supply and capacity, use of services, financial health, and selected quality measures.

KEY FINDINGS INCLUDE:

- The number of hospitals declined 5% and licensed beds dropped 3% from 2001 to 2010, while the population increased 8%.
- The number of skilled nursing beds in hospitals fell by one-third between 2001 and 2010. Emergency department beds increased steadily during the same period.
- Use of EDs increased 12% from 262 visits per 1,000 in 2005 to 293 visits per 1,000 in 2010; nevertheless, California had significantly fewer ED visits per 1,000 population than the US as a whole in 2010.
- The eight largest hospital systems accounted for 38% of California hospitals and beds in 2010.
- Staffing per bed in California rose 14% between 2001 and 2010, due in part to an increase in registered nurses per bed.
- A larger proportion of hospitals were profitable in 2010 compared to 2001 as reflected by both total and operating margins.
- Salaries, wages, and benefits accounted for half of hospital operating expenses in 2010, having increased over 100% since 2001.
- Uncompensated care as measured by charity care and bad debt rose by 50% between 2001 and 2010 to \$2.4 billion. During that time charity care nearly doubled.
- California consistently performed slightly below the US average on eight patient satisfaction measures.

California Hospitals

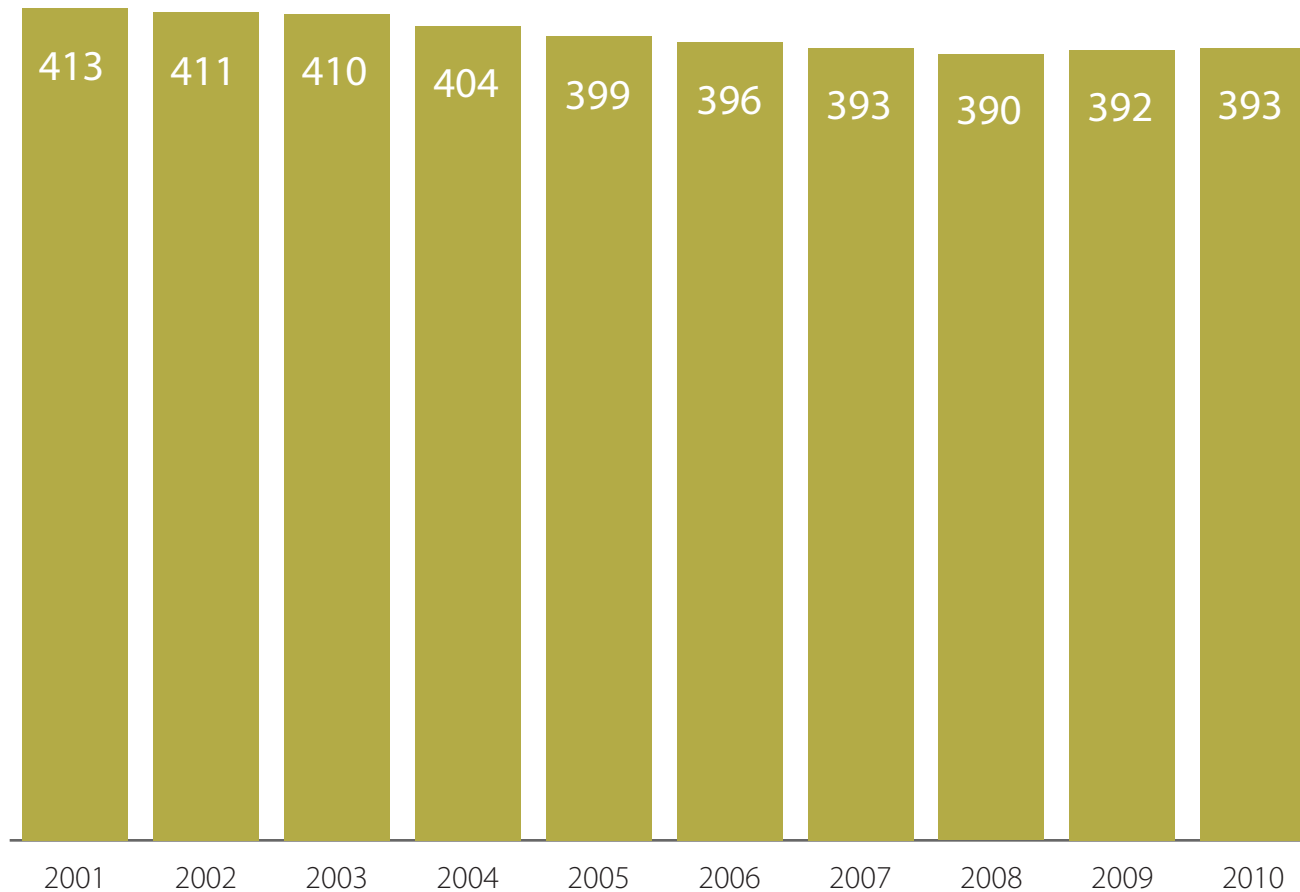
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General Acute Care Hospitals

California, 2001 to 2010

NUMBER OF HOSPITALS



Notes: Includes suspended hospitals. General acute care hospitals are listed in [Appendix A](#).

Sources: California HealthCare Foundation. OSHPD Hospital Annual Utilization Report, 2001–2010. OSHPD Automated Licensing Information and Report Tracking System.

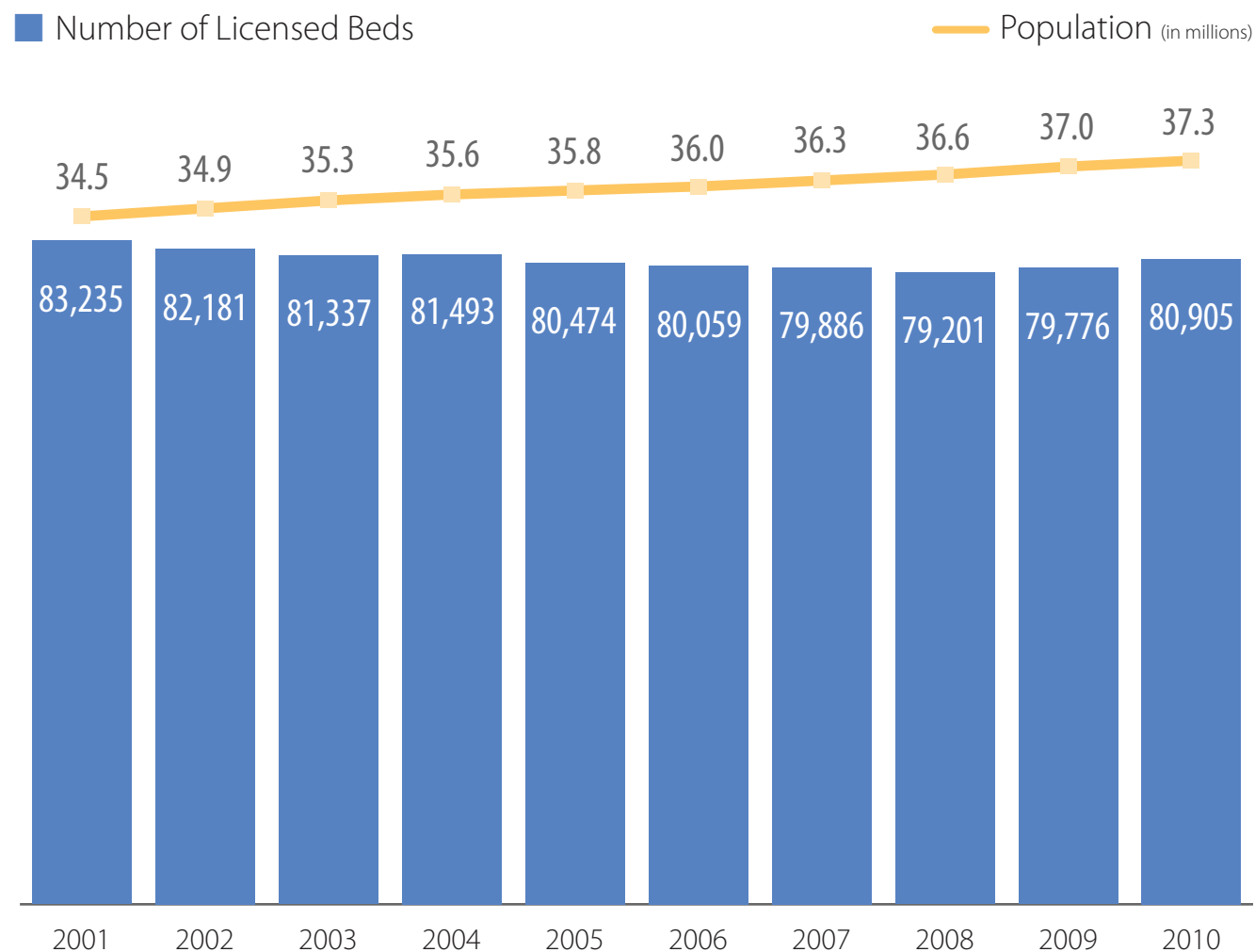
California Hospitals

Supply and Capacity

Over the decade from 2001 to 2010, the number of acute care hospitals in California has declined 5%, from 413 to 393.

Licensed Beds vs. Population Growth

California, 2001 to 2010



Note: Excludes hospitals suspended for the entire year.

Sources: OSHPD Hospital Annual Utilization Report, 2001–2010. OSHPD Automated Licensing Information and Report Tracking System. US Census Bureau, Intercensal Estimates of the Resident Population by Five-Year Age Groups and Sex for Counties: April 1, 2000 to July 1, 2010.

California Hospitals

Supply and Capacity

Licensed beds declined by 3% while the population increased by 8% between 2001 and 2010. This capacity deduction is consistent with changes in medical care that have led to a decrease in services performed on an inpatient basis.

Licensed Beds per 1,000 Population, by Region

California, 2001 and 2010

California Hospitals

Supply and Capacity

NUMBER OF BEDS PER 1,000 POPULATION



Licensed beds per 1,000 population varied by region between 2001 and 2010. While most regions experienced a decline, the largest percentage drop was seen in the Inland Empire, where population growth far exceeded bed growth.

Note: Excludes hospitals suspended for the entire year.

Sources: OSHPD Hospital Annual Utilization Report, 2001 and 2010. OSHPD Automated Licensing Information and Report Tracking System. US Census Bureau, Intercensal Estimates of the Resident Population by Five-Year Age Groups and Sex for Counties: April 1, 2000 to July 1, 2010.

Hospital and Bed Closures, by Region

California, 2001 to 2010

	HOSPITALS		LICENSED BEDS	
	NUMBER	% OF TOTAL	NUMBER	% OF TOTAL
Central Coast	2	5%	177	4%
Greater Bay Area	4	11%	582	12%
Inland Empire	0	0%	0	0%
Los Angeles County	15	41%	2,718	58%
Northern and Sierra	4	11%	162	3%
Orange County	3	8%	284	6%
Sacramento Area	0	0%	0	0%
San Diego Area	1	3%	162	3%
San Joaquin Valley	8	22%	613	13%
Total Closures	37	100%	4,698	100%

California Hospitals

Supply and Capacity

Between 2001 and 2010, 37 hospitals closed, resulting in a loss of about 4,700 beds. However, during the same period, 16 hospitals with 1,510 beds opened.

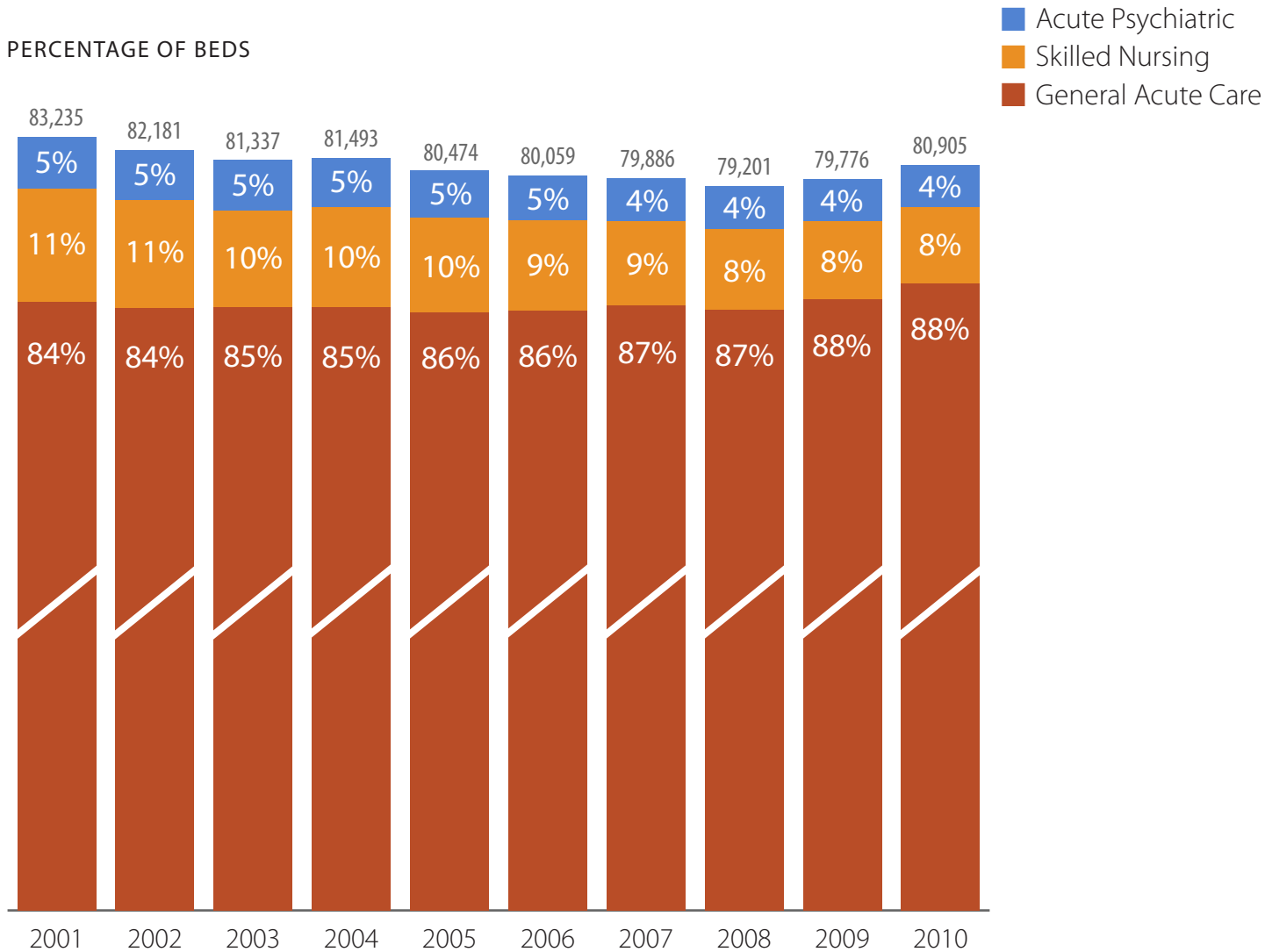
Notes: Includes all three hospitals that closed during 2010. May not add to 100% due to rounding.

Sources: OSHPD Hospital Annual Utilization Report, 2001–2010. OSHPD Automated Licensing Information and Report Tracking System.

Licensed Beds, by Bed Type

California, 2001 to 2010

PERCENTAGE OF BEDS



California Hospitals

Supply and Capacity

Close to 90% of hospital beds are licensed as general acute care. From 2001 to 2010 skilled nursing and psychiatric beds declined as hospitals focused more on general acute care services. The loss of skilled nursing beds may have more impact in rural than in urban areas.

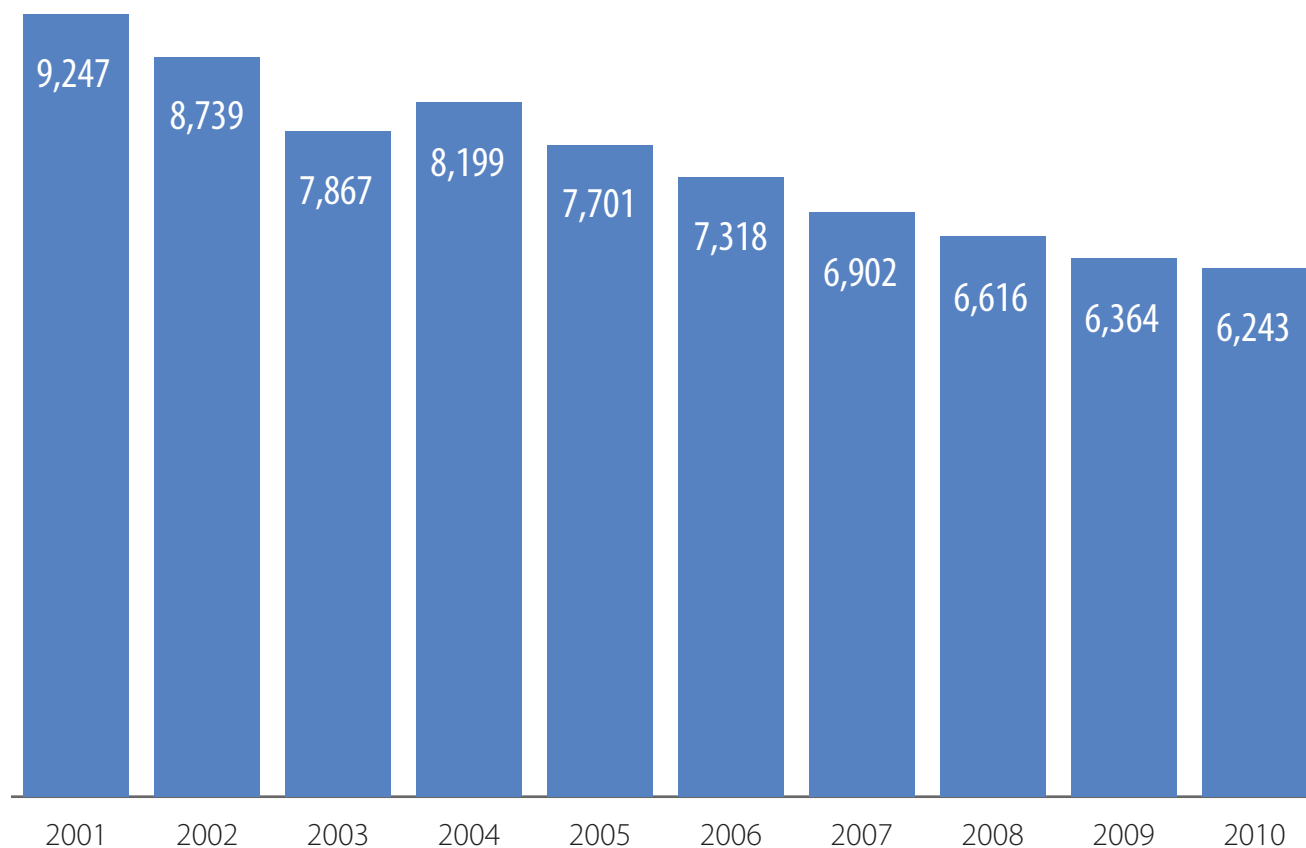
Notes: Excludes hospitals suspended for the entire year. The skilled nursing category includes three intermediate care beds reported by George L. Mee Memorial Hospital. May not add to 100% due to rounding. The percentage of licensed beds used for chemical dependency is 0.2% or less for each year shown.

Sources: OSHPD Hospital Annual Utilization Report, 2001–2010. OSHPD Automated Licensing Information and Report Tracking System.

Hospital-Based Skilled Nursing Beds

California, 2001 to 2010

NUMBER OF BEDS



Notes: Includes three intermediate care beds reported by George L. Mee Memorial Hospital. Excludes hospitals suspended for the entire year.

Sources: OSHPD Hospital Annual Utilization Report 2001–2010. OSHPD Automated Licensing Information and Report Tracking System. Population projections from the California Department of Finance, projections prepared by Demographic Research Unit, California Department of Finance, May 2012.

California Hospitals

Supply and Capacity

Over 10 years, the number of hospital-based skilled nursing beds declined by one-third. The number of Californians age 65 and over is projected to increase 97% between 2010 and 2030. Long term care facilities and newer models of care, such as assisted living, may offset the decline.

Beds Licensed for Acute Care, by Bed Type

California, 2001 and 2010

	2001 BEDS	2010 BEDS	% CHANGE 2001 VS. 2010
Medical/Surgical Acute (includes GYN)	47,105	48,248	2.4%
Perinatal (includes LDRP, excludes nursery)	6,661	6,542	-1.8%
Intensive Care	5,453	6,459	18.4%
Newborn Intensive Care	3,212	3,698	15.1%
Pediatric Acute	3,527	2,862	-18.9%
Rehabilitation Center	1,782	1,693	-5.0%
Coronary Care	1,662	1,449	-12.8%
Burn Center	159	143	-10.1%
Acute Respiratory Care	70	53	-24.3%
Total	69,631	71,147	2.2%

California Hospitals

Supply and Capacity

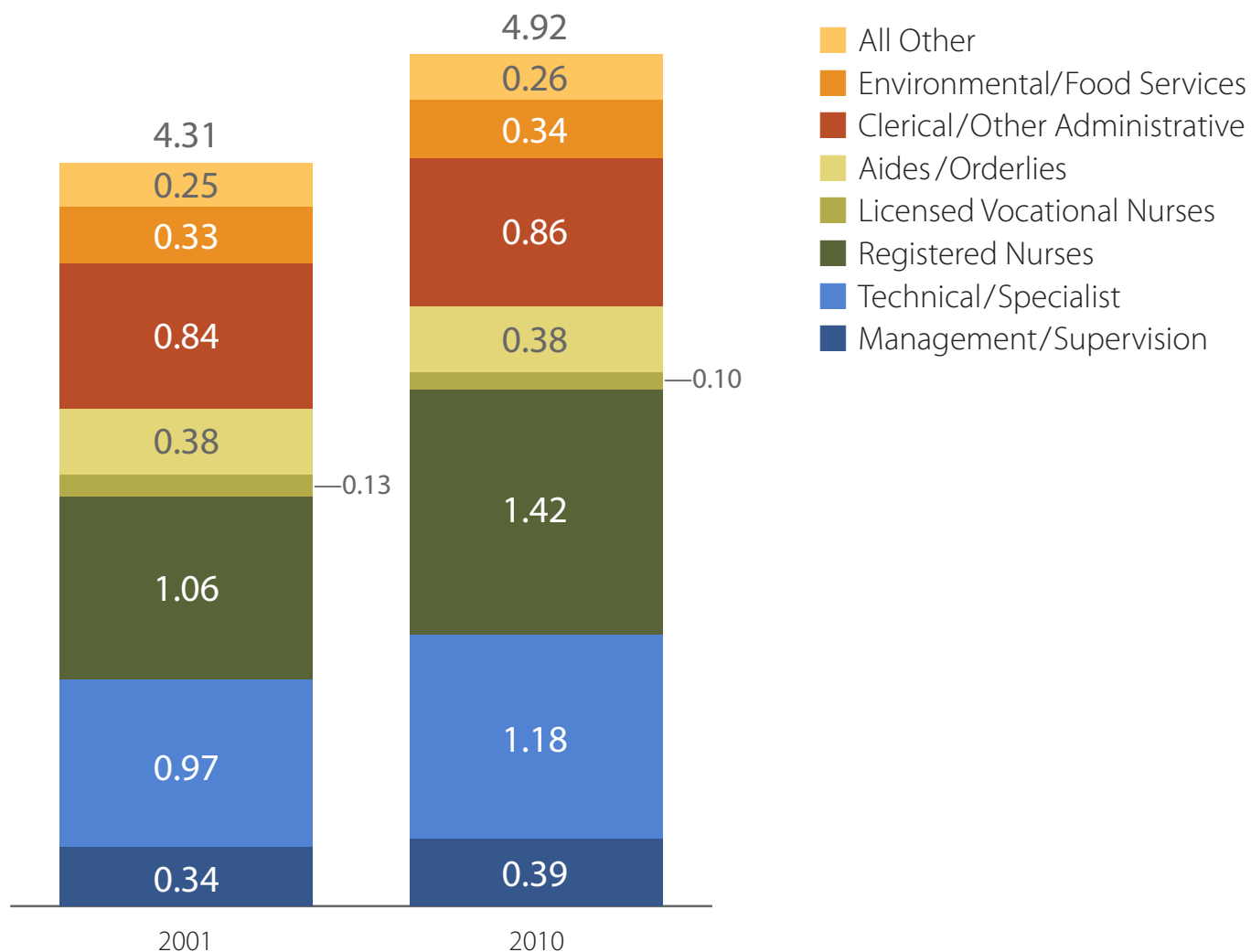
Almost 70% of acute care beds are medical/surgical. Between 2001 and 2010, the number of intensive care beds (adult and newborn) increased significantly while the number of pediatric beds declined.

Notes: Excludes hospitals suspended for the entire year. Excludes acute psychiatry, skilled nursing, and chemical dependency beds. LDRP means labor/delivery/recovery/postpartum.

Source: OSHPD Hospital Annual Utilization Report, 2010. OSHPD Automated Licensing Information and Report Tracking System.

Full-time Employees per Adjusted Occupied Bed

California, 2001 and 2010



California Hospitals

Supply and Capacity

The 34% increase in the use of registered nurses, likely tied to changes in nurse staffing laws, contributed to a staffing per bed increase of 14% between 2001 and 2010.

Notes: Excludes Kaiser hospitals. Adjusted occupied beds = (occupancy rate × number of beds) × (total gross patient revenue / gross inpatient revenue). Full-time employee classification is based on labor productivity by employee classification. The All Other category includes positions excluded from other classifications — for example, ambulance driver, laboratory assistant, and child care worker. Data presented are for productive hours. Technical/Specialist employees usually perform activities of a creative or complex nature and are often licensed or registered, and include such job titles as technologist, technician, and accountant.

Source: OSHPD Hospital Annual Financial Data, 2001 and 2010.

GAC Hospitals and Licensed Beds, by Region

California, 2010

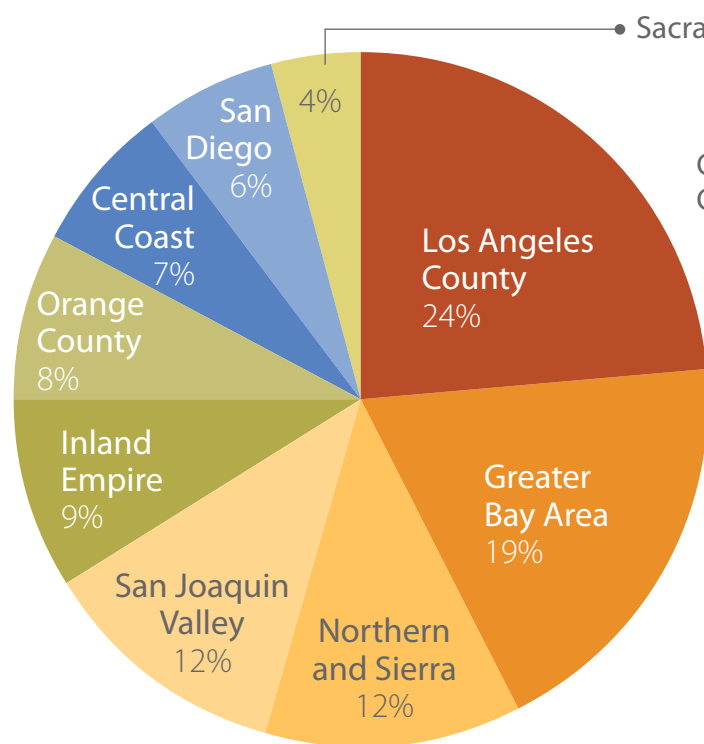
California Hospitals

Supply and Capacity

Nearly one in four general acute care hospitals and one in three beds are located in Los Angeles County, which is home to 26% of Californians. Hospitals in rural areas are generally smaller. For example, the Northern and Sierra region accounts for 12% of the hospitals, but only 4% of the beds.

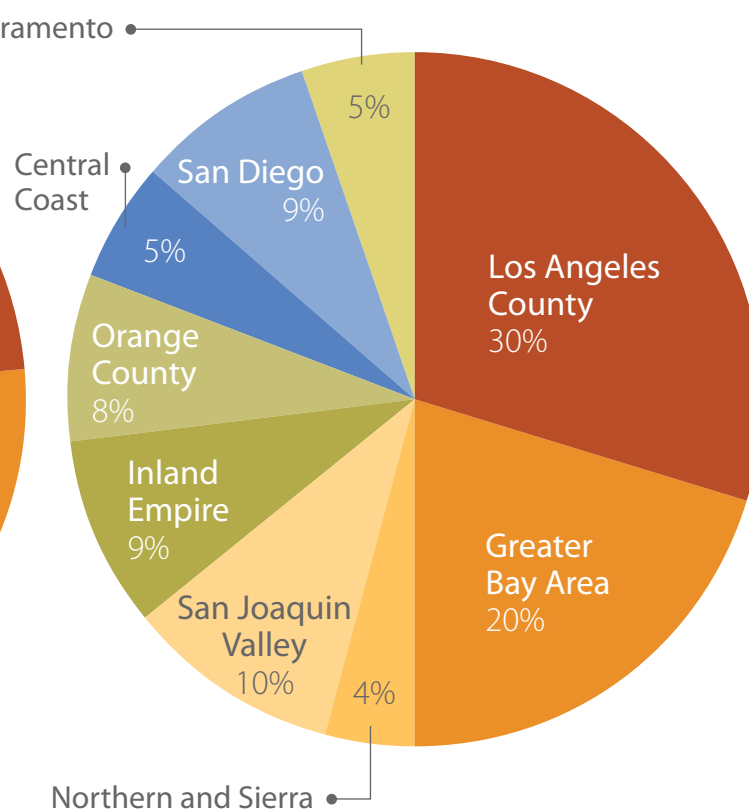
General Acute Care Hospitals

n=391



Licensed Beds

n=80,905



Note: Excludes hospitals suspended for the entire year.

Sources: OSHPD Hospital Annual Utilization Report, 2001–2010. OSHPD Automated Licensing Information and Report Tracking System.

GAC Hospitals and Licensed Beds, by Ownership

California, 2010

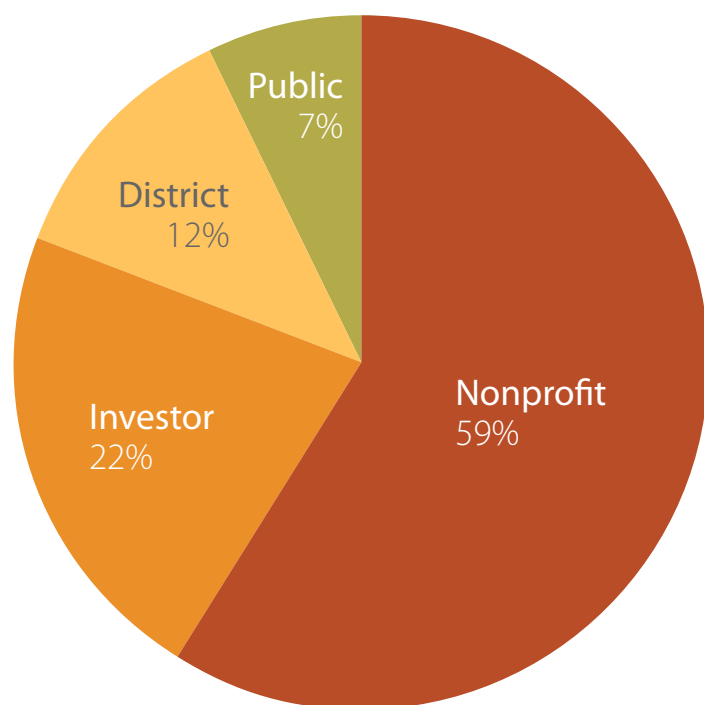
California Hospitals

Supply and Capacity

Fifty-nine percent of California general acute care hospitals are nonprofit, and 64% of beds are in nonprofit hospitals. Investor-owned hospitals, which tend to be smaller than nonprofits, make up 22% of hospitals, but just 17% of beds.

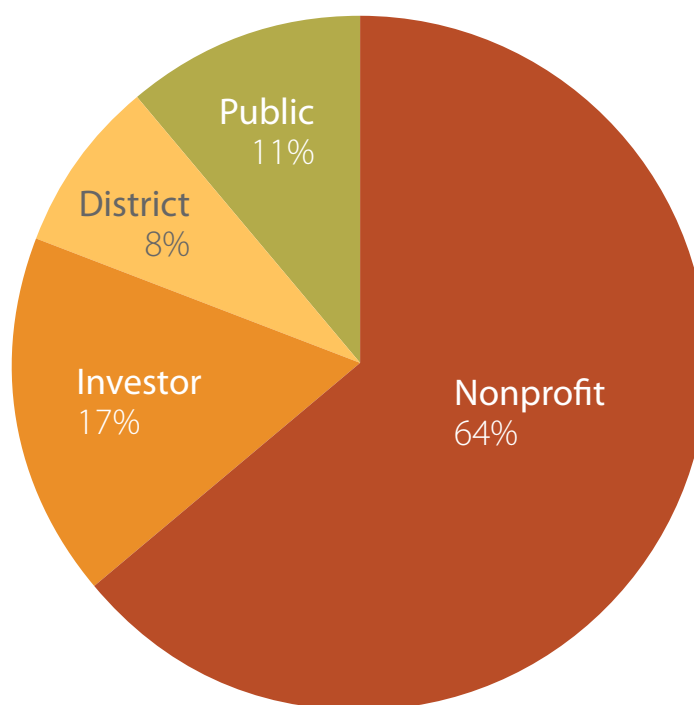
General Acute Care Hospitals

n=391



Licensed Beds

n=80,905



Notes: Excludes hospitals suspended for the entire year. Public includes University of California, city, and county hospitals.

Sources: OSHPD Hospital Annual Utilization Report, 2010. OSHPD Automated Licensing Information and Report Tracking System.

Largest Hospital Systems, by Licensed Beds

California, 2010

	HOSPITALS		LICENSED BEDS	
	NUMBER	% OF TOTAL	NUMBER	% OF TOTAL
Kaiser Foundation Hospitals	34	8.7%	7,805	9.6%
Dignity Health (formerly Catholic Healthcare West)	31	7.9%	7,570	9.4%
Sutter Health	24	6.1%	3,948	4.9%
University of California	8	2.0%	3,107	3.8%
Prime Healthcare Services	15	3.8%	2,587	3.2%
Tenet Healthcare	11	2.8%	2,145	2.7%
Adventist Health	14	3.6%	2,083	2.6%
St. Joseph Health System	10	2.6%	1,774	2.2%
All Other Hospitals	244	62.4%	49,886	61.7%
Total	391	100.0%	80,905	100.0%

Note: Excludes hospitals suspended for the entire year.

Sources: OSHPD Hospital Annual Utilization Report, 2010. OSHPD Automated Licensing Information and Report Tracking System.

California Hospitals

Supply and Capacity

The eight largest hospital systems accounted for 38% of California hospitals and beds in 2010. Kaiser and Dignity Health, the two largest systems, accounted for approximately one of every five beds. Of note is Prime Healthcare, established in 2001, which has expanded rapidly, often through acquisition of financially troubled hospitals.

Critical Access Hospitals, California, 2012

California Hospitals

Supply and Capacity



Note: To be designated a CAH, an institution must:

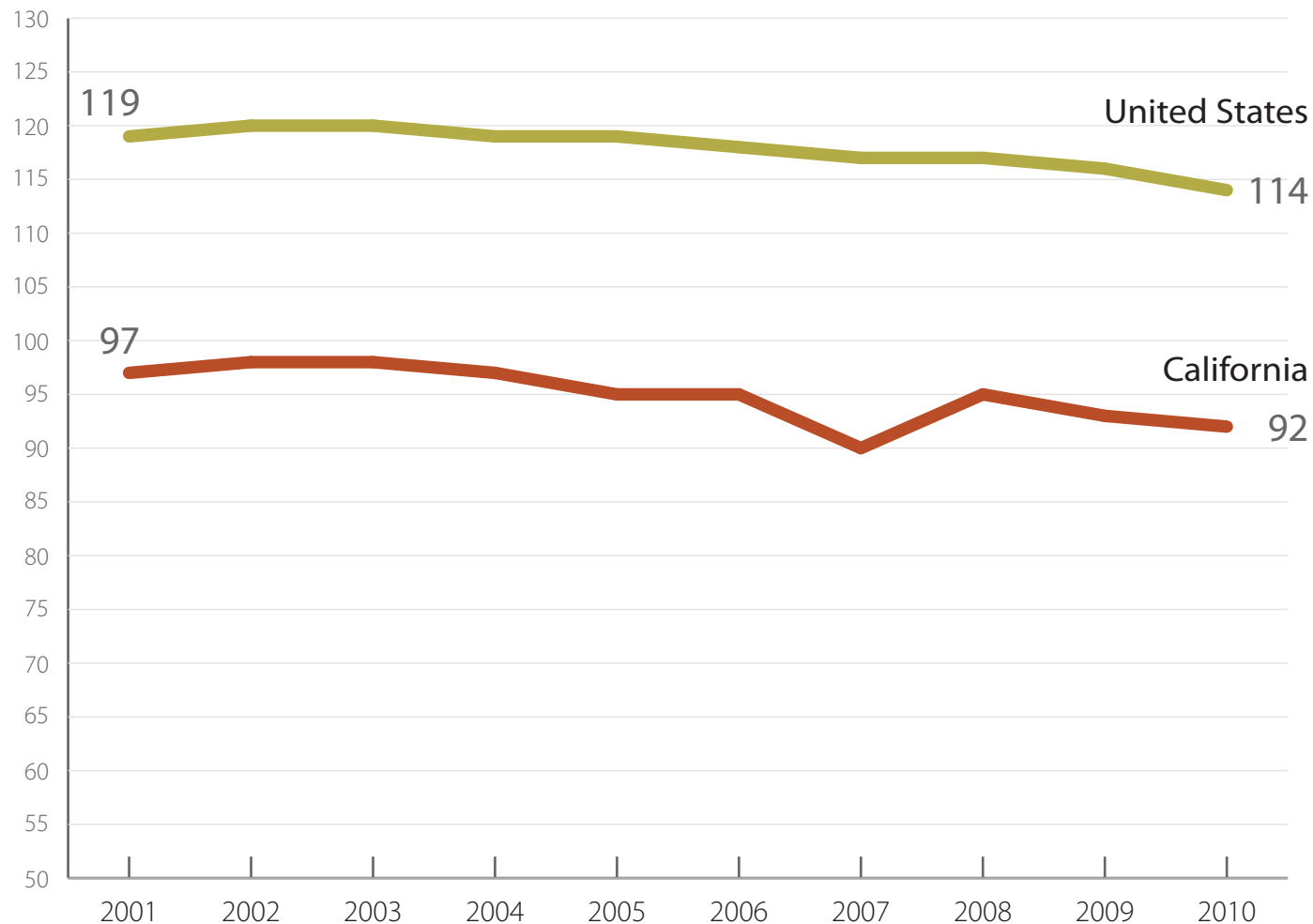
(1) Maintain a maximum of 25 acute care beds and may operate a distinct rehabilitation or psychiatric unit with up to 10 beds each; (2) Be located in a rural area and either 35 miles from the nearest hospital or more than 15 miles in areas with mountainous terrain or only secondary roads; (3) Furnish 24-hour emergency care services, using either on-site or on-call staff; (4) Have an average annual length of stay of 96 hours or less.

Source: Flex Monitoring Team, CAH Information, accessed April 17, 2012, www.flexmonitoring.org.

California's 31 critical access hospitals (CAHs) are located in remote, rural parts of the state and frequently serve as the only provider of health care in a community.

Admissions per 1,000 Population

California vs. United States, 2001 to 2010



California Hospitals

Use of Services

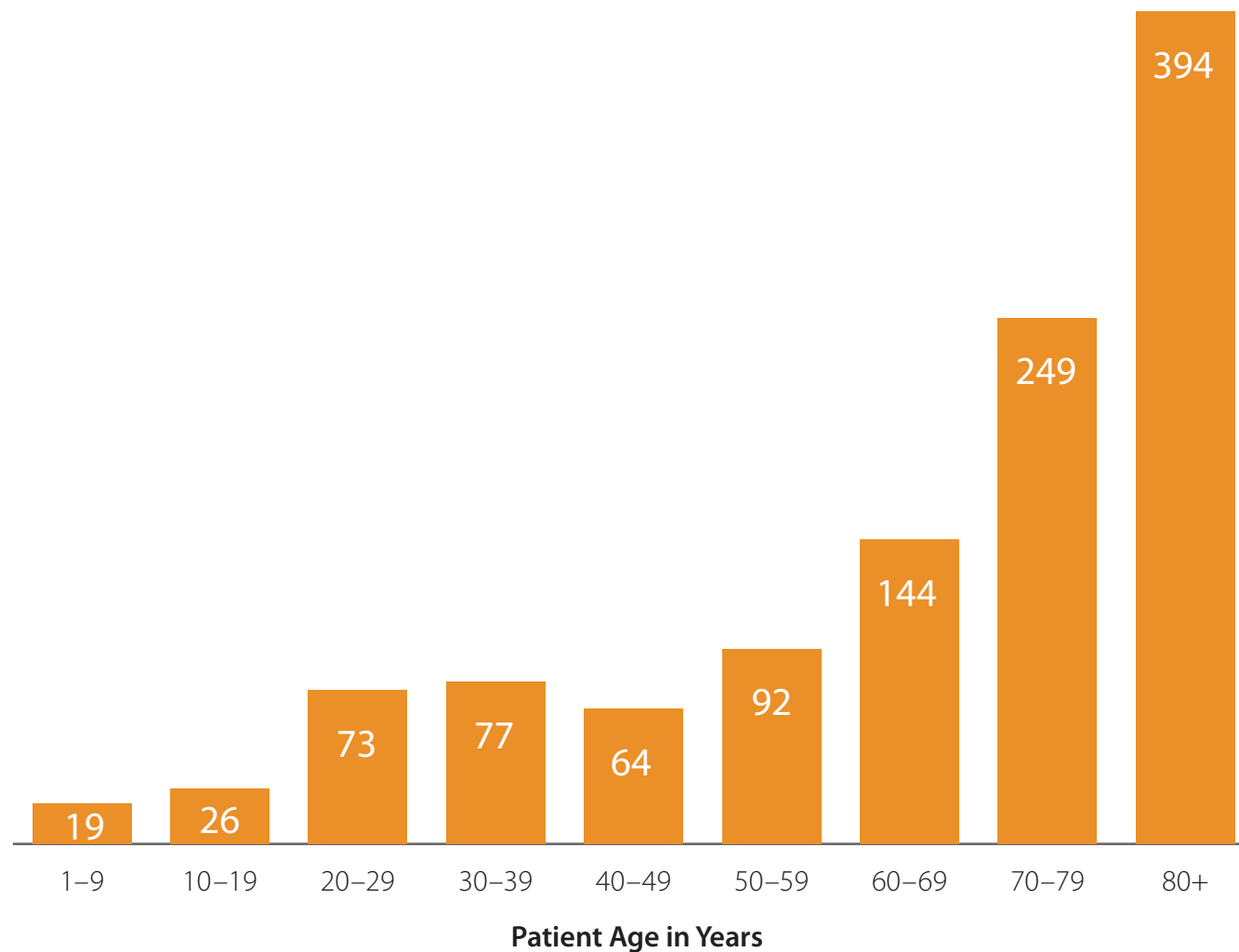
Hospital admissions per 1,000 population have been declining in California as well as nationally. Since 2001, the state has consistently had fewer admissions per 1,000 population than the national average. In 2010, California ranked 39th in the nation in admissions per 1,000.

Notes: Data are for community hospitals, which represent 85% of all hospitals. Federal hospitals, long term care hospitals, psychiatric hospitals, institutions for the mentally retarded, and alcoholism and other chemical dependency hospitals are excluded.

Source: Kaiser State Health Facts, using a Special Data Request from the American Hospital Association.

Discharges per 1,000 Population, by Age Group

California, 2010



Note: Excludes patients whose age was unknown.

Sources: Special request of 2010 Patient Discharge Data from OSHPD. California Department of Finance, 2010 Census Summary File 1, "Table PCT12 by Race/Ethnicity."

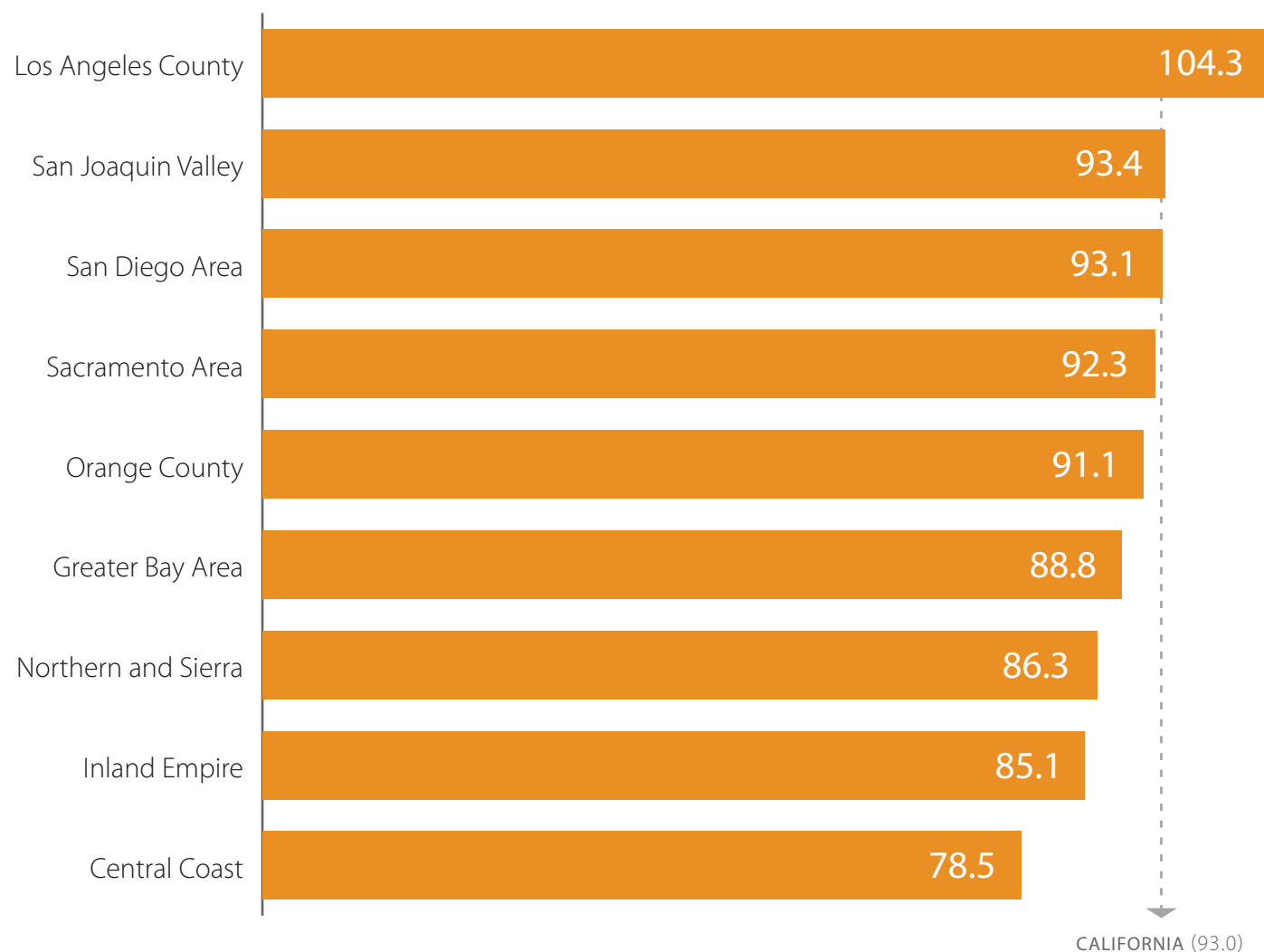
California Hospitals

Use of Services

Use of hospital services increases significantly as people age. By 2030, the population over 70 is expected to double.

Discharges per 1,000 Population, by Region

California, 2010



Notes: Excludes normal newborns.

Sources: Special request of 2010 Patient Discharge Data data from OSHPD. California Department of Finance, 2010 Census Summary File 1, "Table PCT12 by Race/Ethnicity."

California Hospitals

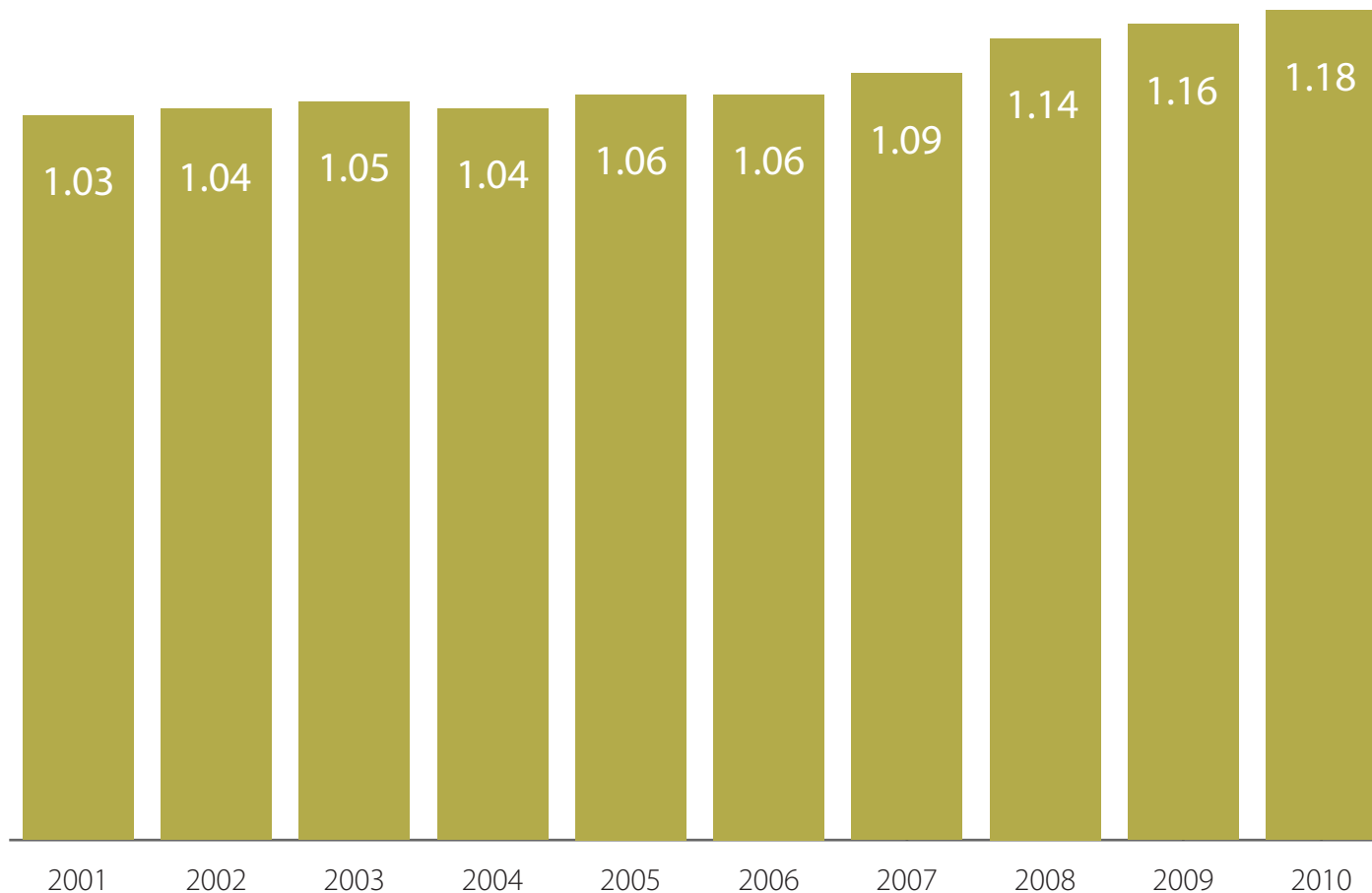
Use of Services

Discharges per 1,000 population vary considerably by region. Los Angeles County had the highest rate, while the Central Coast had the lowest in 2010.

Inpatient Acuity

California, 2001 to 2010

MEDIAN CASE MIX INDEX*



*The case mix index (CMI) is a measure of the relative cost or resources needed to treat the mix of patients in each licensed California hospital during the calendar year. To calculate the CMI, OSHPD uses Medicare Severity-Diagnosis Related Groups (MS-DRGs) and their associated weights assigned to each MS-DRG by the Centers for Medicare & Medicaid Services. See an example at www.oshpd.ca.gov. On October 1, 2007, CMS replaced the then-current 538 diagnosis-related groups with 745 MS-DRGs. OSHPD implemented these changes with the release of its 2008 patient discharge data. Because of this change, the CMI for each hospital is based on patient discharges within a given federal fiscal year beginning on October 1, 2008.

Source: OSHPD Case Mix Index 2001–2010.

California Hospitals

Use of Services

The rise in the median case mix index since 2001 indicates that patients admitted to acute care hospitals were sicker, on average, than those admitted in earlier years. This may be due in part to the closure of hospital skilled nursing and psychiatric beds, which generally have lower acuity.

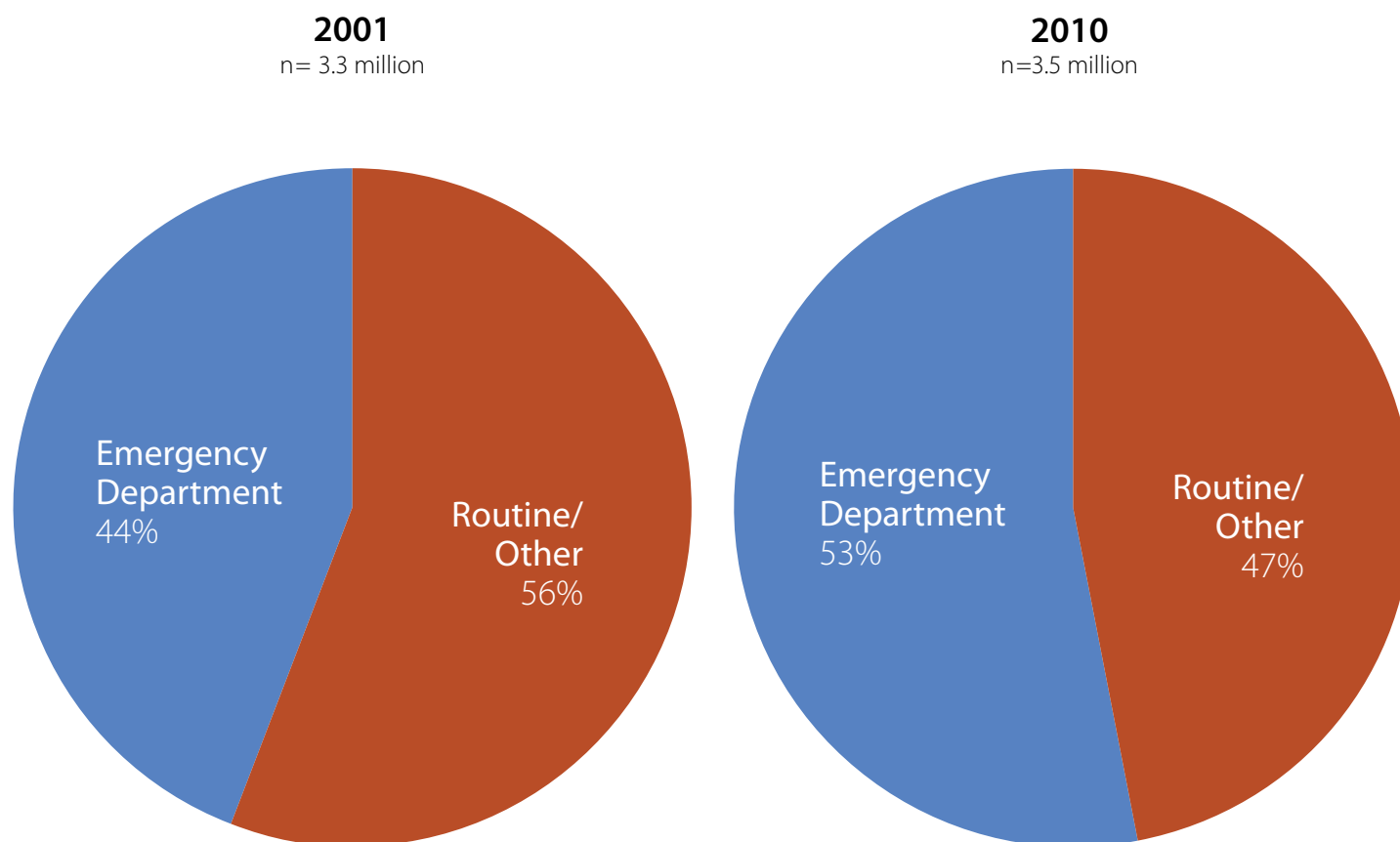
Hospital Discharges, by Source of Admission

California, 2001 and 2010

California Hospitals

Use of Services

Between 2001 and 2010, hospital emergency departments became the most frequent point of entry to inpatient beds, growing from 44% to 53% of admissions.

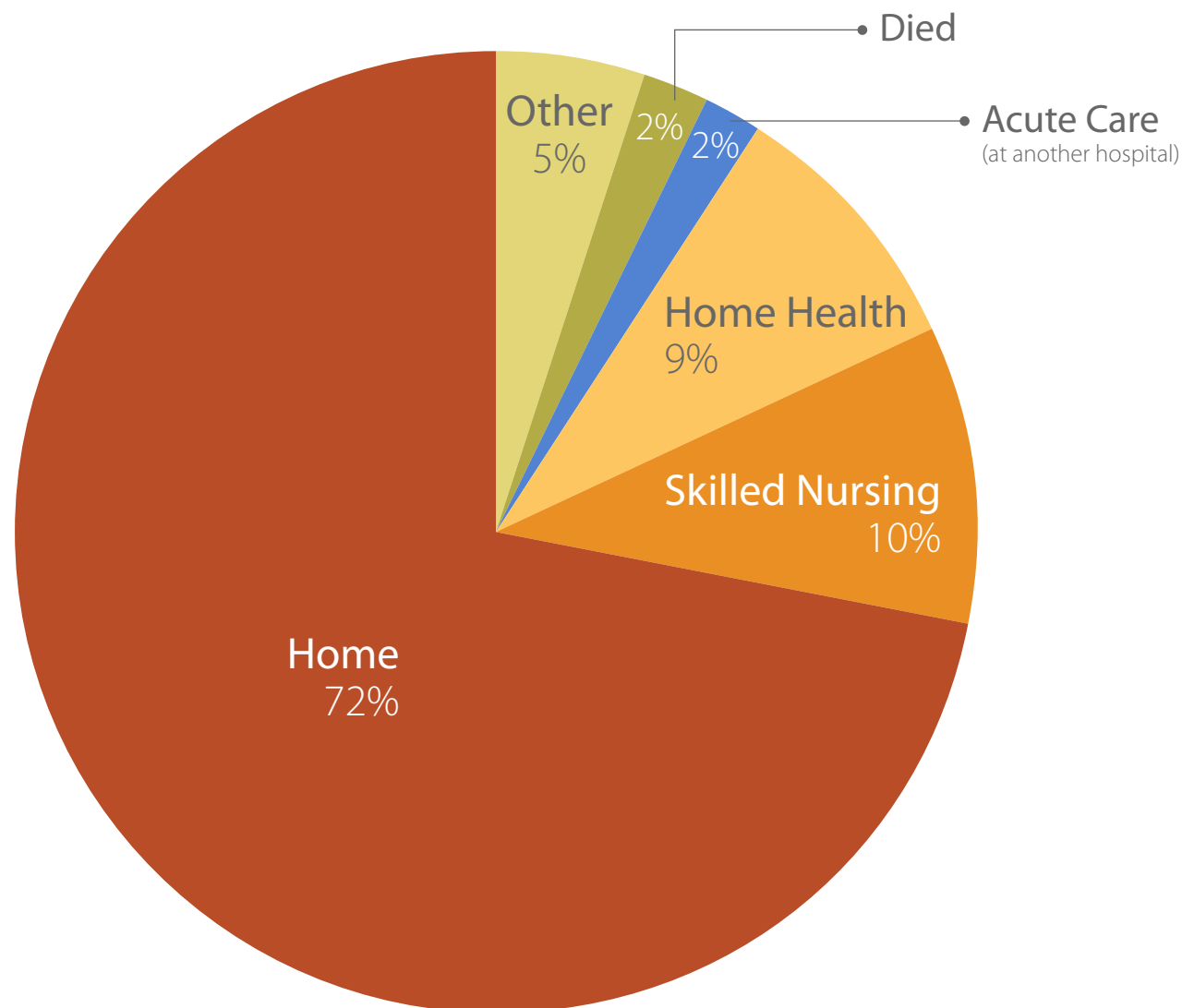


Notes: Excludes normal newborns. In 2001 and 2010 there were instances where the admission source was blank or invalid. Because these instances account for less than 0.004% of ED discharges, they were removed from this slide.

Source: OSHPD Patient Discharge Data, 2001 and 2010.

Hospital Discharges, by Destination

California, 2010



Note: Excludes normal newborns.

Source: Special request of 2010 Patient Discharge Data data from OSHPD.

California Hospitals

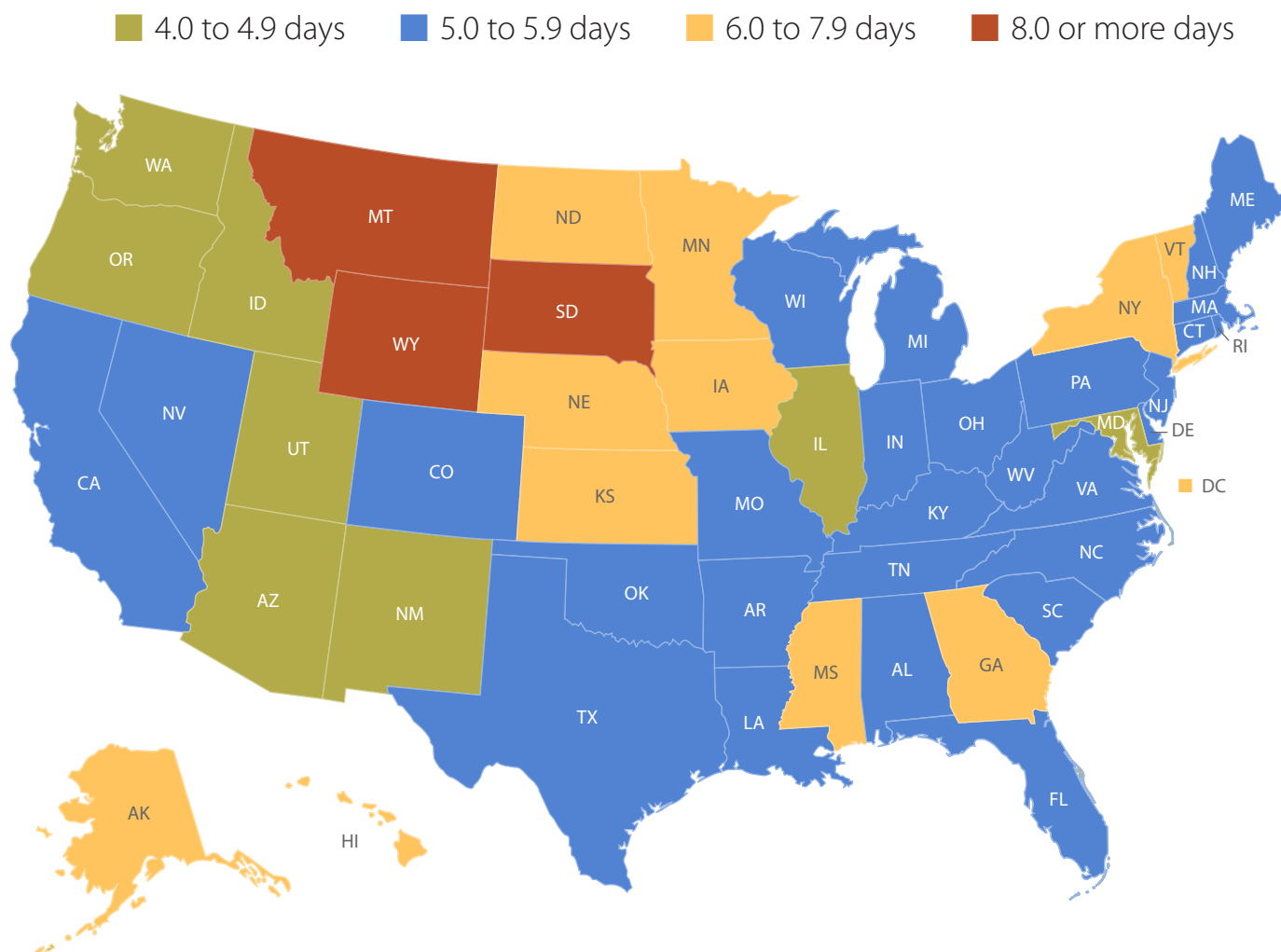
Use of Services

Three out of four patients discharged from the hospital are sent home. Therefore, discharge instructions for home care are very important. The Consumer Assessment of Healthcare Providers and Systems survey reported that 20% of California patients thought they had inadequate post-acute care instructions.*

*The Consumer Assessment of Healthcare Providers and Systems (CAHPS) program is a multi-year initiative of the Agency for Healthcare Research and Quality (AHRQ), www.cahps.ahrq.gov.

Average Length of Stay

United States, 2010



California Hospitals

Use of Services

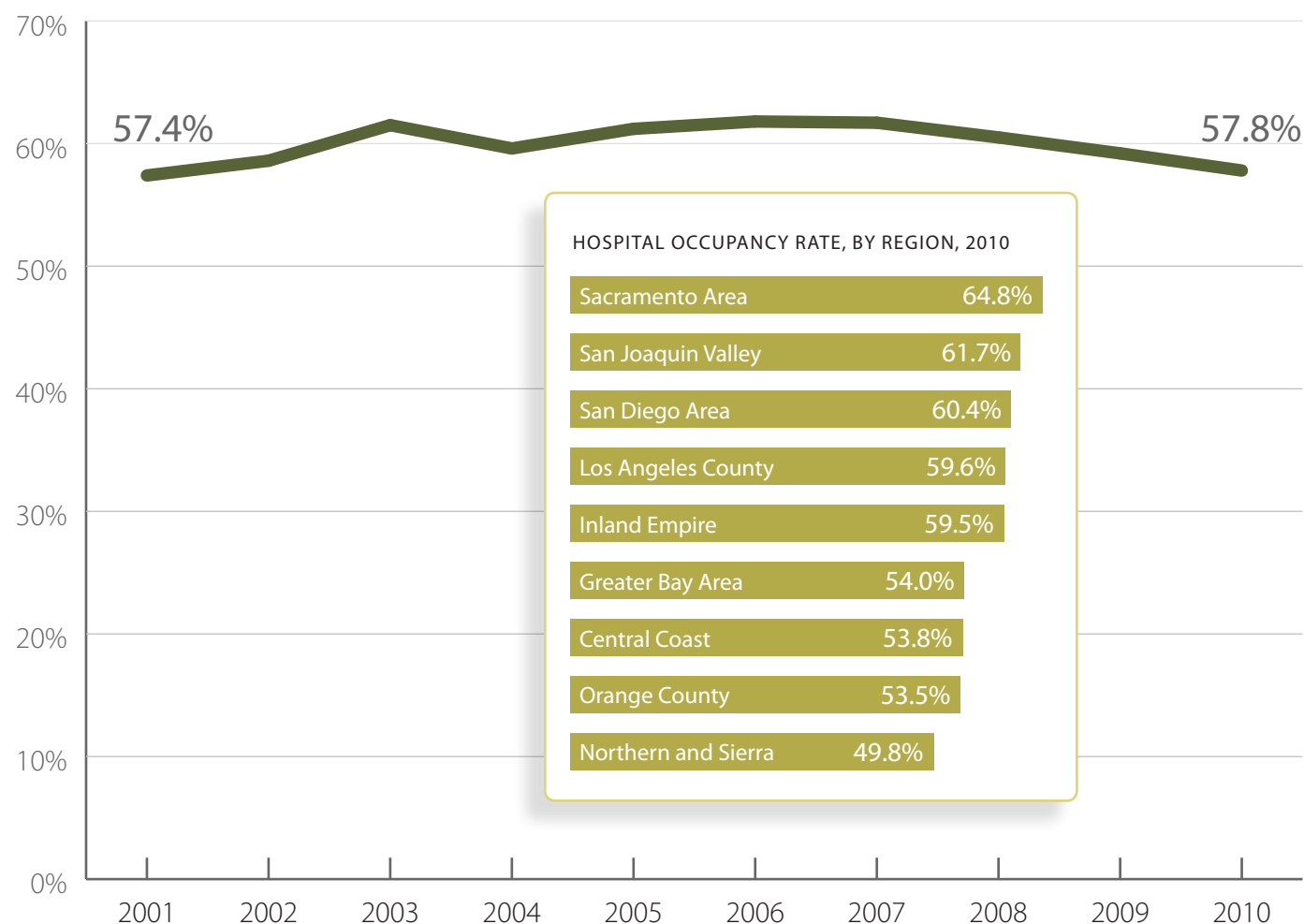
California's average length of stay of 5.1 days was slightly shorter than the national average of 5.7 days in 2010. California's ALOS was lower than that of 32 states and the District of Columbia.

Notes: Data are for community hospitals, which represent 85% of all hospitals. Federal hospitals, long term care hospitals, psychiatric hospitals, institutions for the mentally retarded, and alcoholism and other chemical dependency hospitals are excluded. Length of stay is not adjusted for case mix differences.

Source: Avalere Health analysis of American Hospital Association Annual Survey data, 2010, for community hospitals.

Hospital Occupancy Rate for Licensed Beds

California, 2001 to 2010



Note: Excludes hospitals suspended for the entire year and non-responders.

Source: OSHPD Hospital Annual Utilization Report, 2001–2010.

California Hospitals

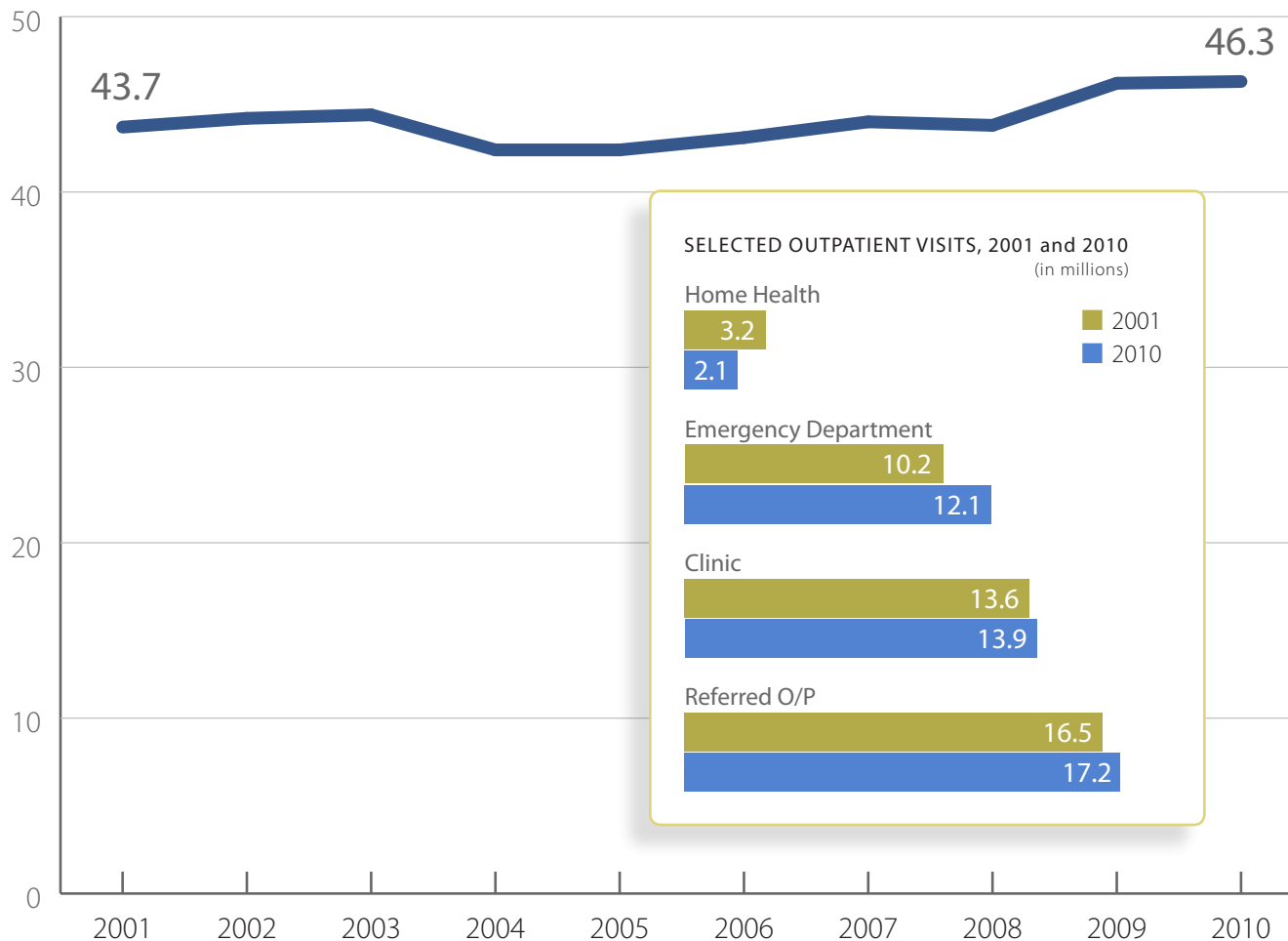
Use of Services

Overall, hospital occupancy has remained relatively constant between 2001 and 2010, despite the reduction in hospitals and beds. However, there is variation by region. In 2010, half of the beds in the Northern and Sierra region were occupied compared to 65% in the Sacramento area.

Hospital Total Outpatient Visits

California, 2001 to 2010

(IN MILLIONS)



Notes: Includes Kaiser at a facility level. A visit is an appearance of an outpatient in the hospital for ambulatory or ancillary services. The patient is typically treated and released the same day. Included are outpatient ED visits, clinic visits, referred ancillary service visits, home health care visits, and day care days. Also included are outpatient chemical dependency visits, hospice outpatient visits, and adult day health care visits.

Source: OSHPD Hospital Annual Financial Data, 2001– 2010.

California Hospitals

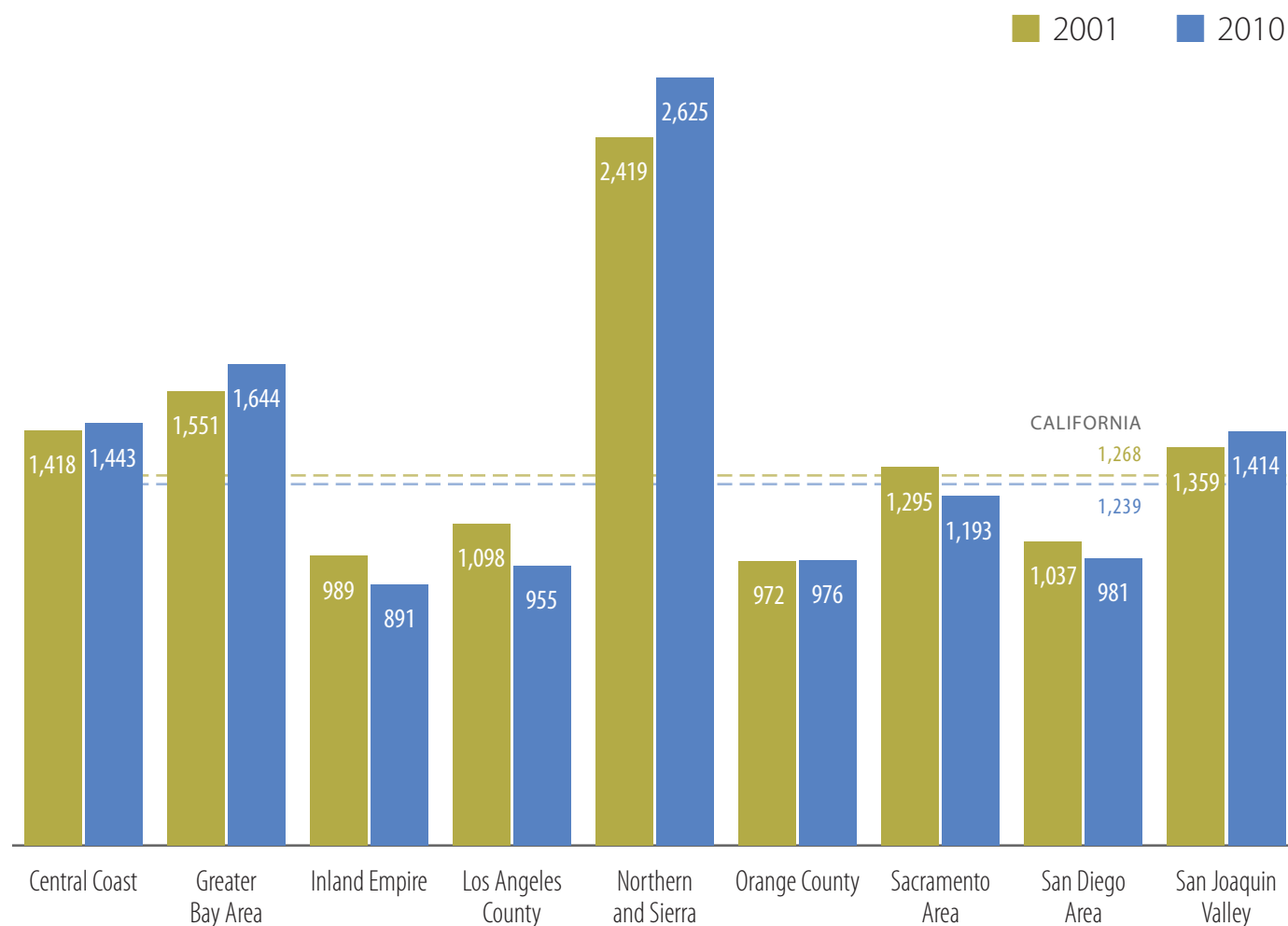
Use of Services

Total outpatient visits have increased by 6% since 2001. During that time emergency department visits rose by nearly 20% while home health visits declined 35%.

Hospital Outpatient Visits per 1,000 Population, by Region

California, 2001 vs. 2010

NUMBER OF VISITS PER 1,000 POPULATION



California Hospitals

Use of Services

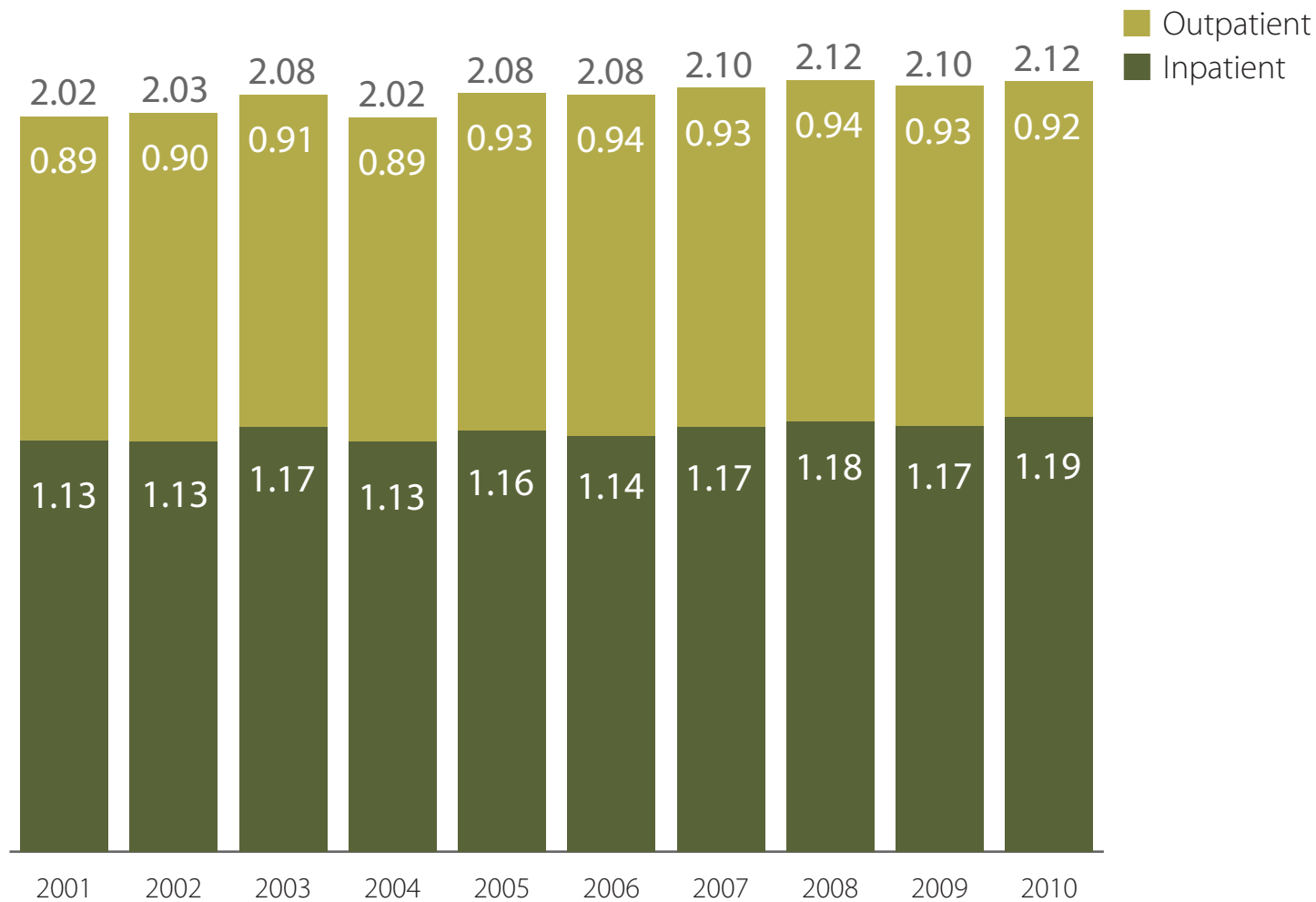
The Northern and Sierra region had significantly higher outpatient visits per 1,000 population than other regions.

Sources: OSHPD Hospital Annual Financial Data, 2001 and 2010. California Department of Finance, 2010 Census Summary File 1, "Table PCT12 by Race/Ethnicity."

Outpatient and Inpatient Hospital Surgeries

California, 2001 to 2010

NUMBER OF SURGERIES (IN MILLIONS)



Note: Excludes hospitals suspended for the entire year and non-responders.

Source: OSHPD Hospital Annual Utilization Report, 2001–2010.

California Hospitals

Use of Services

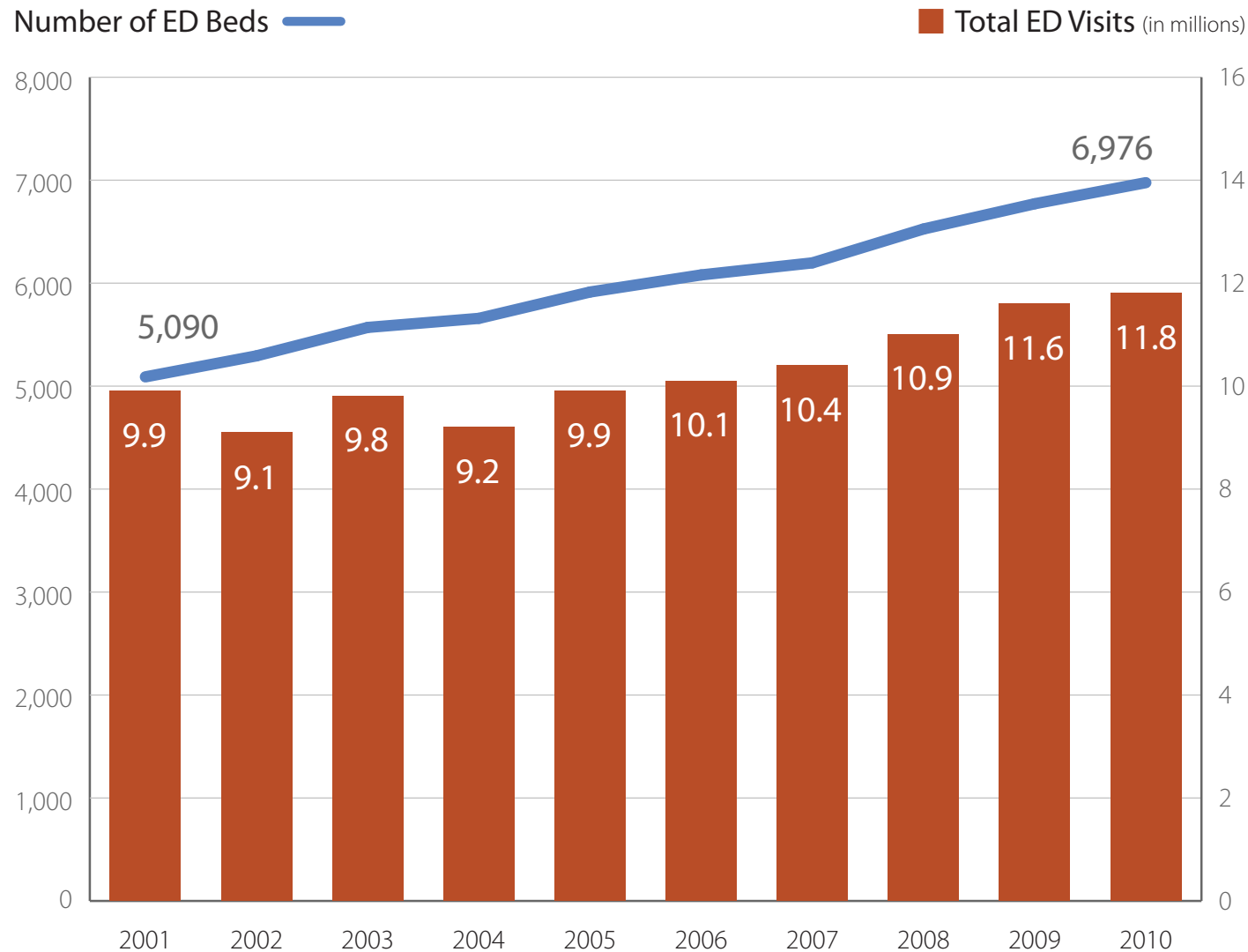
The proportion of outpatient versus inpatient hospital surgeries remained relatively constant between 2001 and 2010. Total surgeries increased 4.7% over this period.

Emergency Department Beds and Visits

California, 2001 to 2010

California Hospitals

Use of Services



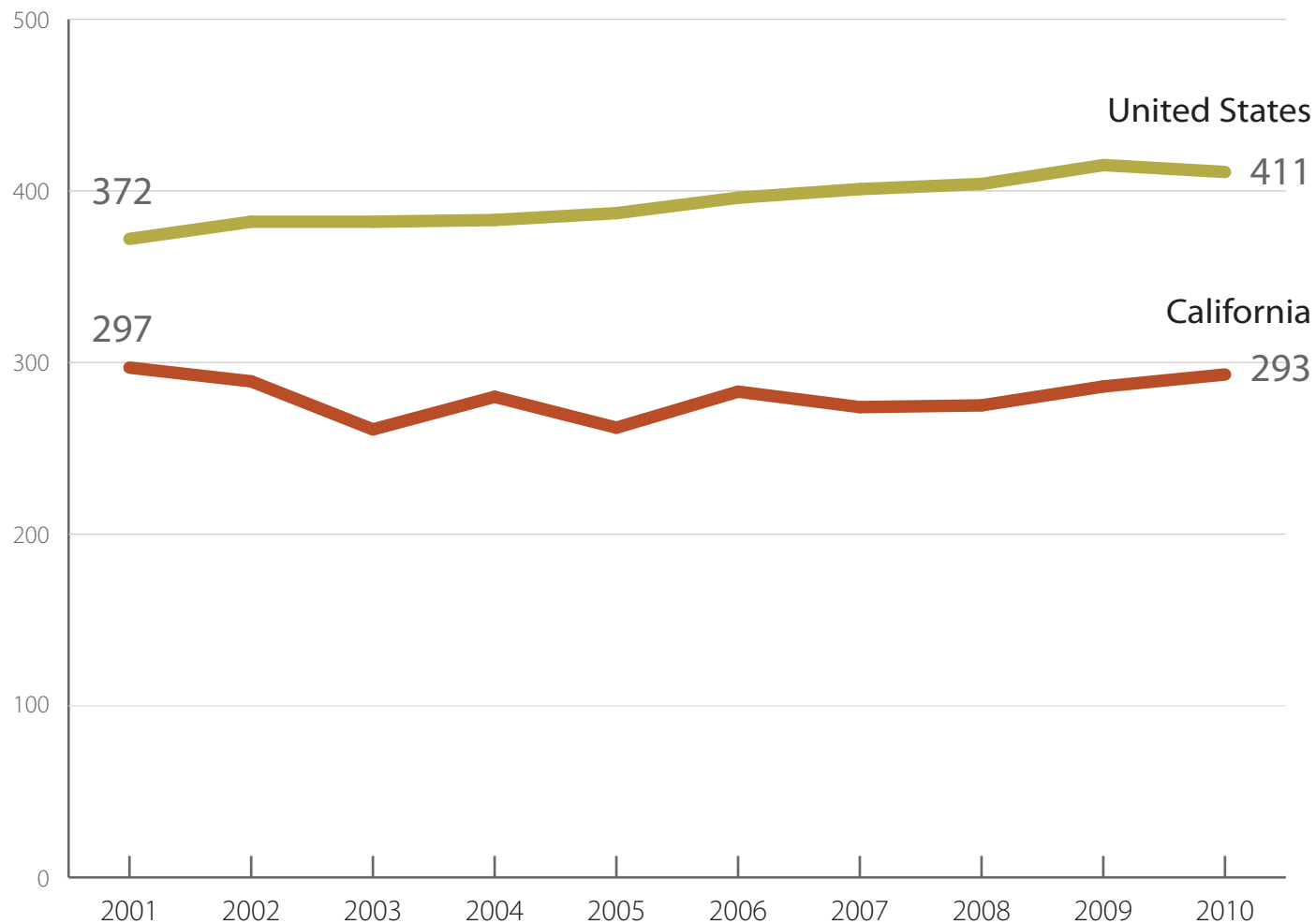
Emergency department beds increased steadily over 10 years at an average pace of 3.6% per year. Total visits climbed more slowly, at 2% per year, resulting in a slight drop in visits per bed.

Notes: Excludes hospitals suspended for the entire year, non-responders, and holding or observation beds.

Source: OSHPD Hospital Annual Utilization Report, 2001–2010.

Emergency Department Visits per 1,000 Population

California vs. United States, 2001 to 2010



Note: Excludes hospitals suspended for the entire year and non-responders.

Source: Kaiser State Health Facts, using a Special Data Request from the American Hospital Association.

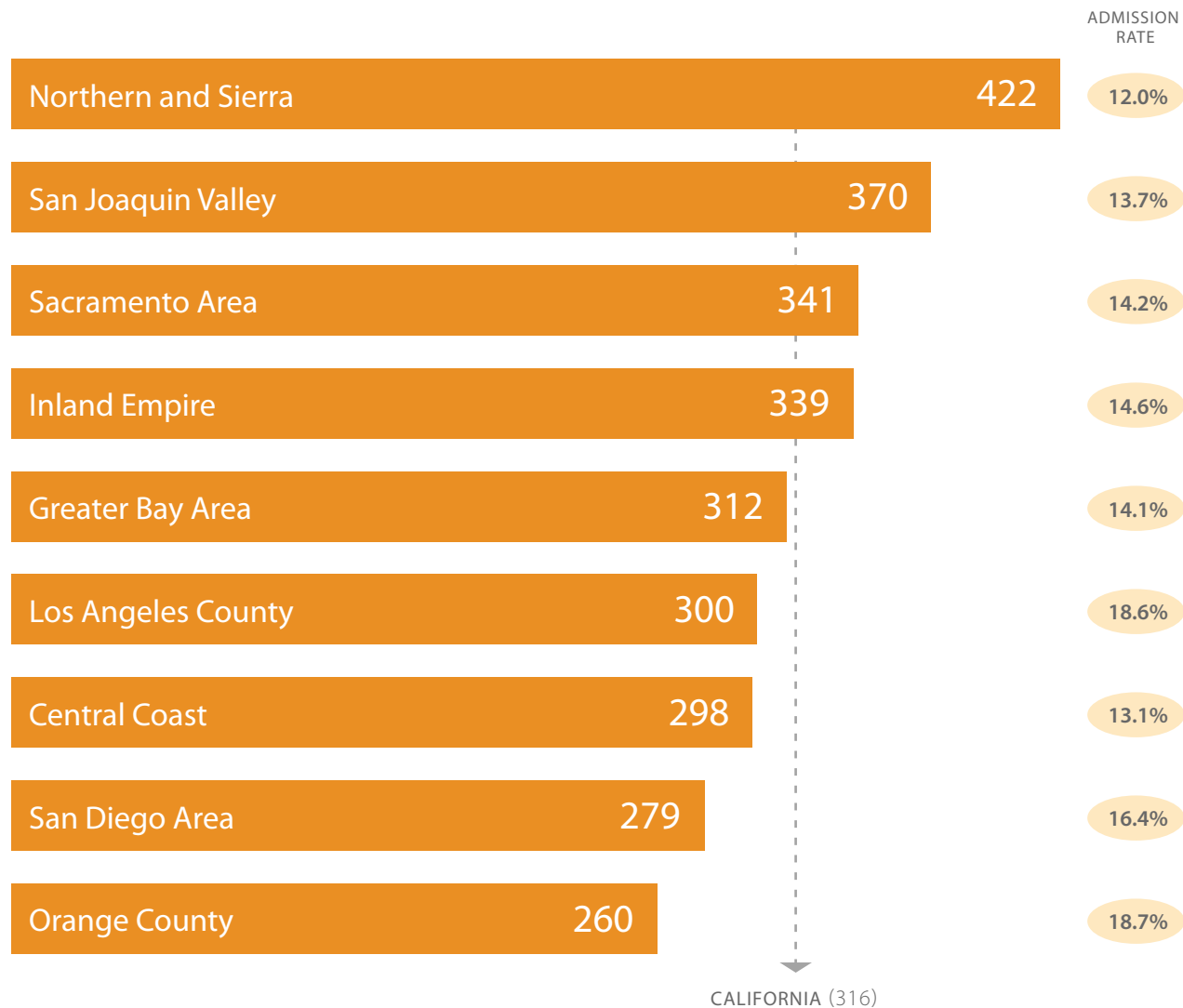
California Hospitals

Use of Services

Use of hospital emergency departments in California increased 12% from 262 visits per 1,000 in 2005 to 293 visits per 1,000 in 2010. Nevertheless, California had significantly fewer ED visits per population than the US as a whole.

Emergency Department Visits per 1,000 Population

by Region, California, 2010



California Hospitals

Use of Services

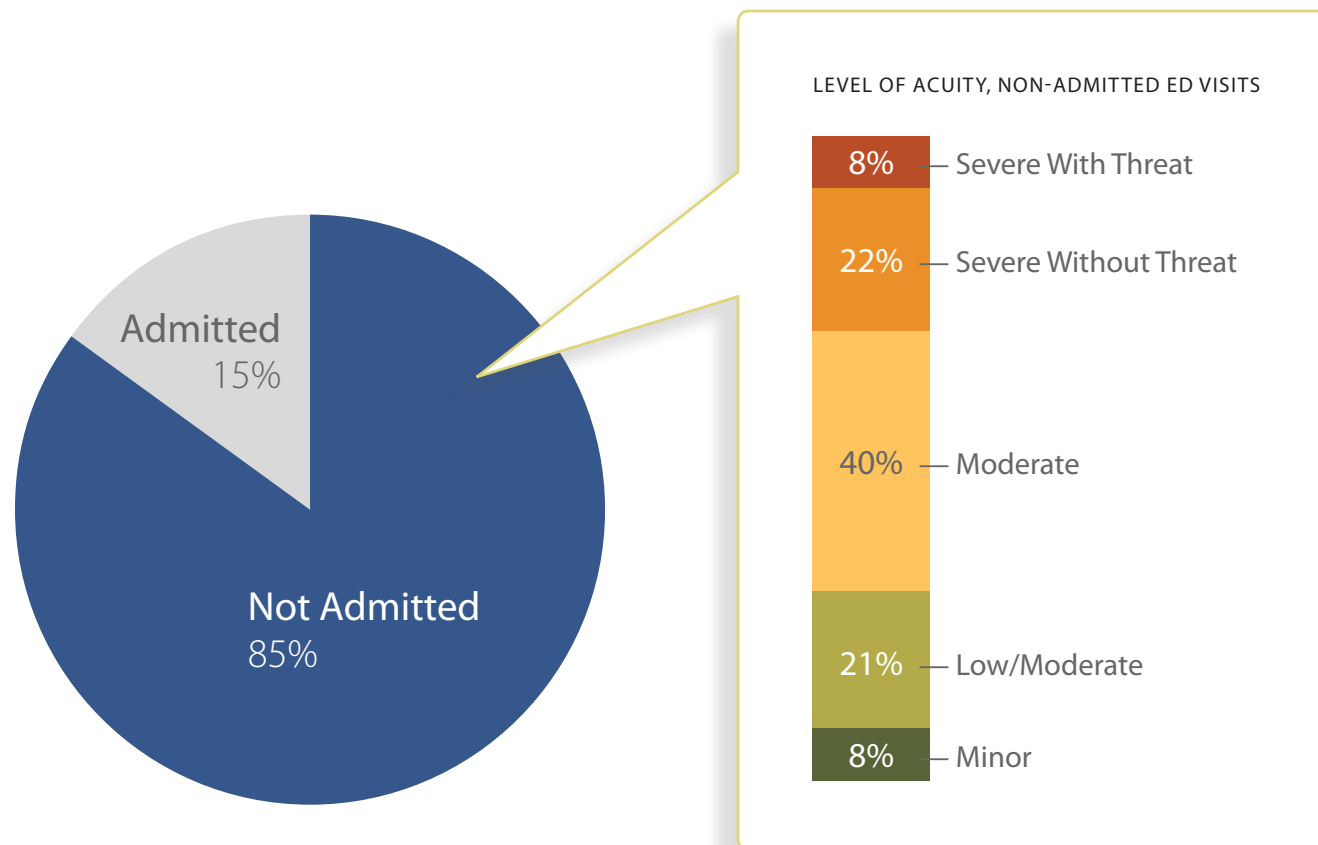
Emergency department visits per population were highest in the Northern and Sierra region and lowest in the Orange County region. The ED admission rates were lowest in the Northern and Sierra region and highest in Orange County.

Note: Excludes hospitals suspended for the entire year and non-responders.

Sources: OSHPD Hospital Annual Utilization Report, 2001–2010. US Census Bureau, Intercensal Estimates of the Resident Population by Five-Year Age Groups and Sex for Counties: April 1, 2000 to July 1, 2010.

Emergency Department Visits

California, 2010



DEFINITIONS: Acuity levels: Severe With Threat: A case with high urgency that poses an immediate threat to the patient's life or psychological wellbeing (example: severe gastrointestinal bleeding). Severe Without Threat: A case with high urgency but does not pose threat to patient's life or wellbeing (example: elderly female who has fallen and is complaining of hip pain). Moderate: A case that requires an expanded problem-focused history/examination, and medical decisionmaking of moderate complexity (example: patient with inversion ankle injury who is unable to bear any weight). Low/Moderate (example: minor traumatic injury with localized pain). Minor: An ED visit that requires a problem-focused history/examination, and straightforward medical decisionmaking (example: removal of sutures). Acuity level definitions may be found at www.oshpd.state.ca.us.

Note: Percentages may not add to 100% due to rounding.

Source: OSHPD Hospital Annual Utilization Report, 2010.

California Hospitals

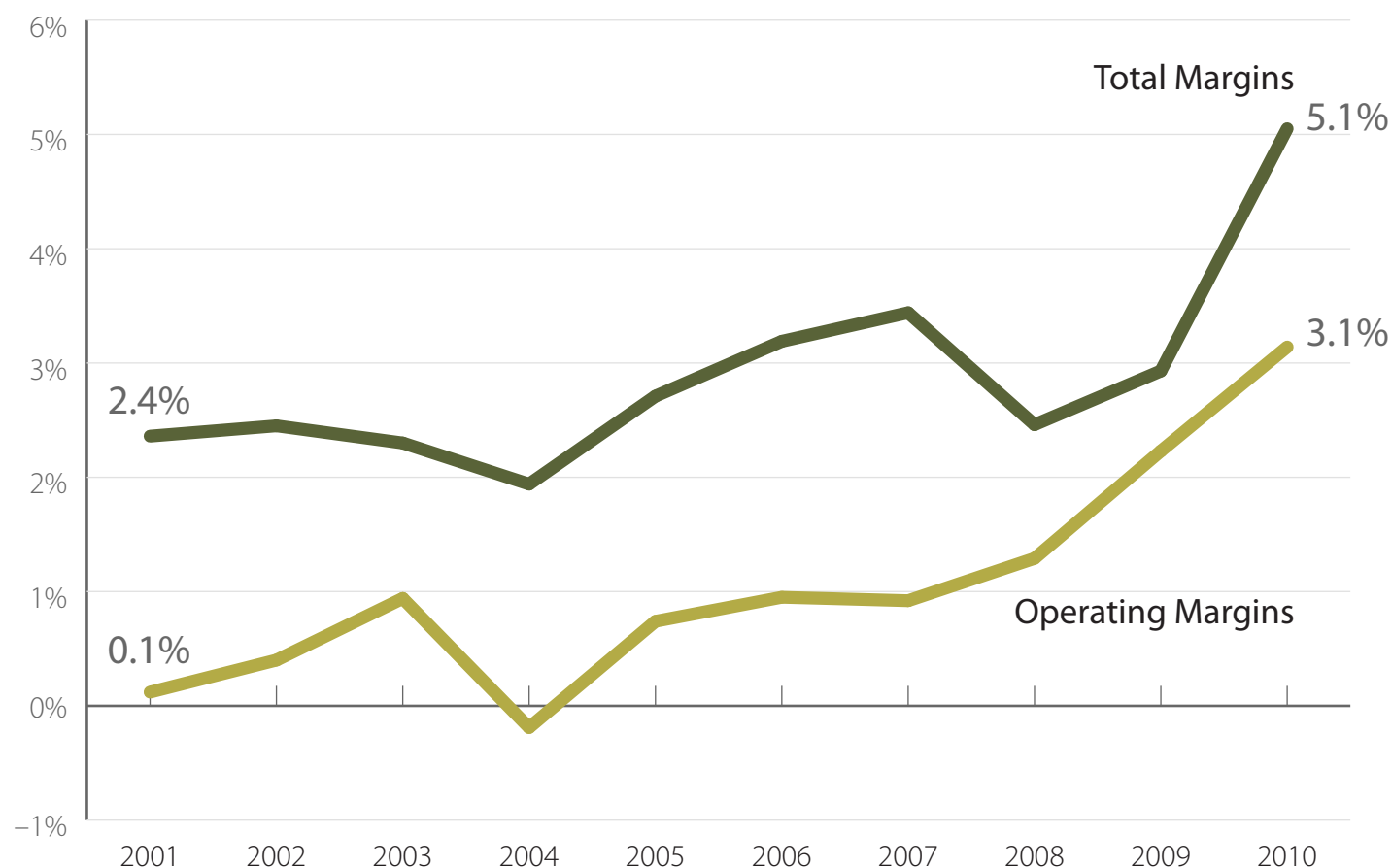
Use of Services

Among the 85% of ED visits that did not result in admission, 30% were for severe conditions.

Hospital Margin Trends, Total and Operating

California, 2001 to 2010

MEDIAN MARGIN



Hospital operating and total margins were higher in 2010 than in any of the previous nine years.

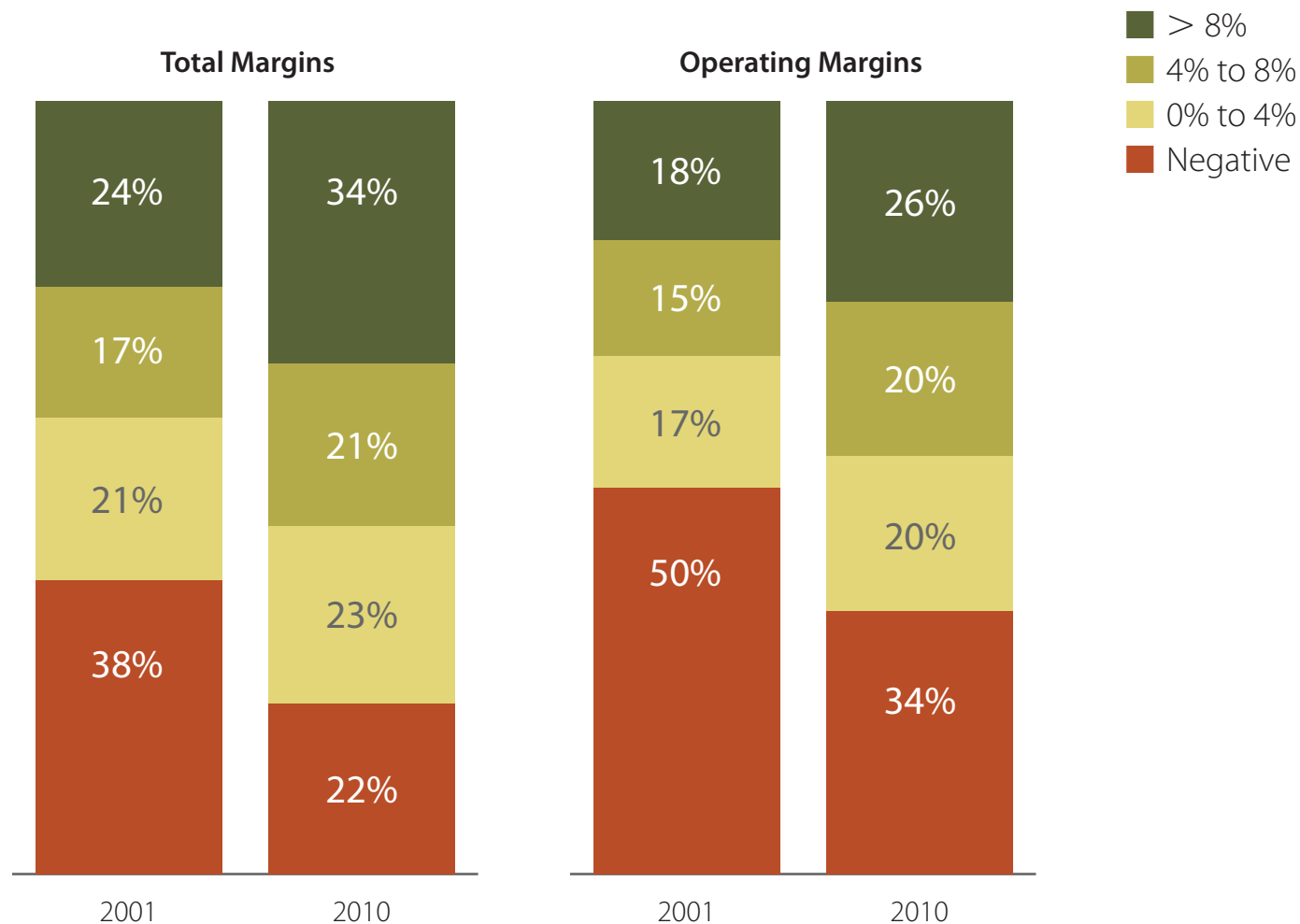
Notes: Excludes Kaiser hospitals. The operating margin is the percentage of operating revenue that remains as income after operating expenses have been deducted. The total margin is the percentage of all revenue that remains as income after all expenses have been deducted. The median is the margin at which half of the hospitals are above the value and half are below the value. Kaiser reports their financial data by region. For their Northern CA Region from 2001 to 2010, they had operating margins of 11.60%, 8.64%, 8.07%, 11.14%, 7.28%, -2.64%, -1.37%, -2.18%, -0.60%, and -1.17%. From 2001 to 2010, the Northern CA Region had total margins of 11.50%, 9.03%, 8.07%, 11.08%, 6.93%, 6.69%, 16.91%, 15.83%, 15.57%, and 10.43%. For their Southern CA Region, from 2001 to 2010, their operating margins were 9.35%, 9.39%, 12.77%, 14.51%, 9.78%, -4.75%, -5.16%, -3.01%, -1.14%, and -1.73%. From 2001 to 2010, the Southern CA Region had total margins of 9.35%, 9.39%, 12.77%, 15.85%, 11.98%, 13.70%, 16.05%, 11.68%, 10.95%, and 8.04%.

Source: OSHPD Hospital Annual Financial Data, 2001–2010.

Hospital Margins, Total and Operating, by Range

California, 2001 and 2010

PERCENT OF HOSPITALS IN MARGIN RANGE



Notes: Excludes Kaiser hospitals. The operating margin is the percentage of operating revenue that remains after operating expenses have been deducted. The total margin is the percentage of all revenue that remains after expenses are deducted. Kaiser reports their financial data by region. For 2001 and 2010, Kaiser North had operating margins of 11.60% and -1.17% and total margins of 11.50% and 10.43%. Kaiser South had operating margins of 9.35% and -1.73% and total margins of 9.35% and 8.04% for 2001 and 2010.

Source: OSHPD Hospital Annual Financial Data, 2001 and 2010.

California Hospitals

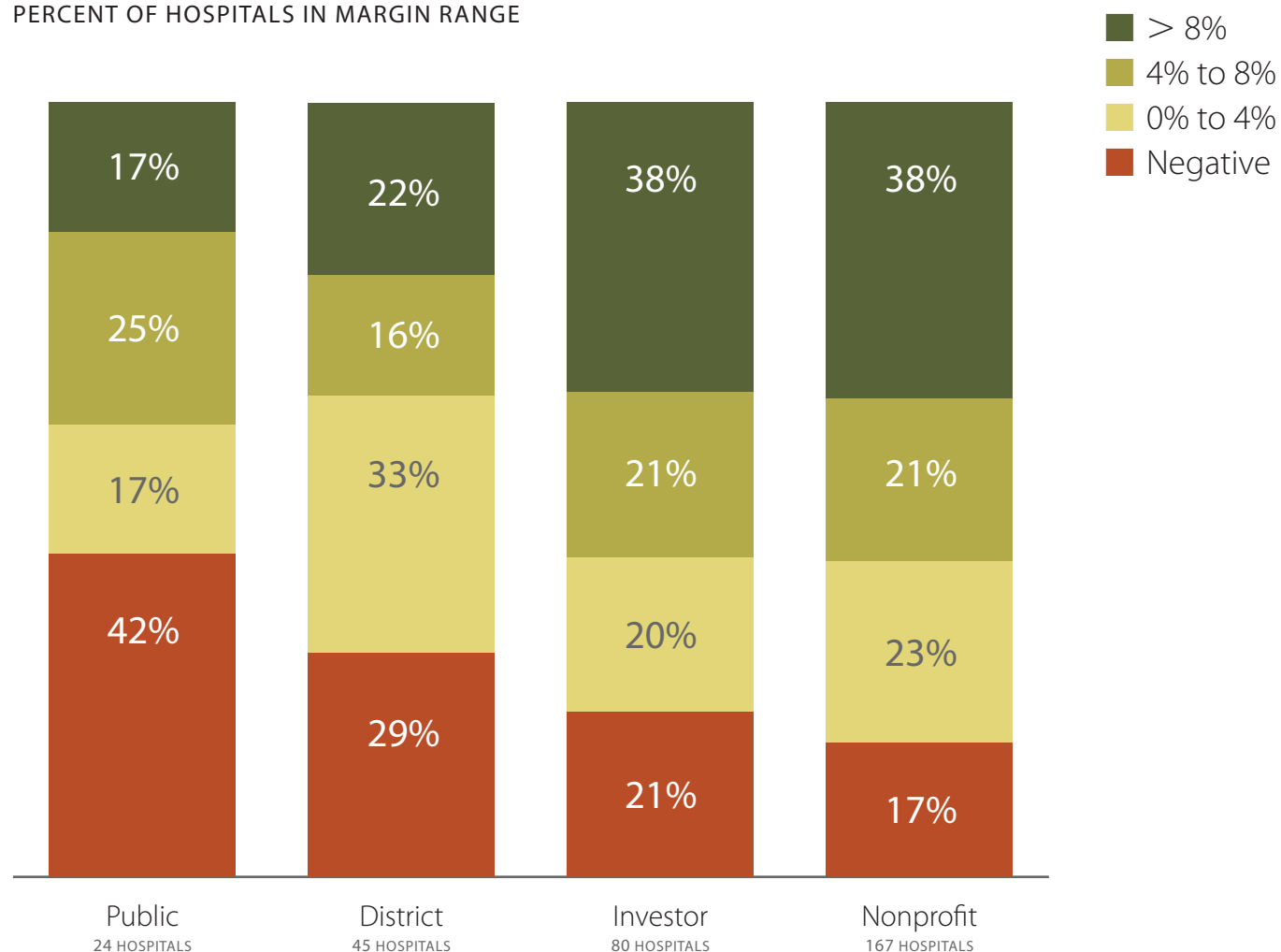
Finances

A larger proportion of hospitals were profitable in 2010 compared to 2001. Thirty-four percent had total margins above 8% in 2010 compared to just 24% of hospitals in 2001. Similarly, a smaller proportion of hospitals had negative operating margins in 2010.

Total Margins, by Ownership Type and Range

California, 2010

PERCENT OF HOSPITALS IN MARGIN RANGE



Notes: Public includes University of California, city, and county hospitals. The total margin is the percentage of all revenue that remains after expenses are deducted. Excludes Kaiser hospitals. Kaiser reports their financial data by region. For 2010, Kaiser North had a total margin of 10.43%, and Kaiser South had total margins of 8.04%. Segments may not add to 100% due to rounding.

Source: OSHPD Hospital Annual Financial Data, 2001–2010.

California Hospitals

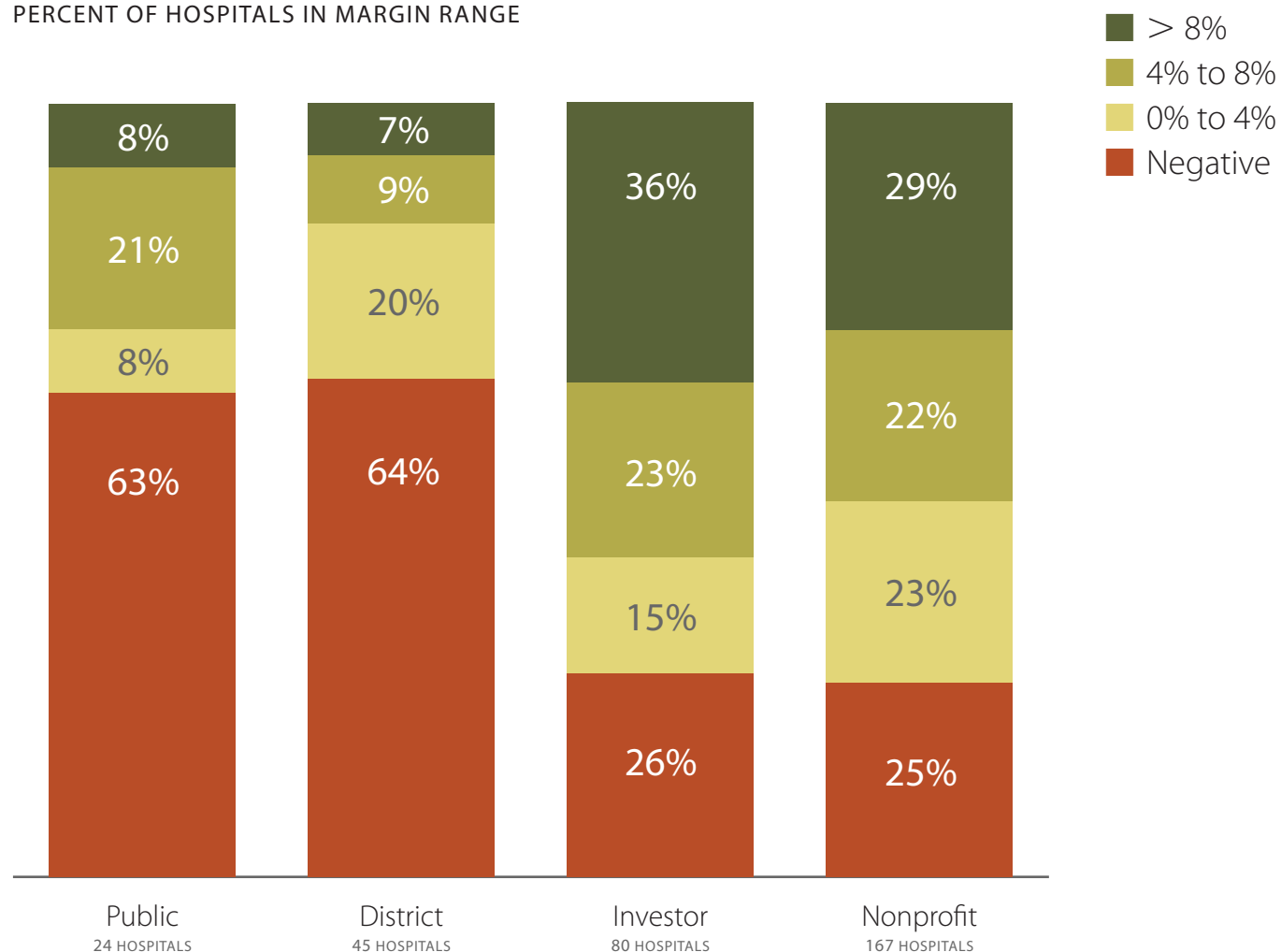
Finances

Investor-owned and nonprofit hospitals had similar performance in 2010. About one in five had negative total margins, while almost two in five had margins over 8%. In contrast, 42% of public hospitals had negative total margins in 2010.

Operating Margins, by Ownership Type and Range

California, 2010

PERCENT OF HOSPITALS IN MARGIN RANGE



California Hospitals

Finances

Financial performance, as indicated by operating margin, was poorest for district and public hospitals, almost two-thirds of which had a negative margin in 2010. Investor and nonprofit hospitals performed similarly to each other, with one in four such hospitals losing money on operations. About 36% of investor hospitals had operating margins over 8%.

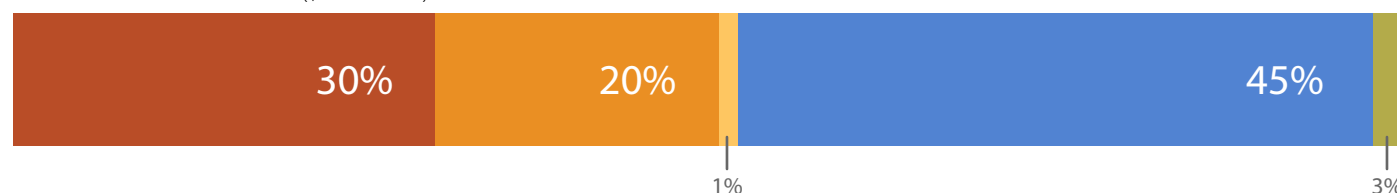
Notes: Excludes Kaiser hospitals. Public includes University of California, city, and county hospitals. Operating margin = net income from operations / total operating revenue (net patient revenue + other operating revenue). Kaiser reports their financial data by region. Kaiser North Region had an operating margin of -1.17%, and Kaiser South Region's was -1.73%.

Source: OSHPD Hospital Annual Financial Data, 2001–2010.

Net Patient Revenue, Discharges, and Outpatient Visits by Payer, California, 2010

■ Medicare
 ■ Medi-Cal
 ■ County/Other Indigent
 ■ Private
 ■ Other

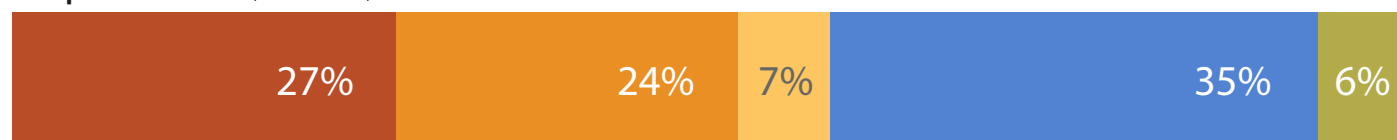
Net Patient Revenue (\$67.5 billion)



Discharges (3.0 million)



Outpatient Visits (43.9 million)



California Hospitals

Finances

Hospitals rely heavily on private payers, which accounted for 45% of net patient revenue, but only 28% of discharges and 35% of outpatient visits in 2010. In contrast, government payers represented 51% of net patient revenue, 70% of discharges, and 58% of outpatient visits.

DEFINITIONS: Net patient revenue = gross patient revenue + capitation premium revenue — deductions from revenue. It includes Medi-Cal DSH funds net of any transfers to related entities. Outpatient visits include ED visits.

Notes: Excludes Kaiser hospitals. Segments may not add to 100% due to rounding.

Source: OSHPD Hospital Annual Financial Data, 2010.

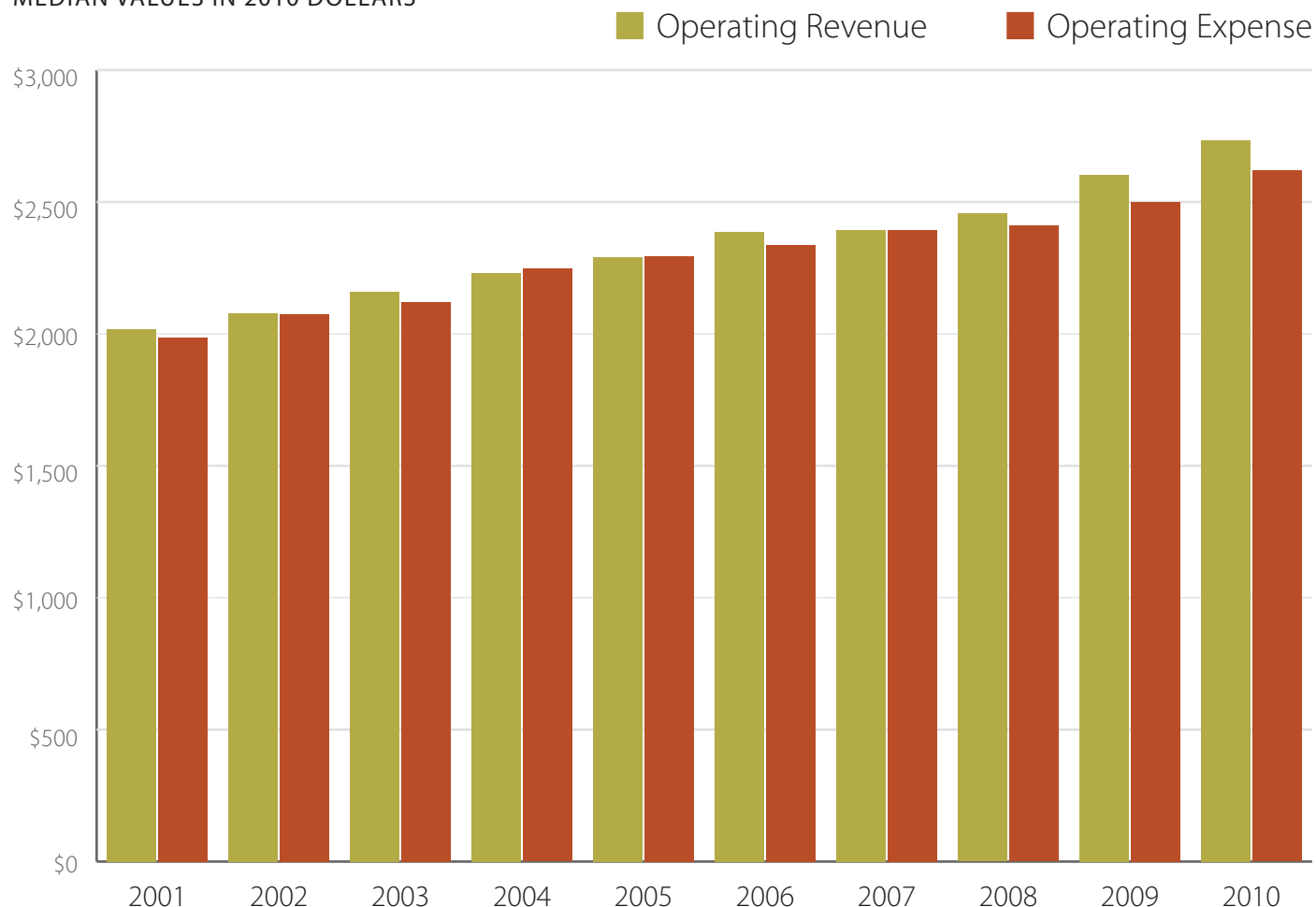
Operating Revenue and Expenses per Adjusted Patient Day

California, 2001 to 2010

California Hospitals

Finances

MEDIAN VALUES IN 2010 DOLLARS



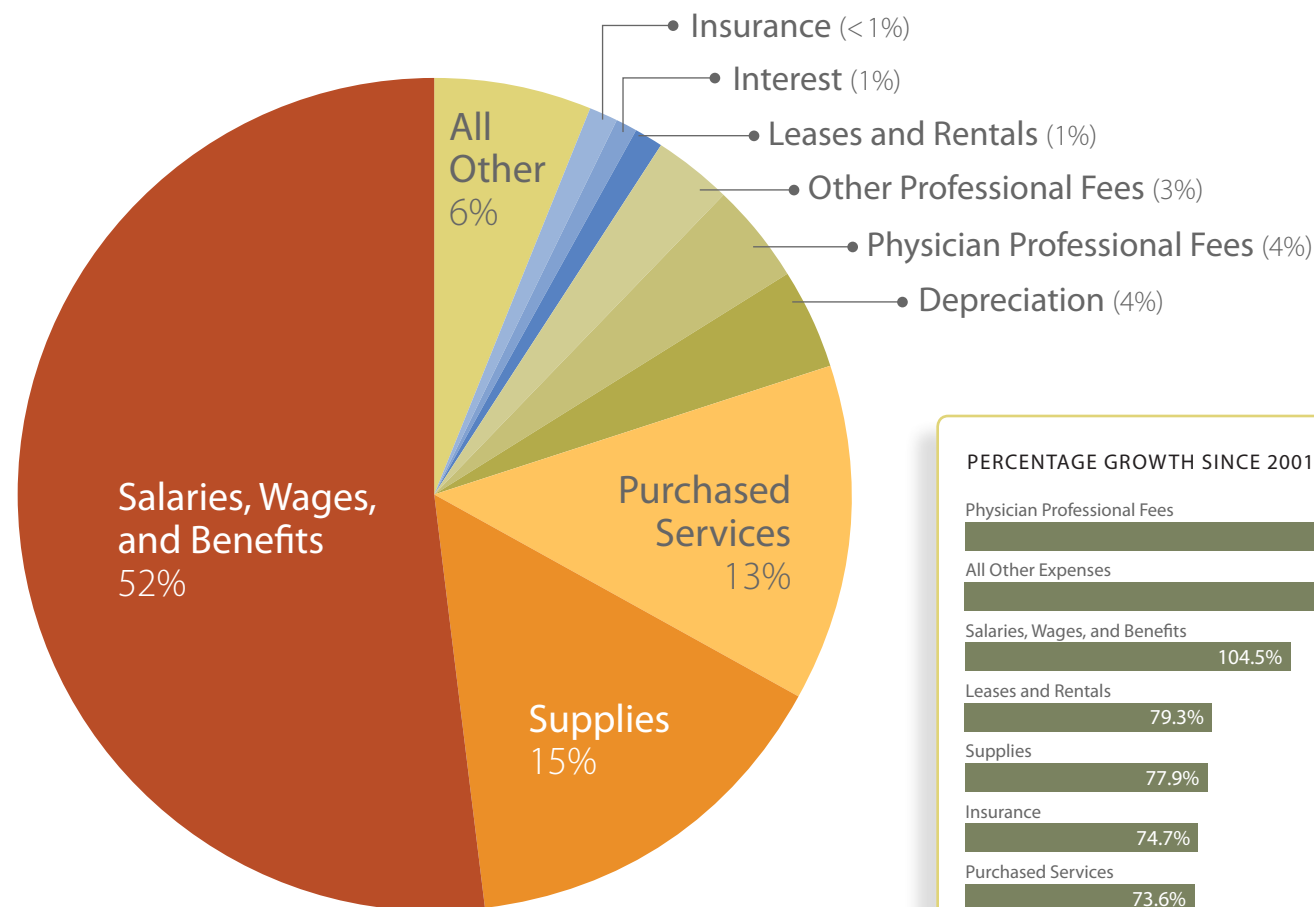
Between 2001 and 2010, the average annual growth rate in net revenue per patient day was 3.4%. Average annual increases in expenses per patient day were slightly lower, at 3.1%.

Notes: Excludes Kaiser hospitals and community hospitals that did not report utilization data. Net operating revenue and expenses per patient day are adjusted using the medical care component of CPI. Adjusted patient days = total gross patient revenue / gross inpatient revenue × number of patient days. The purpose of "adjusting" the patient days is to recognize outpatient utilization.

Source: OSHPD Hospital Annual Financial Data, 2001–2010.

Hospital Operating Expenses, by Type

California, 2010

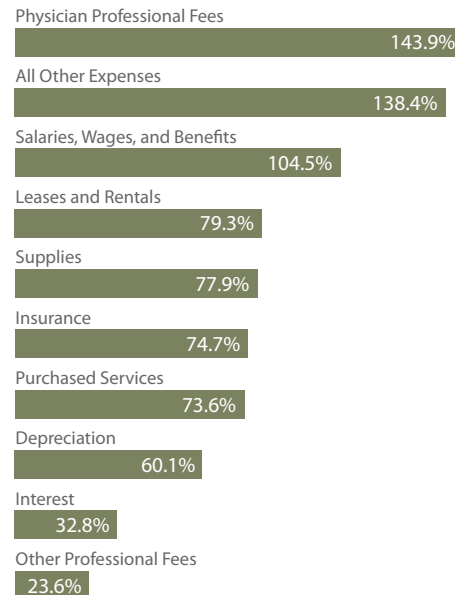


DEFINITIONS: Insurance includes hospital and professional malpractice. Interest includes working capital and other interest. Purchased Services include those from an outside vendor, such as diagnostic imaging services, equipment repairs and maintenance, and collection services. Also includes fees paid for management services and inpatient services purchased from another hospital.

Note: Excludes Kaiser hospitals.

Source: OSHPD Hospital Annual Financial Data, 2010.

PERCENTAGE GROWTH SINCE 2001



California Hospitals

Finances

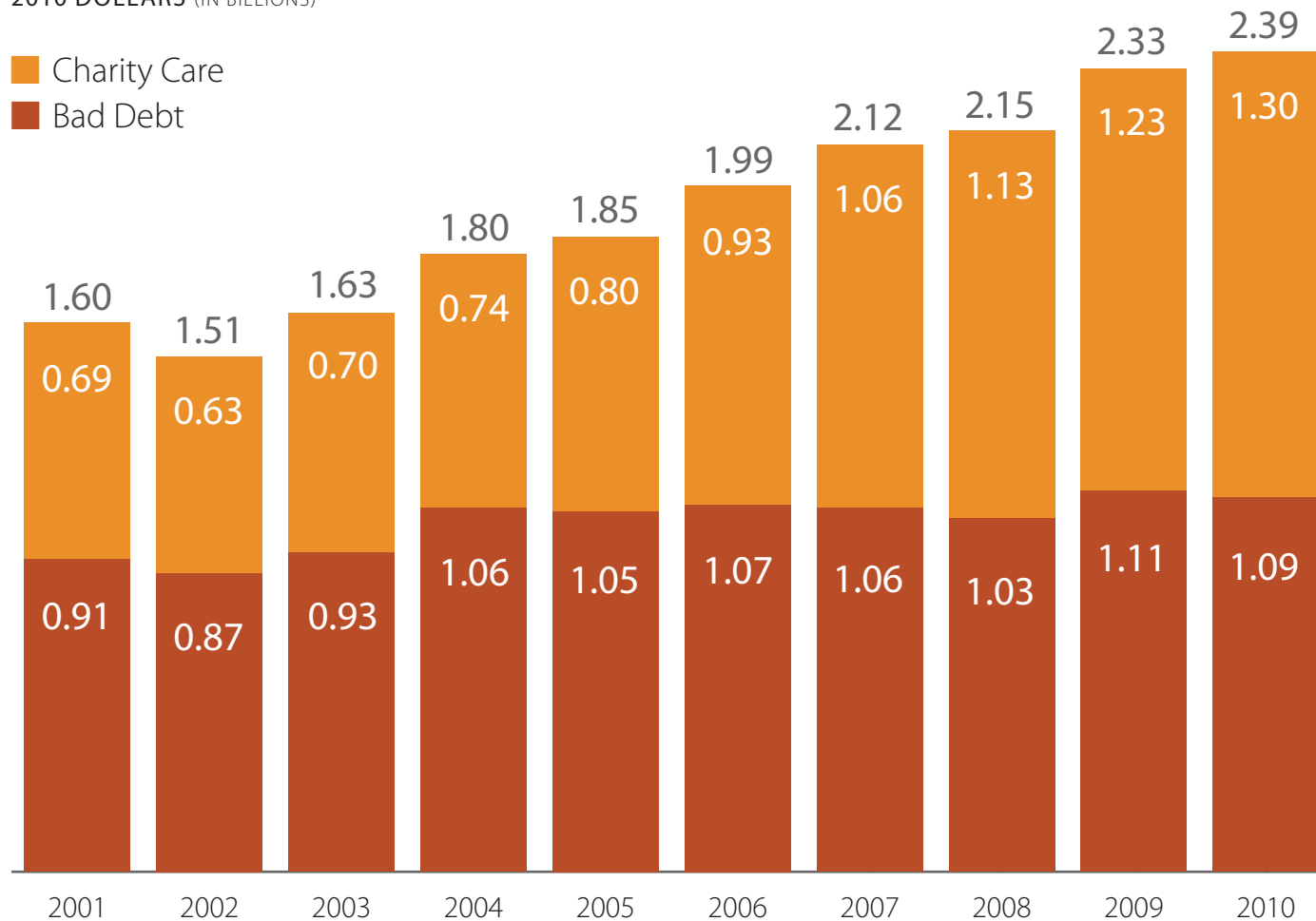
Salaries, wages, and benefits accounted for half of hospital operating expenses in 2010, having increased over 100% since 2001.

Charity Care and Bad Debt

California, 2001 to 2010

2010 DOLLARS (IN BILLIONS)

Charity Care
Bad Debt



Notes: Excludes Kaiser hospitals. Charity care and bad debt are adjusted by the cost-to-charge ratio and by using the medical care component of CPI. Charity care is the cost of services provided to patients unable to pay for their service or provided to patients who are part of the Hill-Burton Program. Bad debts are the amount of accounts receivable determined to be uncollectible. Cost-to-charge ratio = total operating expenses — other operating revenue / total gross patient revenue. This ratio measures the cost incurred to generate patient revenue. Medical care CPI is the average change over time in the prices paid by urban consumers for medical care services.

Source: OSHPD Hospital Annual Financial Data, 2001–2010.

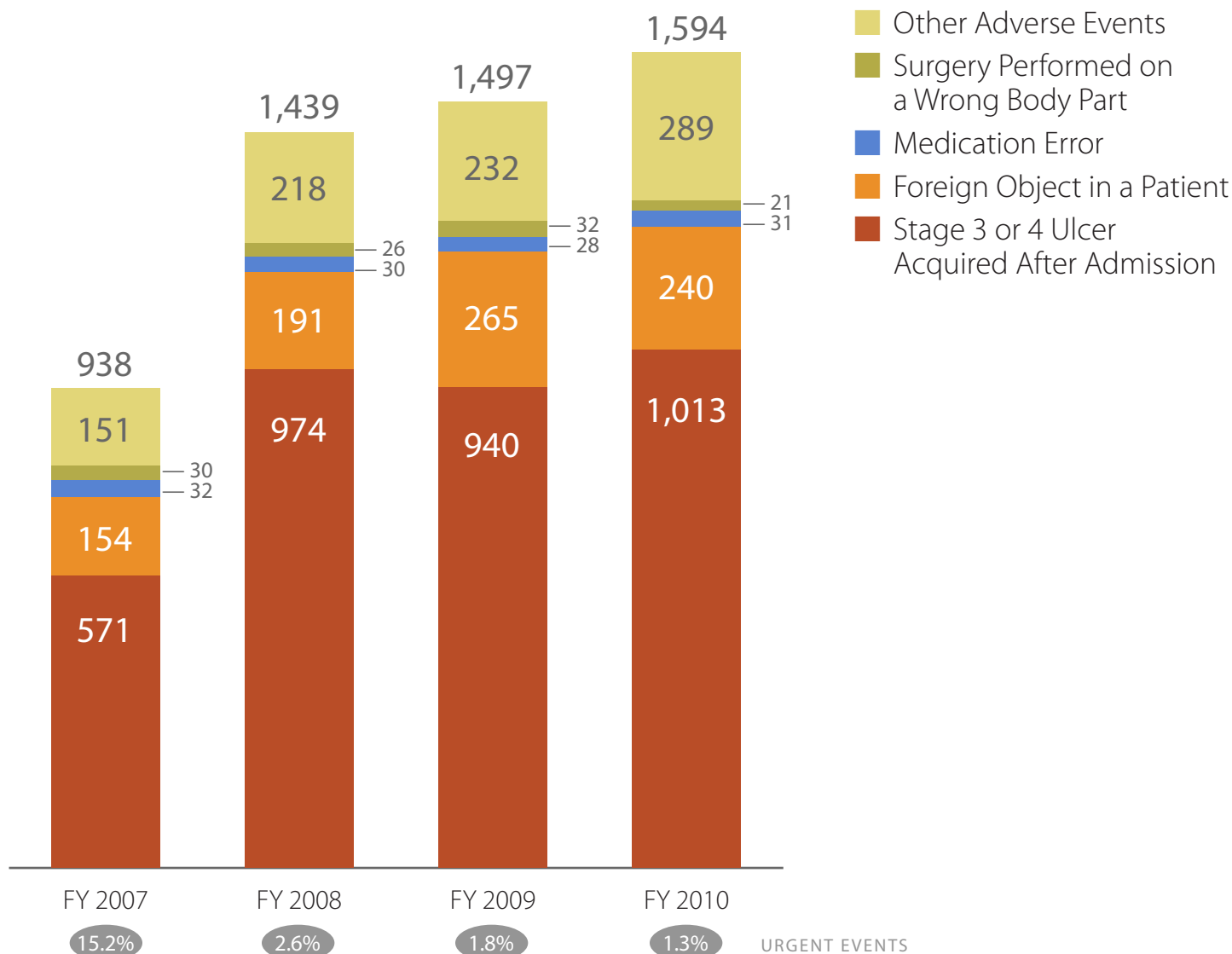
California Hospitals

Finances

Uncompensated care as measured by charity care and bad debt rose by 50% between 2001 and 2010 to \$2.4 billion. Charity care has risen steadily since 2002, indicating an increase in billed amounts that patients were unable or unwilling to pay.

Preventable Adverse Events at Hospitals

California, 2007 to 2010



California Hospitals

Quality

Preventable adverse events at California hospitals have increased each year since mandatory reporting began in 2007. However, the percentage of these events that are urgent — those that involve imminent danger of death or serious harm — declined from 15% in 2007 to 1% in 2010.

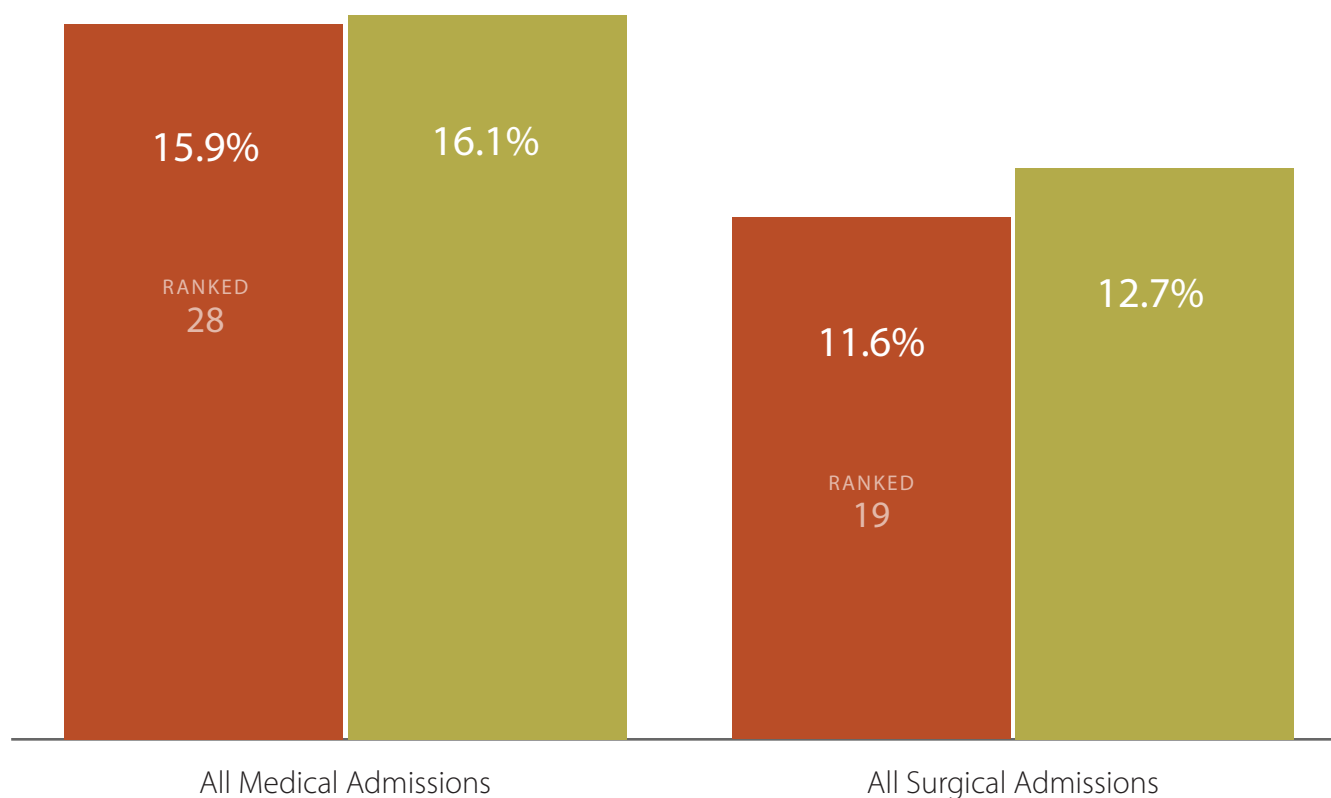
Note: The State of California's fiscal year (FY) runs from July 1 of the named year to June 30 of the following year.

Source: California Department of Public Health, *Health Facility License Fees Annual Report FY 2012–13, February 1, 2012*, www.cdph.ca.gov.

Medicare 30-Day Hospital Readmissions

California vs. United States, 2009

■ California ■ United States



California Hospitals

Quality

In 2009, 16% of Medicare inpatients treated for medical conditions were readmitted within 30 days of discharge in California, a similar percentage as the nation. California hospitals performed slightly better than the US average for Medicare surgical readmissions. High rates of readmissions may indicate poor discharge planning and insufficient coordination of post-discharge care.

Notes: Data represent 100% of the fee-for-service Medicare beneficiaries who resided in the 306 Dartmouth Atlas hospital referral regions and who had full Part A and Part B coverage. Managed care enrollees are excluded. For each measure, California tied other states for the rank.

Source: The Dartmouth Atlas of Health Care, Post-Acute Care Data, accessed April 4, 2012, www.dartmouthatlas.org.

CAHPS Survey Summary

California vs. United States, 2011

PERCENTAGE OF PATIENTS...

Who Gave a High Overall Rating (9 or 10) to the Hospital



Would Definitely Recommend the Hospital to Family and Friends



Indicated That Nurses Always Communicated Well



Indicated That Staff Always or Usually Explained About Medications Before Giving Them



Indicated That Doctors Always Communicated Well



Were Given Information About What to Do During Recovery at Home



Indicated That They Always or Usually Received Help Quickly from Hospital Staff



Were Satisfied with Their Pain Control



■ California
■ United States

California Hospitals

Quality

California performed slightly below the US average on patient satisfaction measures as indicated by the CAHPS survey, which is mandated through the Medicare program.

Note: The Consumer Assessment of Healthcare Providers and Systems (CAHPS) program is a multiyear initiative of the Agency for Healthcare Research and Quality (AHRQ) to support and promote the assessment of consumers' experiences with health care.

Source: US Department of Health and Human Services, Hospital Compare, www.hospitalcompare.hhs.gov, accessed March 30, 2012.

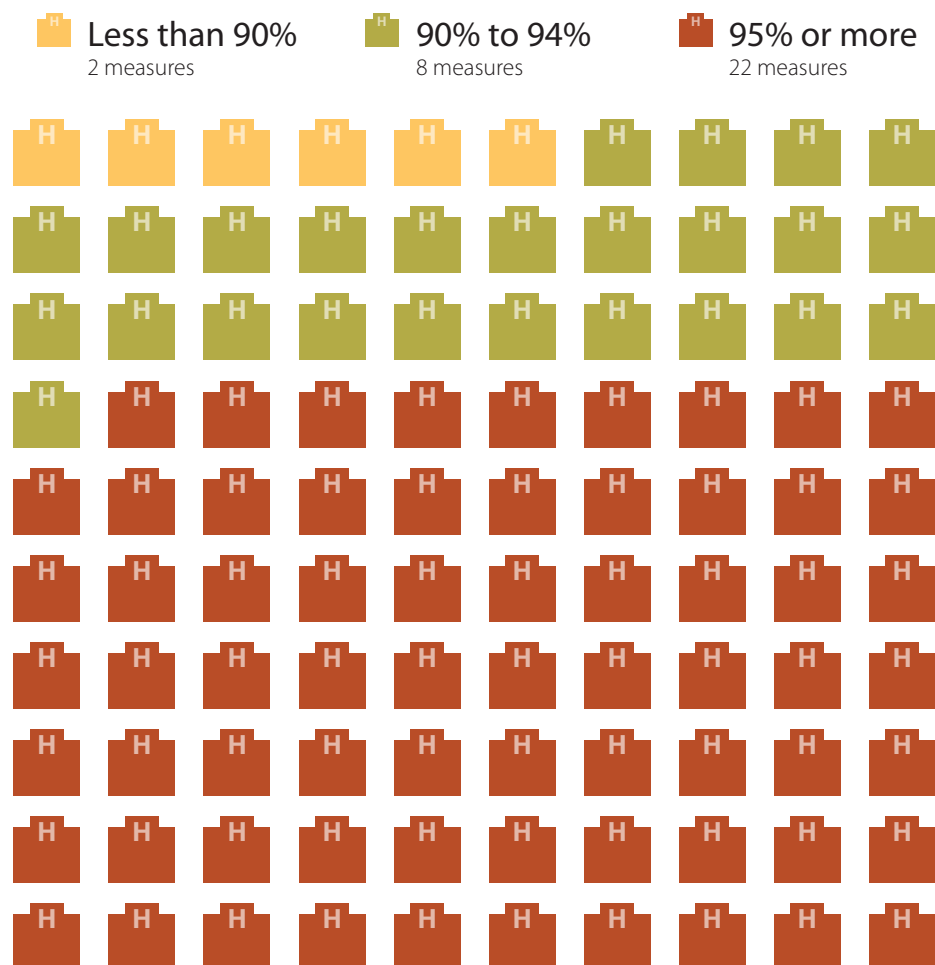
Performance on Hospital Process-of-Care Measures

California, 2011

California Hospitals

Quality

LEVEL OF COMPLIANCE WITH RECOMMENDED PROCESSES OF CARE



The US Department of Health and Human Services tracks individual hospital performance on a series of recommended process-of-care measures through its Hospital Compare website. In 2011, California hospitals as a group achieved 95% or better compliance with the recommended care for 22 of the 32 measures tracked, or 69% of those measures.

Notes: Includes 32 Hospital Compare process-of-care measures; excludes two process-of-care measures reported as number of minutes before recommended care given rather than percentage of patients given recommended care. Data are from July of 2010 through June of 2011.

Source: US Department of Health and Human Services, Hospital Compare, accessed May 21, 2012, www.hospitalcompare.hhs.gov.

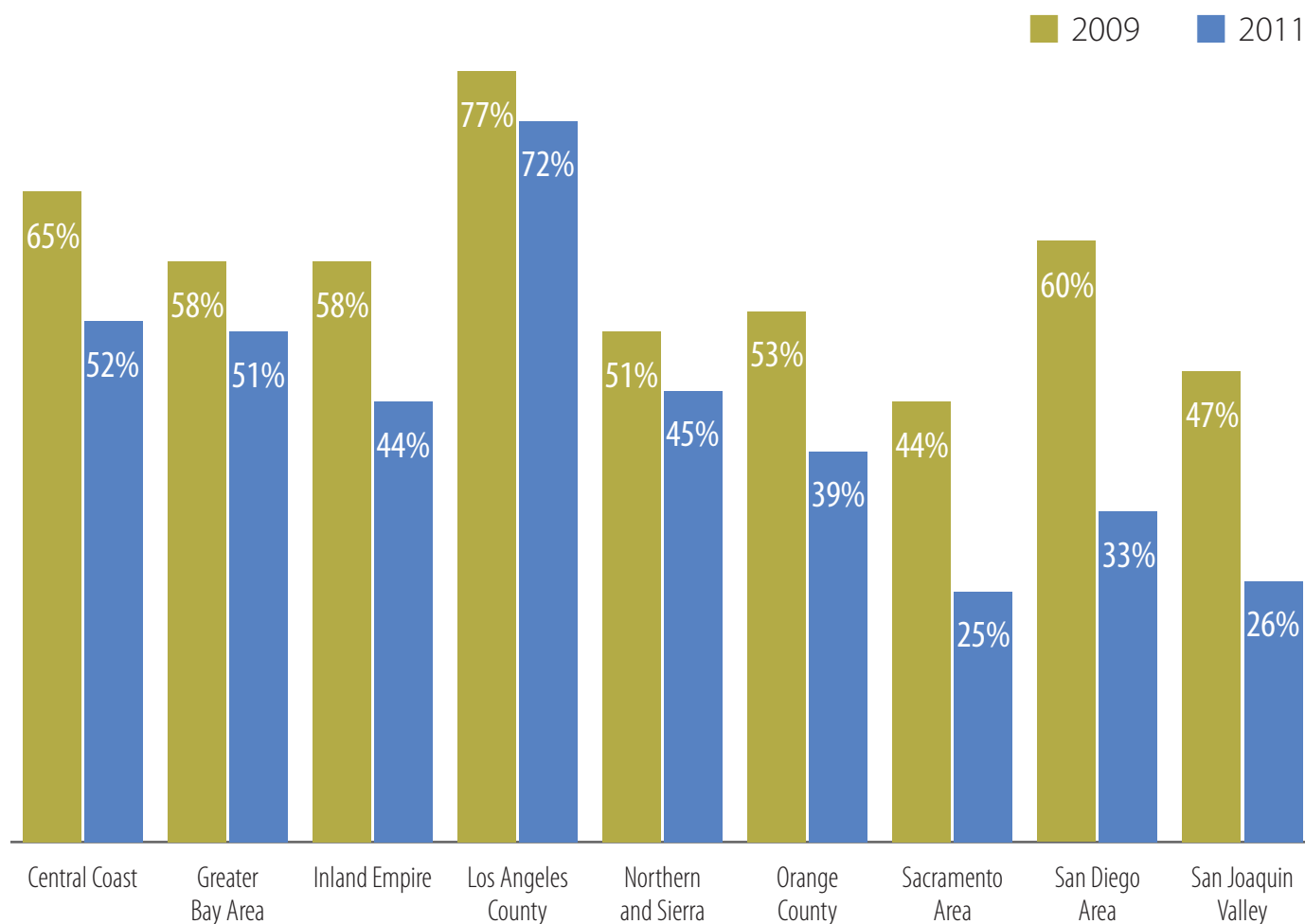
Hospital Seismic Safety, by Region

California, 2009 and 2011

California Hospitals

Current Issues

PERCENTAGE OF HOSPITALS WITH SPC1 BUILDINGS



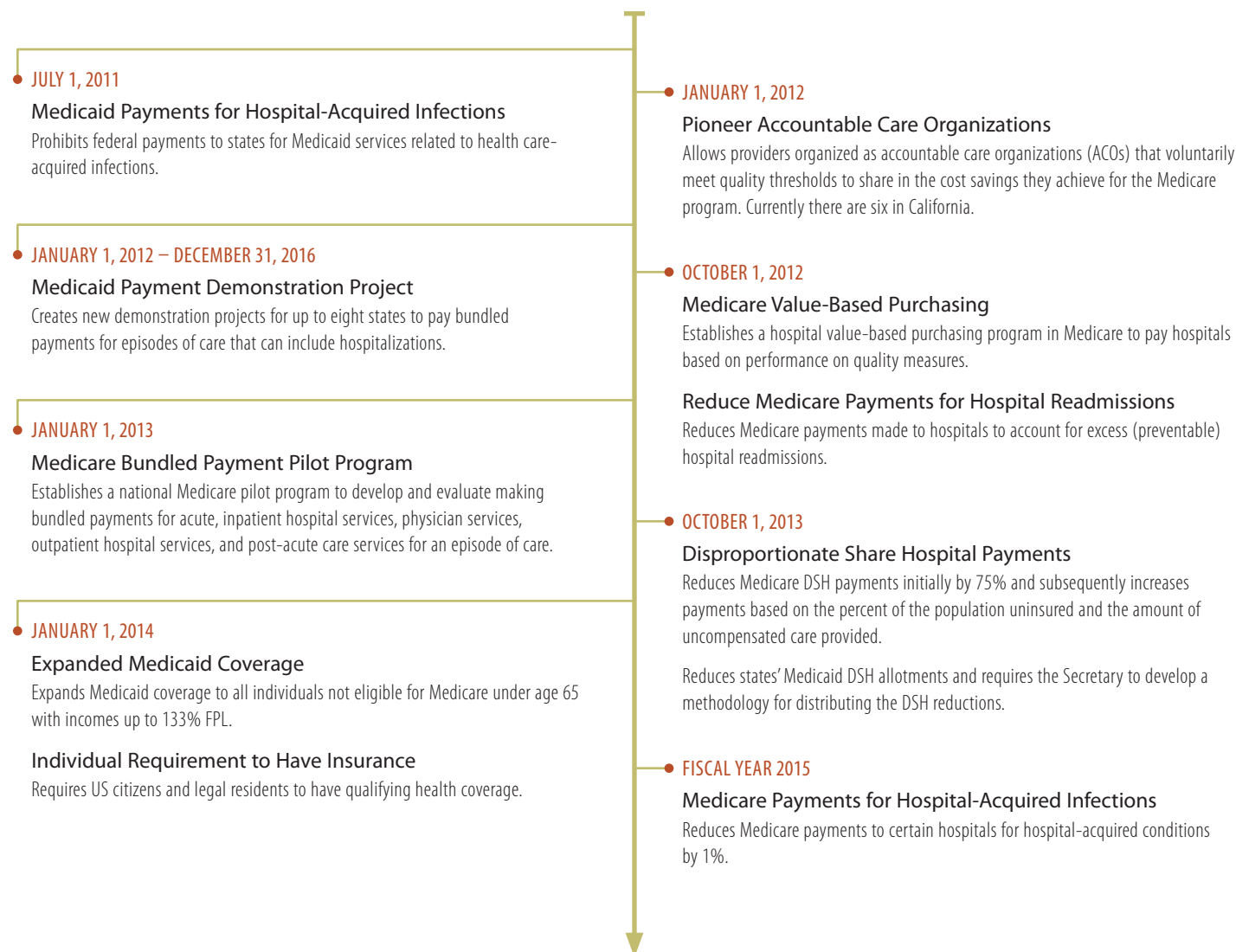
Many California hospitals face mandates to make their buildings earthquake safe, although the percentage with at-risk buildings has declined dramatically since 2009. This is likely due, in part, to the HAZUS Re-Assessment Program, a voluntary program that allowed the re-evaluation of SPC-1 buildings.*

Note: SPC-1 is the highest category of risk, which means those buildings face the greatest risk of collapse and must be rebuilt, retrofitted, or have patient care removed from them by the deadline.

Sources: OSHPD, Facilities Development Division, SB499 Report 2, *Counties with Acute Care Hospitals with SPC-1 Buildings*, 2011 and SB1661 Report 2, *Counties with Acute Care Hospitals with SPC-1 Buildings*, 2009.

*For more information about the Hazus program go to OSHPD at: www.oshpd.ca.gov.

Accountable Care Act, Selected Provisions and Timeline



The ACA contains a number of provisions that will affect California's hospitals. Coverage expansion is likely to increase demand for outpatient, inpatient, and ED services for many hospitals, and may reduce bad debt.

Methodology

This report focuses on a subset of general acute care hospitals and excludes psychiatric hospitals, chemical dependency recovery hospitals, long term acute care hospitals, state hospitals, rehabilitation facilities, skilled nursing and long term care facilities, and the Shriners Hospitals for Children.

The analysis relies primarily on reports that state licensed hospitals submit to the California Office of Statewide Health Planning and Development (OSHPD). These include the Hospital Annual Financial Data (HAFD) Report, the Hospital Annual Utilization Data, the Patient Discharge Data, and Automated Licensing Information and Report Tracking System (ALIRTS). Other publicly available sources are the State of California Department of Finance, the Kaiser Family Foundation, and the American Hospital Association.

Hospitals that did not report utilization data but were open for operation during a given year are referred to as non-responders. Some information for these non-responders, such as licensed beds, is taken from ALIRTS.

The HAFD reports consist of financial and utilization information. The OSHPD financial data are submitted based on license and may include multiple facilities, some of which may be non-acute care hospitals.

Kaiser Foundation hospitals report financial information for the Northern and Southern California regions, but not for individual hospitals. Therefore Kaiser hospitals are excluded from pages with financial analyses; footnotes provide regional data.

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Glossary

Adjusted Patient Days	Total Gross Patient Revenue / Gross Inpatient Revenue × Patient Days The purpose of “adjusting” the patient days is to recognize outpatient use.	EMS Emergency Medical Services	Hospital services providing immediate initial evaluation and treatment of acutely ill or injured patients on an unscheduled 24-hour basis, and licensed by DHS, Licensing and Certification.
Average Length of Stay	Total Patient (Census) Days / Number of Discharges The approximate average period of hospitalization for formally admitted inpatients during the report period. Nursery days and discharges are excluded from this calculation.	EMS Patient Treatment Station	This is a specific place within the EMS department adequate to treat one patient at a time. Holding or observation beds are not included.
Bad Debts	The amount of accounts receivable which are determined to be uncollectible due to the patient’s unwillingness to pay.	EMS Visit Type Low/Moderate (CPT 99282)	An emergency department visit that requires an expanded problem focused history/examination, and medical decisionmaking of low complexity. Usually, the presenting problems are of low to moderate severity. Example: ED visit for a patient with a minor traumatic injury of an extremity with localized pain, swelling, and bruising.
Charity – Hill-Burton	The amount of charity care provided by hospitals to satisfy obligations related to the federal Hill-Burton Program. It is the difference between gross patient revenue (based on full established charges) for services rendered to patients and the amount paid by or on behalf of the patient	EMS Visit Type Minor (CPT 99281)	An emergency department visit which requires a problem focused history/examination, and straightforward medical decisionmaking. Usually, the problems are self-limited or minor. Example: ED visit for a patient for removal of sutures from a well-healed, uncomplicated laceration.
Charity – Other	The difference between gross patient revenue (based on full established charges) for services rendered to patients who are unable to pay for all or part of the services provided, and the amount paid by or on behalf of the patient. Includes charity care provided by non-county hospitals to indigent patients whose care is not the responsibility of the county.	EMS Visit Type Moderate (CPT 99283)	An emergency department visit that requires an expanded problem-focused history/examination, and medical decision-making of moderate complexity. Usually, the presenting problems are of moderate severity. Example: ED visit for a patient with an inversion ankle injury, who is unable to bear weight on the injured foot and ankle.
Cost-to-Charge Ratio	Total Operating Expenses – Other Operating Revenue / Total Gross Patient Revenue This ratio measures the cost incurred to generate patient revenue.	EMS Visit Type Severe with Threat (CPT 99285)	An emergency department visit which requires a comprehensive history/examination, and medical decisionmaking of high complexity. Usually, the presenting problems are of high severity and pose an immediate significant threat to life or physiologic function. Example: ED visit for a patient exhibiting active, upper gastrointestinal bleeding.
Discharges	The formal release of a formally admitted inpatient from the hospital, including deaths at the hospital. Also included is the transfer (discharge) of an inpatient from one type of care (acute, psychiatric, chemical dependency, rehabilitation, long term, and residential) to another type of care within the hospital. Excludes nursery discharges.	EMS Visit Type Severe Without Threat (CPT 99284)	An emergency department visit that requires a detailed history/examination, and medical decisionmaking of moderate complexity. Usually, the presenting problems are of high severity, and require urgent evaluation by the physician but do not pose an immediate threat to life or physiologic function. Example: ED visit for an elderly female who has fallen and is now complaining of pain in her right hip and is unable to walk.
ED	Acronym for emergency department. “ED” is used interchangeably with the official, licensed-based term, emergency medical services (EMS) and the more common term, “emergency room” or “ER.”	Health System	A grouping of facilities that are related through common ownership and/or association.
Emergency Room Visits	The number of patients visiting the hospital’s emergency room (ER) for medical, surgical, or psychiatric care on an unscheduled basis during the reporting period. May include some non-emergency visits for patients who use the ER for non-emergency care. An ER visit is counted for each appearance of a patient to an emergency services unit of the hospital, regardless if the patient is formally admitted as an inpatient to the hospital or treated and released from the hospital as an outpatient.		

Glossary, *continued*

Medical Care CPI	The medical care component of the Consumer Price Index (CPI) is a measure of the average change in the prices paid by urban consumers for medical care services over time.
Net Patient Revenue	Gross Patient Revenue + Capitation Premium Revenue — Deductions from Revenue This amount is more comparable than gross patient revenue because it indicates the actual amount received from patients and third-party payers. Includes Medi-Cal DSH funds net of any transfers to related entities.
Nonresponding Hospital	A facility required to submit an annual utilization report but failed to do so before the prescribed deadline. Certain licensed data items from such hospitals however, are available.
Occupancy Rate, Licensed Beds	Number of Patient (Census) Days / Number of Licensed Bed Days The percentage of licensed beds occupied during a reporting period.
Operating Expenses	The total direct expenses incurred for providing patient care by the hospital. Direct expenses include Salaries and Wages, Employee Benefits, Professional Fees, Supplies, Purchased Services, and Other Expenses.
Operating Margin	Net Income from Operations / Total Operating Revenue (net patient revenue + other operating revenue) This ratio indicates the percentage of net patient revenue which remains as income after operating expenses have been deducted.
Outpatient Visits	The appearance of an outpatient in an ambulatory service center, or the appearance of a private referred outpatient in the hospital for ancillary services. Ambulatory service centers include Emergency Services (medical and psychiatric), Clinics (hospital-based and satellite), Ambulatory Surgery Centers (hospital-based and satellite), Outpatient Chemical Dependency Services, Observation Care, Partial Hospitalization - Psychiatric, Home Health Care Services, Hospice - Outpatient, and Adult Day Health Care. Ancillary services include Surgery and Recovery Services, Clinical Laboratory Services, Radiology - Diagnostic, Physical Therapy, etc.
Productive FTEs	Productive Hours / 2,080
Productive FTEs per Adjusted Occupied Bed	Productive Full-time Equivalents (FTEs) / Adjusted Occupied Beds Productive FTEs. See above. One FTE = 2,080. Nursing registry FTEs are included. Adjusted Occupied Beds = (occupancy rate × number of beds) × (total gross patient revenue / gross inpatient revenue).
Productive Hours	Total hours actually worked, including paid time spent attending meetings and educational activities at or away from the hospital. Included are hours for workers who do not receive a paycheck from the hospital's payroll system, such as registry nursing personnel and other temporary personnel. Excludes non-productive hours or "on-call" hours. Productive hours are reported by the following employee classifications: Management and Supervision, Technical and Specialist, Registered Nurses, Licensed Vocational Nurses, Aides and Orderlies, Clerical and Other Administrative, Environmental and Food Services, and All Other Employee Classifications.
Surgeries Inpatient	The number of inpatient surgeries performed during the reporting period. One surgery is counted for each patient undergoing any number of surgical procedures performed during the same visit, while under general or local anesthesia.
Surgeries Outpatient	The number of outpatient surgeries performed during the reporting period. One surgery is counted for each patient undergoing any number of surgical procedures performed during the same visit, while under general or local anesthesia.
Total Operating Revenue	Net Patient Revenue + Other Operating Revenue
Total Margin	Pre-tax Net Income / Total Operating Revenue (net patient revenue + other operating revenue) This ratio indicates the percentage of all operating and non-operating revenue which remains as income after operating and non-operating expenses have been deducted.
Type of Control	Also known as Licensee Type of Control. Denotes the type of ownership and/or legal organization of a hospital licensee. There are nine types of control: City/County, District, Nonprofit Corporation (including Church-related), University of California, State, Investor/Individual, Investor/Partnership, Investor/Limited Liability Company, Investor/Corporation.

Sources: Office of Statewide Health Planning and Development, except for Medical Care CPI, which is from the Bureau of Labor Statistics.

Appendix A: Hospitals Included in this Report

In this chart, hospitals that reported data in a given year are marked with an "x." Those licensed to operate during any part of a given year that did not report utilization data (non-responders) are marked "NR." Hospitals closed for an entire year are marked "C" (see Appendix B). Those suspended for an entire year are marked "S." Hospitals marked "NGAC" were licensed as general acute care hospitals but only provided non-GAC services. Hospitals that were not yet licensed are marked with "NYL."

OSHPD ID HOSPITAL NAME	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
106164029 ADVENTIST MEDICAL CENTER	NYL	NYL	NYL	NYL	NYL	NYL	NYL	NYL	NYL	NR
106010846 ALAMEDA CO MED CTR – HIGHLAND CAMPUS	x	NR	x	x	x	x	x	x	x	x
106010735 ALAMEDA HOSPITAL	x	x	x	x	x	x	x	x	x	x
106190017 ALHAMBRA HOSPITAL	x	x	x	x	x	x	x	x	x	x
106010739 ALTA BATES SUMMIT MED CTR – ALTA BATES CAMPUS	x	x	x	x	x	x	x	x	x	x
106010937 ALTA BATES SUMMIT MED CTR-SUMMIT CAMPUS – HAWTHORNE	x	x	x	x	x	x	x	x	x	x
106013626 ALTA BATES SUMMIT MED CTR-SUMMIT CAMPUS – SUMMIT	x	x	x	x	x	x	x	x	x	x
106540680 ALTA HOSPITAL DISTRICT	NR	C	C	C	C	C	C	C	C	C
106374063 ALVARADO HOSPITAL	NGAC	NGAC	NGAC	NGAC	NGAC	NGAC	NGAC	x	x	x
106370652 ALVARADO HOSPITAL MEDICAL CENTER	x	NR	x	x	x	x	x	x	x	x
106301097 ANAHEIM GENERAL HOSPITAL	x	x	x	x	x	x	x	x	NR	x
106301098 ANAHEIM MEMORIAL MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106190034 ANTELOPE VALLEY HOSPITAL MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106364231 ARROWHEAD REGIONAL MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106400466 ARROYO GRANDE COMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106154101 BAKERSFIELD HEART HOSPITAL	x	x	x	x	x	x	NR	NR	x	x
106150722 BAKERSFIELD MEMORIAL HOSPITAL – 34TH STREET	x	x	x	x	x	x	x	x	x	x
106184008 BANNER LASSEN MEDICAL CENTER	NYL	NYL	x	x	x	x	x	x	x	x
106190052 BARLOW RESPIRATORY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106361105 BARSTOW COMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106090793 BARTON MEMORIAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106361110 BEAR VALLEY COMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106190066 BELLFLOWER MEDICAL CENTER	x	NR	NR	NR	x	x	x	x	x	x
106190069 BELLWOOD GENERAL HOSPITAL	x	NR	NR	C	C	C	C	C	C	C

OSHPD ID HOSPITAL NAME	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
106190081 BEVERLY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106040802 BIGGS GRIDLEY MEMORIAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106301126 BREA COMMUNITY HOSPITAL	x	x	x	x	NR	C	C	C	C	C
106190110 BROTMAN MEDICAL CENTER	x	x	x	x	NR	x	NR	x	x	x
106190125 CALIFORNIA HOSPITAL MED CTR – LOS ANGELES	x	x	x	NR	x	x	NR	x	x	x
106380777 CALIFORNIA PACIFIC MED CTR – CALIFORNIA WEST	x	x	x	x	x	x	x	x	x	x
106380933 CALIFORNIA PACIFIC MED CTR – DAVES	x	x	x	x	x	x	x	x	x	x
106380929 CALIFORNIA PACIFIC MED CTR – PACIFIC CAMPUS	x	x	x	x	x	x	x	x	x	x
106190045 CATALINA ISLAND MEDICAL CTR	x	x	x	x	x	x	x	x	x	x
106190555 CEDARS SINAI MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106190148 CENTINELA FREEMAN REG MED CTR – CENTINELA CAMPUS	x	x	x	x	NR	x	x	x	x	x
106190500 CENTINELA FREEMAN REG MED CTR – MARINA CAMPUS	NR	x	x	x	x	x	x	NR	x	x
106190230 CENTINELA FREEMAN REG MED CTR – MEM. CAMPUS	NR	x	x	x	x	x	NGAC	NGAC	C	C
106160787 CENTRAL VALLEY GENERAL HOSPITAL	x	x	x	NR	x	x	NR	x	x	x
106100791 CENTRAL VALLEY ORTHOPEDIC AND SPINE INSTITUTE	x	x	x	x	S	S	S	C	C	C
106190155 CENTURY CITY DOCTORS HOSPITAL	x	NR	x	NR	S	x	x	NR	S	S
106301140 CHAPMAN MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106370673 CHILDREN'S HOSPITAL – SAN DIEGO	x	x	x	NR	x	x	x	x	x	x
106010776 CHILDREN'S HOSPITAL AND RESEARCH CTR AT OAKLAND	x	x	x	x	x	x	x	x	x	x
106304113 CHILDREN'S HOSPITAL AT MISSION	x	x	x	x	x	x	x	x	x	x
106204019 CHILDREN'S HOSPITAL CENTRAL CALIFORNIA	x	x	x	x	x	x	x	x	x	x
106190170 CHILDREN'S HOSPITAL OF LOS ANGELES	x	x	x	x	x	x	x	x	x	x

Appendix A: Hospitals Included in this Report, *continued*

OSHPD ID HOSPITAL NAME	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
106300032 CHILDREN'S HOSPITAL OF ORANGE COUNTY	x	x	x	x	x	x	x	x	x	x
106382715 CHINESE HOSPITAL	x	x	x	x	x	x	x	x	x	x
106361144 CHINO VALLEY MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106200692 CHOWCHILLA DISTRICT MEMORIAL HOSPITAL	NR	x	NR	x	x	x	C	C	C	C
106190413 CITRUS VALLEY MEDICAL CTR – IC CAMPUS	x	x	x	x	x	NR	x	x	x	x
106190636 CITRUS VALLEY MEDICAL CTR – QV CAMPUS	x	x	x	x	x	x	x	x	x	x
106190661 CITY OF ANGELS MEDICAL CTR – DOWNTOWN CAMPUS	x	x	x	x	NR	x	x	x	x	x
106100697 COALINGA REGIONAL MED CTR	x	x	x	x	x	x	x	x	x	x
106190766 COAST PLAZA DOCTORS HOSP	x	x	x	x	NR	x	x	x	x	x
106301258 COASTAL COMMUNITIES HOSP	x	x	x	x	x	x	x	x	x	x
106301155 COLLEGE HOSPITAL COSTA MESA	x	x	x	x	x	x	x	x	x	x
106361458 COLORADO RIVER MEDICAL CTR	x	x	x	x	NR	x	NR	x	x	x
106060870 COLUSA REGIONAL MEDICAL CTR	x	x	x	x	x	x	x	x	x	x
106190197 COMMUNITY & MISSION HOSP OF HNTG PK – SLAUSON	NR	x	x	x	NR	x	x	x	x	x
106190538 COMMUNITY AND MISSION HOSP OF HNTG PARK – FLORENCE	NR	x	x	x	NR	x	x	x	S	S
106270744 COMMUNITY HOSPITAL MONTEREY PENINSULA	x	x	x	x	x	x	x	x	x	x
106190196 COMMUNITY HOSPITAL OF GARDENA	x	NR	NR	NR	NR	x	x	x	x	x
106190475 COMMUNITY HOSPITAL OF LONG BEACH	x	x	x	x	x	x	NR	x	x	x
106430743 COMMUNITY HOSPITAL OF LOS GATOS	x	x	x	x	x	x	x	x	x	x
106361323 COMMUNITY HOSPITAL OF SAN BERNARDINO	x	x	x	x	x	x	x	x	x	x
106100005 COMMUNITY MEDICAL CTR – CLOVIS	x	x	x	x	x	x	x	x	x	x
106560473 COMMUNITY MEMORIAL HOSPITAL – SAN BUENAVENTURA	x	x	x	x	x	x	x	x	x	x
106100717 COMMUNITY RGNL MED CTR – FRESNO	x	x	x	x	x	x	x	x	x	x
106070924 CONTRA COSTA RGNL MED CTR	x	x	x	x	x	x	x	x	x	x

OSHPD ID HOSPITAL NAME	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
106160702 CORCORAN DISTRICT HOSPITAL	x	x	x	x	x	x	x	x	x	x
106331152 CORONA RGNL MED CTR – MAIN	x	x	x	x	x	x	x	x	x	x
106390846 DAMERON HOSPITAL	x	x	x	x	x	x	x	x	x	x
106150706 DELANO REGIONAL MEDICAL CTR	x	x	x	x	x	x	x	x	x	x
106331164 DESERT REGIONAL MEDICAL CTR	x	x	x	x	x	x	x	x	x	x
106364144 DESERT VALLEY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106392287 DOCTORS HOSP OF MANTECA	x	x	x	x	x	x	x	x	x	x
106190857 DOCTORS HOSP OF WEST COVINA	x	x	x	x	x	x	x	x	x	x
106500852 DOCTORS MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106073449 DOCTORS MEDICAL CENTER – PINOLE CAMPUS	NR	S	S	S	NR	NR	C	C	C	C
106070904 DOCTORS MEDICAL CENTER – SAN PABLO CAMPUS	x	x	x	x	x	x	x	x	x	x
106441807 DOMINICAN HOSPITAL – SANTA CRUZ/FREDERICK	x	x	x	x	x	x	x	x	x	x
106440755 DOMINICAN HOSPITAL – SANTA CRUZ/SOQUEL	x	x	x	x	x	x	x	x	x	x
106240853 DOS PALOS MEMORIAL HOSPITAL	x	x	x	x	x	x	x	C	C	C
106190243 DOWNEY REGIONAL MED CTR	x	x	x	x	x	x	x	x	x	x
106196168 EARL AND LORRAINE MILLER CHILDREN'S HOSPITAL	x	x	x	x	x	x	x	x	x	x
106190256 EAST LOS ANGELES DOCTORS HOSPITAL	x	x	x	x	x	x	x	x	x	x
106190328 EAST VALLEY HOSPITAL MED CTR	x	x	x	x	x	x	x	x	x	x
106461024 EASTERN PLUMAS HOSPITAL – LOYALTON CAMPUS	x	NR	x	x	x	x	x	x	x	x
106320859 EASTERN PLUMAS HOSPITAL – PORTOLA CAMPUS	x	x	x	x	x	x	x	x	x	x
106010805 EDEN MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106331168 EISENHOWER MEMORIAL HOSP	x	x	x	x	x	x	x	x	x	x
106430763 EL CAMINO HOSPITAL	x	x	x	x	x	x	x	x	x	x
106130699 EL CENTRO REGIONAL MED CTR	x	x	x	x	x	x	x	x	x	x
106500867 EMANUEL MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106190280 ENCINO-TARZANA RGNL MED CTR – ENCINO	x	x	x	x	x	x	x	x	x	x
106190517 ENCINO-TARZANA RGNL MED CTR – TARZANA	x	x	x	x	x	x	x	x	x	x

Appendix A: Hospitals Included in this Report, *continued*

OSHPD ID	HOSPITAL NAME	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
106040828	ENLOE MEDICAL CENTER – COHASSET CAMPUS	x	x	x	x	x	x	x	x	x	x
106040962	ENLOE MEDICAL CENTER – ESPLANADE CAMPUS	x	x	x	x	x	x	x	x	x	x
106474007	FAIRCHILD MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106370705	FALLBROOK HOSPITAL DISTRICT	x	x	x	x	x	x	NR	x	x	x
106040875	FEATHER RIVER HOSPITAL	x	x	x	x	x	x	x	x	x	x
106190298	FOOTHILL PRESBYTERIAN HOSP – JOHNSTON MEMORIAL	x	x	x	x	x	x	x	x	x	x
106301175	FOUNTAIN VALLEY RGNL HOSP AND MEDICAL CTR – EUCLID	x	x	x	x	x	x	x	x	x	x
106304039	FOUNTAIN VALLEY RGNL HOSP AND MEDICAL CTR – WARNER	x	NR	NR	NR	x	NR	x	NR	NR	NR
106230949	FRANK R HOWARD MEM HOSP	x	x	x	x	x	x	x	x	x	x
106510882	FREMONT MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106400480	FRENCH HOSPITAL MEDICAL CTR	x	x	x	x	x	x	x	x	x	x
106105029	FRESNO HEART HOSPITAL	NYL	NYL	x	x	x	x	x	x	x	x
106104047	FRESNO SURGERY CENTER	x	x	x	x	x	x	x	x	x	x
106301283	GARDEN GROVE HOSPITAL AND MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106190315	GARFIELD MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106120981	GENERAL HOSPITAL, THE	x	x	x	x	x	x	x	x	x	x
106270777	GEORGE L MEE MEMORIAL HOSP	x	x	x	x	x	x	x	x	x	x
106190323	GLENDALE ADVENTIST MED CTR – WILSON TERRACE	x	x	x	x	x	x	x	x	x	x
106190522	GLENDALE MEMORIAL HOSPITAL AND HEALTH CENTER	x	x	x	x	x	x	x	x	x	x
106110889	GLENN MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106420483	GOLETA VALLEY COTTAGE HOSP	x	x	x	x	x	x	x	x	x	x
106150775	GOOD SAMARITAN HOSPITAL – BAKERSFIELD	x	x	x	x	x	x	x	x	x	x
106190392	GOOD SAMARITAN HOSPITAL – LOS ANGELES	x	x	x	x	x	x	x	x	x	x
106430779	GOOD SAMARITAN HOSPITAL – SAN JOSE	x	x	x	x	x	x	x	x	x	x
106190348	GRANADA HILLS COMMUNITY HOSPITAL	x	NR	NR	S	C	C	C	C	C	C

OSHPD ID	HOSPITAL NAME	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
106190352	GREATER EL MONTE COMMUNITY HOSPITAL	x	x	x	x	NR	x	x	x	x	x
106370714	GROSSMONT HOSPITAL	NR	x	x	x	x	x	x	x	x	x
106160725	HANFORD COMMUNITY MED CTR	x	x	x	x	x	x	x	x	x	x
106350784	HAZEL HAWKINS MEM HOSPITAL	x	x	x	x	x	x	x	x	x	x
106490964	HEALDSBURG DISTRICT HOSPITAL	x	x	x	x	x	x	x	x	x	x
106190176	HELFORD CLINICAL RESEARCH HOSPITAL AT CITY OF HOPE	x	x	x	x	x	x	x	x	x	x
106331194	HEMET VALLEY MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106190949	HENRY MAYO NEWHALL MEMORIAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106362041	HI-DESERT MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106301205	HOAG MEMORIAL HOSPITAL PRESBYTERIAN	x	x	x	x	x	x	x	x	x	x
106304460	HOAG ORTHOPEDIC INSTITUTE	NYL	NYL	NYL	NYL	NYL	NYL	NYL	NYL	NYL	x
106190380	HOLLYWOOD COMMUNITY HOSPITAL OF HOLLYWOOD	x	x	x	x	x	x	x	x	x	x
106190382	HOLLYWOOD PRESBYTERIAN MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106301209	HUNTINGTON BEACH HOSPITAL	x	NR	x	x	x	x	x	x	x	x
106190400	HUNTINGTON MEMORIAL HOSP	x	x	x	x	x	x	x	x	x	x
106320874	INDIAN VALLEY HOSPITAL	x	x	x	x	x	NR	S	S	C	C
106304045	IRVINE REGNL HOSPITAL AND MEDICAL CENTER	x	x	x	x	x	x	x	x	NR	x
106121031	JEROLD PHELPS COMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106220733	JOHN C FREMONT HEALTHCARE DISTRICT	x	NR	x	x	x	x	x	x	x	x
106331216	JOHN F KENNEDY MEM HOSPITAL	x	x	x	x	x	x	x	x	x	x
106071018	JOHN MUIR MEDICAL CENTER – CONCORD CAMPUS	x	x	x	x	x	x	x	x	x	x
106070988	JOHN MUIR MEDICAL CENTER – WALNUT CREEK CAMPUS	x	x	x	x	x	x	x	x	x	x
106301132	KAISER FOUNDATION HOSPITAL – ANAHEIM	x	x	x	x	x	x	x	x	x	x
106074097	KAISER FOUNDATION HOSPITAL – ANTIOCH	NYL	NYL	NYL	NYL	NYL	NYL	x	x	x	x

Appendix A: Hospitals Included in this Report, *continued*

OSHPD ID HOSPITAL NAME	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
106196035 KAISER FOUNDATION HOSPITAL – BALDWIN PARK	x	x	x	x	x	x	x	x	x	x
106190430 KAISER FOUNDATION HOSPITAL – BELLFLOWER	x	x	x	x	x	x	x	x	x	C
106196403 KAISER FOUNDATION HOSPITAL – DOWNEY	NYL	NYL	NYL	NYL	NYL	NYL	NYL	NYL	x	x
106361223 KAISER FOUNDATION HOSPITAL – FONTANA	x	x	x	x	x	x	x	x	x	x
106014132 KAISER FOUNDATION HOSPITAL – FREMONT	NR	x	x	x	x	x	x	x	x	x
106104062 KAISER FOUNDATION HOSPITAL – FRESNO	x	x	x	x	x	x	x	x	x	x
106380857 KAISER FOUNDATION HOSPITAL – GEARY SF	x	x	x	x	x	x	x	x	x	x
106190431 KAISER FOUNDATION HOSPITAL – HARBOR CITY	x	x	x	x	x	x	x	x	x	x
106010858 KAISER FOUNDATION HOSPITAL – HAYWARD	x	x	x	x	x	x	x	x	x	x
106304306 KAISER FOUNDATION HOSPITAL – IRVINE	NYL	NYL	NYL	NYL	NYL	NYL	NYL	x	x	x
106394009 KAISER FOUNDATION HOSPITAL – MANTECA	x	x	x	x	x	x	x	x	x	x
106071010 KAISER FOUNDATION HOSPITAL – MARTINEZ/WALNUT CREEK	NYL	NYL	NYL	x	x	x	x	C	C	C
106504042 KAISER FOUNDATION HOSPITAL – MODESTO	NYL	NYL	NYL	NYL	NYL	NYL	NYL	x	x	x
106010856 KAISER FOUNDATION HOSPITAL – OAKLAND CAMPUS	x	x	x	x	x	x	x	x	x	x
106190432 KAISER FOUNDATION HOSPITAL – PANORAMA CITY	x	x	x	x	x	x	x	x	x	x
106410804 KAISER FOUNDATION HOSPITAL – REDWOOD CITY	x	x	x	x	x	x	x	x	x	x
106074093 KAISER FOUNDATION HOSPITAL – RICHMOND CAMPUS	x	x	x	x	x	x	x	x	x	x
106334025 KAISER FOUNDATION HOSPITAL – RIVERSIDE	x	x	x	x	x	x	x	x	x	x
106314024 KAISER FOUNDATION HOSPITAL – SACRAMENTO/ROSEVILLE EUREKA	x	x	x	x	x	x	x	x	x	x
106340913 KAISER FOUNDATION HOSPITAL – SACRAMENTO/ROSEVILLE MORSE	x	x	x	x	x	x	x	x	x	x

OSHPD ID HOSPITAL NAME	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
106370730 KAISER FOUNDATION HOSPITAL – SAN DIEGO	x	x	x	x	x	x	x	x	x	x
106210992 KAISER FOUNDATION HOSPITAL – SAN RAFAEL	x	x	x	x	x	x	x	x	x	x
106430805 KAISER FOUNDATION HOSPITAL – SANTA CLARA	x	x	x	x	x	x	x			
106434153 KAISER FOUNDATION HOSPITAL – SANTA CLARA							x	x	x	x
106494019 KAISER FOUNDATION HOSPITAL – SANTA ROSA	x	x	x	x	x	x	x	x	x	x
106431506 KAISER FOUNDATION HOSPITAL – SANTA TERESA COMMUNITY HOSP	x	x	x	x	x	x	x	x	x	x
106342344 KAISER FOUNDATION HOSPITAL – SOUTH SACRAMENTO	x	x	x	x	x	x	x	x	x	x
106410806 KAISER FOUNDATION HOSPITAL – SOUTH SAN FRANCISCO	x	x	x	x	x	x	x	x	x	x
106190429 KAISER FOUNDATION HOSPITAL – SUNSET	x	x	x	x	x	x	x	x	x	x
106484044 KAISER FOUNDATION HOSPITAL – VACAVILLE	NYL	NYL	NYL	NYL	NYL	NYL	NYL	NYL	x	x
106480989 KAISER FOUNDATION HOSPITAL – VALLEJO	x	x	x	x	x	x	x	x	x	x
106070990 KAISER FOUNDATION HOSPITAL – WALNUT CREEK	x	x	x	x	x	x	x	x	x	x
106190434 KAISER FOUNDATION HOSPITAL – WEST LOS ANGELES	x	x	x	x	x	x	x	x	x	x
106191450 KAISER FOUNDATION HOSPITAL – WOODLAND HILLS	x	x	x	x	x	x	x	x	x	x
106540734 KAWEAH DELTA DISTRICT HOSP	x	x	x	x	x	x	x	x	x	x
106150736 KERN MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106150737 KERN VALLEY HEALTHCARE DIST	x	x	x	x	x	x	x	x	x	x
106100745 KINGSBURG MEDICAL CENTER	x	x	x	NR	x	x	x	x	NR	NR
106301234 LA PALMA INTERCOMMUNITY HOSPITAL	x	NR	x	x	x	x	x	x	x	x
106190240 LAKEWOOD REGIONAL MED CTR	x	x	x	x	x	x	x	x	x	x
106190455 LANCASTER COMMUNITY HOSP	x	x	x	x	NR	x	x	x	NR	NR
106180919 LASSEN COMMUNITY HOSPITAL	x	x	x	C	C	C	C	C	C	C
106190680 LITTLE COMPANY OF MARY – SAN PEDRO HOSPITAL	x	x	x	x	x	x	x	x	x	x

Appendix A: Hospitals Included in this Report, *continued*

OSHPD ID HOSPITAL NAME	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
106190470 LITTLE COMPANY OF MARY HOSP	x	x	x	x	x	x	x	x	x	x
106190057 LITTLE COMPANY OF MARY SAN PEDRO – HARBOR CITY	NR	NR	C	C	C	C	C	C	C	C
106390923 LODI MEMORIAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106364268 LOMA LINDA UNIVERSITY HEART AND SURGICAL HOSPITAL	NYL	NYL	NYL	NYL	NYL	NYL	NYL	NYL	x	x
106361246 LOMA LINDA UNIVERSITY MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106361245 LOMA LINDA UNIVERSITY MED CTR EAST CAMPUS HOSPITAL	x	x	x	x	x	x	x	x	x	x
106420491 LOMPOC HEALTHCARE DISTRICT	x	x	x	x	x	x	x	x	x	x
106190525 LONG BEACH MEMORIAL MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106301248 LOS ALAMITOS MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106191227 LOS ANGELES CO HARBOR – UCLA MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106191261 LOS ANGELES CO HIGH DESERT HOSPITAL	x	x	NR	C	C	C	C	C	C	C
106191230 LOS ANGELES CO MARTIN LUTHER KING JR/DREW MEDICAL CENTER	x	x	x	x	x	x	x	C	C	C
106191228 LOS ANGELES CO USC MED CTR	x	x	x	x	x	x	x	x	x	x
106190198 LOS ANGELES COMMUNITY HOSP	x	x	x	x	x	x	x	x	x	x
106191231 LOS ANGELES CO OLIVE VIEW – UCLA MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106190854 LOS ANGELES METROPOLITAN MEDICAL CENTER	x	x	x	NR	x	x	x	x	x	x
106560492 LOS ROBLES HOSP AND MED CTR	x	x	x	x	x	x	x	x	x	x
106434040 LUCILE SALTER PACKARD CHILDREN'S HOSP. AT STANFORD	x	x	x	x	x	x	x	x	x	x
106121002 MAD RIVER COMMUNITY HOSP	x	x	NR	x	x	x	x	x	x	x
106201281 MADERA COMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106260011 MAMMOTH HOSPITAL	x	x	x	x	x	x	x	x	x	x
106420493 MARIAN MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106211006 MARIN GENERAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106050932 MARK TWAIN ST. JOSEPH'S HOSP	x	x	x	x	x	x	x	x	x	x
106090933 MARSHALL MEDICAL CTR (1-RH)	x	x	x	x	x	x	x	x	x	x
106450936 MAYERS MEMORIAL HOSPITAL	x	x	x	x	x	x	x	x	x	x

OSHPD ID HOSPITAL NAME	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
106540755 MEMORIAL HOSPITAL AT EXETER	x	S	C	C	C	C	C	C	C	C
106240924 MEMORIAL HOSPITAL LOS BANOS	x	x	x	x	x	x	x	x	x	x
106500939 MEMORIAL HOSPITAL MED CTR – MODESTO	x	x	x	x	x	x	x	x	x	x
106190521 MEMORIAL HOSP OF GARDENA	x	x	x	x	x	x	x	x	x	x
106231013 MENDOCINO COAST DIST HOSP	x	x	x	x	x	x	x	x	x	x
106334018 MENIFEE VALLEY MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106414018 MENLO PARK SURGICAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106340947 MERCY GENERAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106150761 MERCY HOSPITAL – BAKERSFIELD	x	x	x	x	x	x	x	x	x	x
106344029 MERCY HOSPITAL – FOLSOM	x	x	x	x	x	x	x	x	x	x
106450949 MERCY MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106240942 MERCY MEDICAL CTR MERCED – COMMUNITY CAMPUS	x	x	x	x	x	NR	x	x	x	x
106240948 MERCY MEDICAL CTR MERCED – DOMINICAN CAMPUS	x	x	x	x	x	NR	x	NR	NR	NR
106470871 MERCY MEDICAL CENTER MT. SHASTA	x	x	x	x	x	x	x	x	x	x
106340950 MERCY SAN JUAN HOSPITAL	x	x	x	x	x	x	x	x	x	x
106154108 MERCY SOUTHWEST HOSPITAL	NR	x	x	x	x	x	x	x	x	x
106150830 MERCY WESTSIDE HOSPITAL	x	x	x	x	S	S	S	S	S	C
106340951 METHODIST HOSPITAL OF SACRAMENTO	x	x	x	x	x	x	x	x	x	x
106190529 METHODIST HOSPITAL OF SOUTHERN CALIFORNIA	x	x	x	x	x	x	x	x	x	x
106410742 MILLS HEALTH CENTER	x	x	x	x	x	x	x	x	x	x
106190681 MIRACLE MILE MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106190524 MISSION COMMUNITY HOSPITAL – PANORAMA CAMPUS	x	x	x	x	x	x	x	x	x	x
106301262 MISSION HOSPITAL REGIONAL MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106430915 MISSION OAKS HOSPITAL	x	x	x	x	x	x	x	x	x	x
106250956 MODOC MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106190541 MONROVIA COMMUNITY HOSP	x	x	x	NR	S	S	S	NR	x	x
106361166 MONTCLAIR HOSPITAL MED CTR	x	x	x	x	x	x	x	x	x	x
106190547 MONTEREY PARK HOSPITAL	x	x	x	x	x	x	x	x	x	x

Appendix A: Hospitals Included in this Report, *continued*

OSHPD ID HOSPITAL NAME	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
106334048 MORENO VALLEY COMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106190552 MOTION PICTURE AND TELEVISION HOSPITAL	x	x	x	x	x	x	x	x	x	x
106361266 MOUNTAINS COMMUNITY HOSP	x	x	x	x	x	x	x	x	x	x
106274043 NATIVIDAD MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106301314 NEWPORT BAY HOSPITAL	x	NR	NR	C	C	C	C	C	C	C
106481357 NORTH BAY MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106484001 NORTH BAY VACAVALLEY HOSP	x	x	x	x	x	x	x	x	x	x
106141273 NORTHERN INYO HOSPITAL	x	x	x	x	x	x	x	x	x	x
106190568 NORTHRIDGE HOSPITAL MED CTR	x	x	x	x	x	x	x	x	x	x
106190810 NORTHRIDGE HOSPITAL MED CTR – SHERMAN WAY	x	x	x	x	C	C	C	C	C	C
106190570 NORWALK COMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106212637 NOVATO COMMUNITY HOSPITAL	x									
106214034 NOVATO COMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106500967 OAK VALLEY DISTRICT HOSP (2-RH)	x	x	x	x	x	x	x	x	x	x
106430837 O'CONNOR HOSPITAL – SAN JOSE	x	x	x	x	x	x	x	x	x	x
106560501 OJAI VALLEY COMMUNITY HOSP	x	x	x	x	x	x	x	x	x	x
106190534 OLYMPIA MEDICAL CENTER	x	x	x	NR	x	x	x	x	x	x
106301242 ORANGE CO COMMUNITY HOSP – BUENA PARK	x	NR	NR	C	C	C	C	C	C	C
106300225 ORANGE COAST MEMORIAL MEDICAL CENTER	NR	x	x	x	x	x	x	x	x	x
106040937 OROVILLE HOSPITAL	x	x	x	x	x	x	x	x	x	x
106190581 ORTHOPAEDIC HOSPITAL	NR	NR	x	x	x	C	C	C	C	C
106190307 PACIFIC ALLIANCE MEDICAL CTR	x	x	x	x	x	x	x	x	x	x
106190587 PACIFIC HOSP OF LONG BEACH	x	x	x	x	x	x	x	x	x	x
106190696 PACIFICA HOSP OF THE VALLEY	x	x	x	x	x	x	x	x	x	x
106491338 PALM DRIVE HOSPITAL	x	x	x	x	x	x	x	x	x	x
106196405 PALMDALE REGIONAL MED CTR	NYL	NYL	NYL	NYL	NYL	NYL	NYL	NYL	NYL	NR
106331288 PALO VERDE HOSPITAL	x	x	x	x	NR	x	x	x	x	x
106370755 PALOMAR MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106370759 PARADISE VALLEY HOSPITAL	x	NR	x	x	x	x	x	x	x	x
106331293 PARKVIEW COMMUNITY HOSPITAL MEDICAL CENTER	x	NR	x	x	x	x	x	x	x	x

OSHPD ID HOSPITAL NAME	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
106454013 PATIENTS' HOSPITAL OF REDDING	x	x	x	x	x	x	x	x	x	x
106410852 PENINSULA MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106491001 PETALUMA VALLEY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106130760 PIONEERS MEMORIAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106301297 PLACENTIA LINDA HOSPITAL	NR	NR	NR	x	x	x	x	x	x	x
106320986 PLUMAS DISTRICT HOSPITAL	x	x	x	x	x	x	x	x	x	x
106370977 POMERADO HOSPITAL	x	x	x	x	x	x	x	x	x	x
106190630 POMONA VALLEY HOSP MED CTR	x	x	x	x	x	x	x	x	x	x
106190631 PRESBYTERIAN INTERCOMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106190468 PROMISE HOSPITAL OF E. LOS ANGELES – EAST LA CAMPUS	x	x	x	x	x	x	x	x	x	x
106190599 PROMISE HOSPITAL OF E. LOS ANGELES – SUBURBAN CAMPUS	x	x	x	x	x	x	x	x	x	x
106370787 PROMISE HOSP OF SAN DIEGO	x	x	x	x	x	NR	x	x	x	x
106190385 PROVIDENCE HOLY CROSS MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106190758 PROVIDENCE SAINT JOSEPH MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106281047 QUEEN OF THE VALLEY HOSP – NAPA	x	x	x	x	x	x	x	x	x	x
106171049 REDBUD COMMUNITY HOSPITAL	x	NR	NR	x	x	x	x	x	x	x
106361308 REDLANDS COMMUNITY HOSP	x	x	x	x	x	x	x	x	x	x
106121051 REDWOOD MEMORIAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106430705 REGIONAL MEDICAL OF SAN JOSE	x	x	x	x	x	x	x	x	x	x
106580996 RIDEOUT MEMORIAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106150782 RIDGECREST REGIONAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106331312 RIVERSIDE COMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106334487 RIVERSIDE COUNTY REGIONAL MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106190366 ROBERT F. KENNEDY MEDICAL CTR	x	x	x	x	C	C	C	C	C	C
106301325 SADDLEBACK MEM MED CTR – SAN CLEMENTE	x	x	x	x	x	x	x	x	x	x
106301317 SADDLEBACK MEM MED CTR	NR	x	x	x	x	x	x	x	x	x
106270875 SALINAS VALLEY MEMORIAL HOSP	x	x	x	x	x	x	x	x	x	x
106361318 SAN ANTONIO COMMUNITY HOSP	x	x	x	x	x	x	x	x	x	x

Appendix A: Hospitals Included in this Report, *continued*

OSHPD ID HOSPITAL NAME	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
106190673 SAN DIMAS COMMUNITY HOSP	x	x	x	x	x	x	x	x	x	x
106380939 SAN FRANCISCO GENERAL HOSP	x	x	x	x	x	x	x	x	x	x
106190200 SAN GABRIEL VALLEY MED CTR	x	x	x	x	x	x	x	x	x	x
106331326 SAN GORGONIO MEMORIAL HOSP	x	x	x	x	x	x	x	x	x	x
106150788 SAN JOAQUIN COMMUNITY HOSP	x	x	x	x	x	x	x	x	x	x
106391010 SAN JOAQUIN GENERAL HOSPITAL	NR	NR	NR	x	x	x	x	x	x	x
106430879 SAN JOSE MEDICAL CENTER	x	x	x	x	C	C	C	C	C	C
106013619 SAN LEANDRO HOSPITAL	x	x	x	x	x	x	x	x	x	x
106400511 SAN LUIS OBISPO GENERAL HOSP	x	NR	NR	C	C	C	C	C	C	C
106410782 SAN MATEO MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106074017 SAN RAMON REGIONAL MED CTR	x	x	x	x	x	x	x	x	x	x
106420514 SANTA BARBARA COTTAGE HOSP	x	x	x	x	x	x	x	x	x	x
106430883 SANTA CLARA VALLEY MED CTR	x	x	x	x	x	x	x	x	x	x
106190685 SANTA MARTA HOSP (ELASTAR)	x	x	x	NR	C	C	C	C	C	C
106190687 SANTA MONICA – UCLA MED CTR	x	x	x	x	x	x	x	x	x	x
106560521 SANTA PAULA MEMORIAL HOSP	x	x	NR	S	S	x	NR	x	x	x
106494048 SANTA ROSA MEMORIAL HOSP – FULTON	NR	x	x	x	x	x	x	x	x	x
106491064 SANTA ROSA MEMORIAL HOSP – MONTGOMERY	NR	x	x	x	x	x	x	x	x	x
106490907 SANTA ROSA MEMORIAL HOSP – SOTOYOME	NR	x	x	x	x	x	x	x	x	NR
106190691 SANTA TERESITA HOSPITAL	x	x	NR	x	C	C	C	C	C	C
106420522 SANTA YNEZ VALLEY COTTAGE HOSPITAL	x	x	x	x	x	x	x	x	x	x
106370697 SCRIPPS EAST COUNTY	NR	NR	C	C	C	C	C	C	C	C
106371256 SCRIPPS GREEN HOSPITAL	x	x	x	NR	x	x	x	x	x	x
106371394 SCRIPPS MEMORIAL HOSPITAL – ENCINITAS	x	x	x	x	x	x	x	x	x	x
106370771 SCRIPPS MEMORIAL HOSPITAL – LA JOLLA	x	x	x	NR	x	x	x	x	x	x
106370744 SCRIPPS MERCY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106370658 SCRIPPS MERCY HOSPITAL – CHULA VISTA	x	x	x	x	x	x	x	x	x	x
106100793 SELMA COMMUNITY HOSPITAL	x	NR	x	x	x	x	x	x	x	x
106321016 SENECA HEALTHCARE DISTRICT	x	x	x	x	x	x	x	x	x	x

OSHPD ID HOSPITAL NAME	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
106410891 SEQUOIA HOSPITAL	x	x	x	x	x	x	x	x	x	x
106410817 SETON MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106370875 SHARP CHULA VISTA MED CTR	x	NR	NR	x	x	x	x	x	x	x
106370689 SHARP CORONADO HOSPITAL AND HEALTHCARE CENTER	x	x	x	x	x	x	x	x	x	x
106370695 SHARP MARY BIRCH HOSPITAL FOR WOMEN	x	x	x	x	x	x	x	x	x	x
106370694 SHARP MEMORIAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106450940 SHASTA REGIONAL MEDICAL CTR	x	x	x	x	NR	x	x	x	x	x
106190708 SHERMAN OAKS HOSPITAL	x	x	x	x	x	x	x	x	x	x
106100797 SIERRA KINGS DISTRICT HOSPITAL	x	x	x	NR	x	x	x	x	x	x
106291023 SIERRA NEVADA MEMORIAL HOSP	x	x	x	x	x	x	x	x	x	x
106540798 SIERRA VIEW DISTRICT HOSPITAL	x	x	x	x	x	x	x	x	x	x
106400524 SIERRA VISTA REGIONAL MED CTR	x	x	x	x	x	x	x	x	x	x
106560525 SIMI VALLEY HOSPITAL AND HEALTH CARE SVCS – SYCAMORE	x	x	x	x	x	x	x	x	x	x
106491076 SONOMA VALLEY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106552209 SONORA REGIONAL MED CTR – FAIRVIEW	x	x	x	x	x	x	x	x	x	x
106551034 SONORA REGIONAL MED CTR – FOREST	x	x	x	S	S	S	S	C	C	C
106554011 SONORA REGIONAL MED CTR – GREENLEY	NYL	NYL	NYL	x	x	x	x	x	x	x
106301337 SOUTH COAST MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106141338 SOUTHERN INYO HOSPITAL	x	x	x	x	x	x	x	x	x	x
106334068 SOUTHWEST HEALTHCARE SYS – MURRIETA	x	x	x	x	x	x	x	x	x	x
106334001 SOUTHWEST HEALTHCARE SYS – WILDOMAR	x	x	x	x	x	x	x	x	NR	x
106100899 ST. AGNES MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106361339 ST. BERNARDINE MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106521041 ST. ELIZABETH COMMUNITY HOSP	x	x	x	x	x	x	x	x	x	x
106190754 ST. FRANCIS MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106420528 ST. FRANCIS MEDICAL CENTER OF SANTA BARBARA	x	NR	NR	C	C	C	C	C	C	C
106380960 ST. FRANCIS MEMORIAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106281078 ST. HELENA HOSPITAL	x	x	x	x	x	x	x	x	x	x

Appendix A: Hospitals Included in this Report, *continued*

OSHPD ID	HOSPITAL NAME	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
106190756	ST. JOHN'S HOSPITAL AND HEALTH CENTER	x	x	x	x	x	x	x	x	x	x
106560508	ST. JOHN'S PLEASANT VALLEY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106560529	ST. JOHN'S REGIONAL MED CTR	x	x	x	x	x	x	x	x	x	x
106121080	ST. JOSEPH HOSPITAL – EUREKA	x	x	x	x	x	x	x	x	x	x
106301340	ST. JOSEPH HOSPITAL – ORANGE	x	x	x	x	x	x	x	x	x	x
106391042	ST. JOSEPH'S MEDICAL CENTER OF STOCKTON	x	x	x	x	x	x	x	x	x	x
106301342	ST. JUDE MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106434138	ST. LOUISE REGIONAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106190759	ST. LUKE MEDICAL CENTER	NR	NR	NR	C	C	C	C	C	C	C
106380964	ST. LUKE'S HOSPITAL	x	NR	NR	x	x	x	x	x	x	x
106190053	ST. MARY MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106361343	ST. MARY REGIONAL MED CTR	x	NR	NR	x	x	x	x	x	x	x
106380965	ST. MARY'S MEDICAL CENTER, SAN FRANCISCO	x	x	x	x	x	x	x	x	x	x
106010967	ST. ROSE HOSPITAL	x	x	x	x	x	x	x	x	x	x
106190762	ST. VINCENT MEDICAL CENTER	x	x	x	x	x	NR	NR	x	NR	x
106430905	STANFORD HOSPITAL	x	x	x	x	x	x	x	x	x	x
106504038	STANISLAUS SURGICAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106250955	SURPRISE VALLEY COMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106034002	SUTTER AMADOR HOSPITAL	x	x	x	x	x	x	x	x	x	x
106310791	SUTTER AUBURN FAITH HOSPITAL	x	x	x	x	x	x	x	x	x	x
106084001	SUTTER COAST HOSPITAL	x	x	x	NR	x	x	x	x	x	x
106574010	SUTTER DAVIS HOSPITAL	x	x	x	x	x	x	x	x	x	x
106070934	SUTTER DELTA MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106341051	SUTTER GENERAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106171395	SUTTER LAKESIDE HOSPITAL	x	x	x	x	x	x	x	x	x	x
106444012	SUTTER MATERNITY AND SURGERY CENTER OF SANTA CRUZ	x	x	x	x	x	x	x	x	x	x
106490919	SUTTER MEDICAL CENTER OF SANTA ROSA	x	NR	NR	NR	x	x	x	x	x	x
106341052	SUTTER MEMORIAL HOSPITAL	x	x	x	x	x	x	x	x	x	x
106311000	SUTTER ROSEVILLE MEDICAL CTR	x	x	x	x	x	x	x	x	x	x

OSHPD ID	HOSPITAL NAME	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
106481094	SUTTER SOLANO MEDICAL CTR	x	x	x	x	x	x	x	x	x	x
106514030	SUTTER SURGICAL HOSPITAL – NORTH VALLEY	NYL	NYL	NYL	NYL	NYL	NYL	NYL	NYL	x	x
106391056	SUTTER TRACY COMMUNITY HOSP	x	x	x	x	x	x	x	x	x	x
106491103	SUTTER WARRACK HOSPITAL	x	NR	NR	NR	x	x	x	NR	C	C
106291053	TAHOE FOREST HOSPITAL	x	x	x	x	x	x	x	x	x	x
106150808	TEHACHAPI HOSPITAL	x	x	x	x	x	x	x	x	x	x
106190784	TEMPLE COMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106564121	THOUSAND OAKS SURGICAL HOSPITAL	NYL	NYL	NYL	NYL	x	x	x	x	x	x
106190422	TORRANCE MEMORIAL MED CTR	x	x	x	x	x	x	x	x	x	x
106370780	TRI-CITY MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106190159	TRI-CITY REGIONAL MEDICAL CTR	x	x	x	x	x	x	x	x	x	x
106531059	TRINITY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106540816	TULARE DISTRICT HOSPITAL	x	x	NR	x	x	x	x	x	x	x
106551061	TUOLUMNE GENERAL HOSPITAL	x	x	x	x	x	x	NR	x	x	x
106301357	TUSTIN HOSPITAL MEDICAL CTR	x	x	x	x	x	x	x	x	x	x
106400548	TWIN CITIES COMMUNITY HOSP	x	x	x	x	x	x	x	x	x	x
106190796	UCLA MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106374141	UCSD – LA JOLLA, JOHN M. AND SALLY B. THORNTON HOSPITAL	x	x	x	x	x	x	x	x	x	x
106381154	UCSF MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106380895	UCSF MT. ZION	x	x	x	x	x	x	x	x	x	x
106231339	UKIAH VALLEY MEDICAL CENTER/ DORA STREET	NR	C	C	C	C	C	C	C	C	C
106231396	UKIAH VALLEY MEDICAL CENTER/ HOSPITAL DRIVE	x	x	x	x	x	x	x	x	x	x
106100822	UNIVERSITY MEDICAL CENTER	x	x	x	x	x	x	x	NGAC	NGAC	C
106341006	UNIVERSITY OF CALIFORNIA DAVIS MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106301279	UNIVERSITY OF CALIFORNIA IRVINE MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106370782	UNIVERSITY OF CALIFORNIA SAN DIEGO MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106191216	USC KENNETH NORRIS, JR. CANCER HOSPITAL	x	x	x	x	x	x	x	x	x	x
106194219	USC UNIVERSITY HOSPITAL	x	x	x	x	x	x	x	x	x	x

Appendix A: Hospitals Included in this Report, *continued*

OSHPD ID HOSPITAL NAME	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
106010983 VALLEY MEMORIAL HOSPITAL – LIVERMORE	x	x	x	x	x	NGAC	NGAC	NGAC	NGAC	NGAC
106332172 VALLEY PLAZA DOCTORS HOSP	NR	NR	NR	NR	S	S	NGAC	NGAC	NGAC	NGAC
106190812 VALLEY PRESBYTERIAN HOSPITAL	x	x	x	x	x	x	x	x	x	x
106014050 VALLEYCARE MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106560481 VENTURA COUNTY MEDICAL CTR	x	x	x	x	x	x	x	x	x	x
106190818 VERDUGO HILLS HOSPITAL	x	x	x	x	x	x	x	x	x	x
106361370 VICTOR VALLEY COMMUNITY HOSPITAL	x	x	x	x	x	x	x	x	x	x
106010987 WASHINGTON HOSPITAL – FREMONT	x	x	x	x	x	x	x	x	x	x
106444013 WATSONVILLE COMMUNITY HOSP	x	x	x	x	x	x	x	x	x	x
106301379 WEST ANAHEIM MEDICAL CENTER	x	x	x	x	x	x	x	x	x	x
106190859 WEST HILLS HOSP AND MED CTR	x	x	x	x	x	x	x	x	x	x
106301566 WESTERN MEDICAL CENTER – SANTA ANA	x	x	x	x	x	x	x	x	x	x
106301188 WESTERN MEDICAL CTR HOSP – ANAHEIM	x	x	x	x	NR	NR	x	x	x	x
106190878 WHITE MEMORIAL MEDICAL CTR	x	x	x	x	x	x	x	x	x	x
106190883 WHITTIER HOSPITAL MEDICAL CTR	x	x	x	x	x	x	x	x	x	x
106571086 WOODLAND MEMORIAL HOSP	x	x	x	x	x	x	x	x	x	x

	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Total Hospitals with Data	391	377	384	381	377	382	379	381	381	384
+ Total Non-Responders	23	32	25	19	15	9	10	7	8	7
+ Total Suspense	0	2	1	4	7	5	5	2	3	2
Subtotal	414	411	410	404	399	396	394	390	392	393
– Duplicate Hospitals	1	0	0	0	0	0	1	0	0	0
Total Hospitals	413	411	410	404	399	396	393	390	392	393

Appendix B: Hospital Closures, by Region, 2001 to 2010

REGION	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	TOTAL
NUMBER OF HOSPITALS CLOSED	2	3	8	6	2	2	5	3	3	3	37
Central Coast			2								2
Greater Bay Area				1		1	1	1			4
Inland Empire											0
Los Angeles County		1	3	5	1		1	1	1	2	15
Northern and Sierra	1		1				1	1			4
Orange County			2		1						3
Sacramento Area											0
San Diego Area		1									1
San Joaquin Valley	1	1				1	2		2	1	8
NUMBER OF LICENSED BEDS CLOSED	88	372	778	1,292	274	160	604	142	649	339	4,698
Central Coast			177								177
Greater Bay Area				328		136	55	63			582
Inland Empire											0
Los Angeles County		130	420	964	112		461	53	352	226	2,718
Northern and Sierra	49		59				28	26			162
Orange County			122		162						284
Sacramento Area											0
San Diego Area		162									162
San Joaquin Valley	39	80				24	60		297	113	613

Sources: OSHPD Hospital Annual Utilization Report, 2001–2010. OSHPD Automated Licensing Information and Report Tracking System.

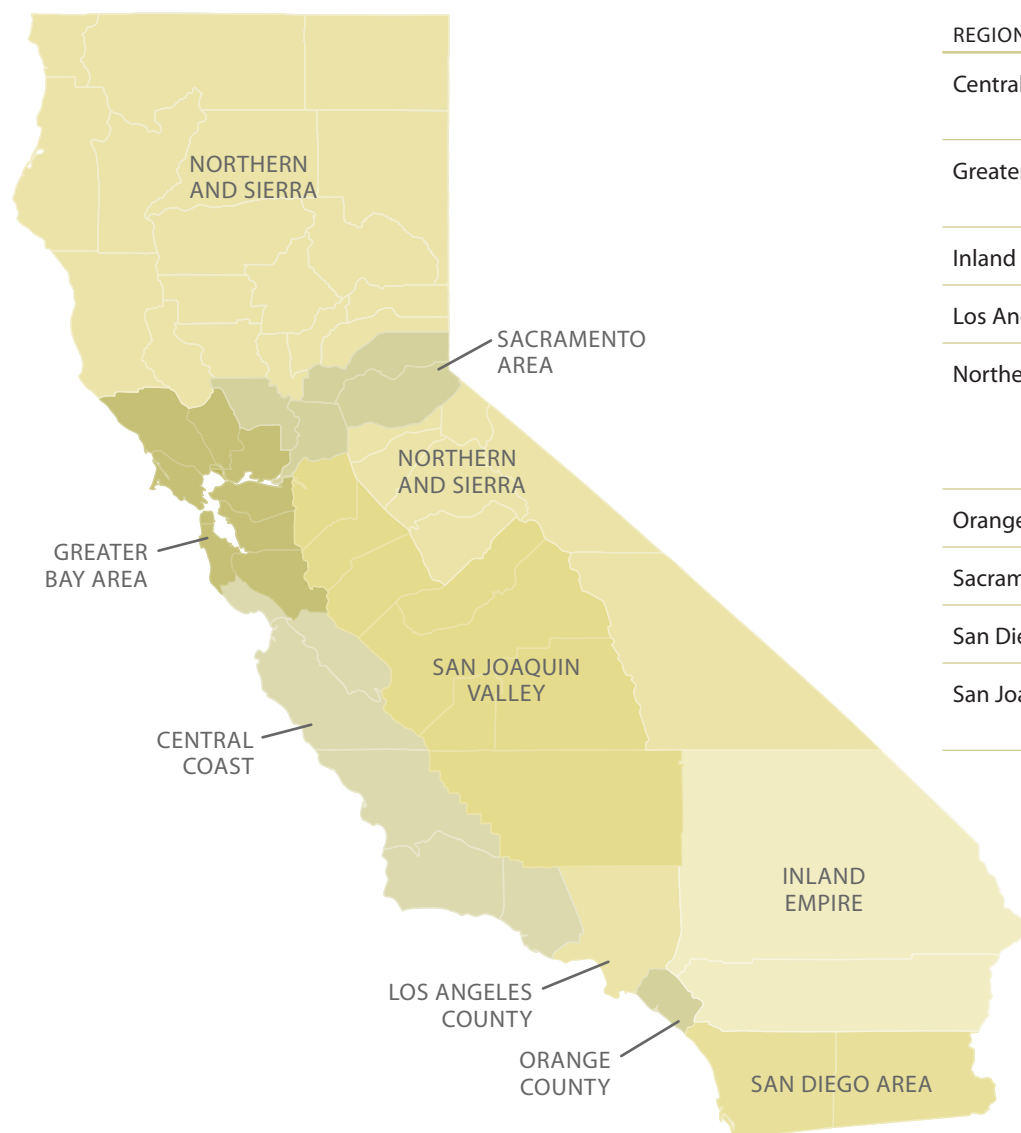
Appendix C: Largest Hospital Systems, by Region, 2010

REGION	ADVENTIST HEALTH	CATHOLIC HEALTHCARE WEST	KAISER FOUNDATION HEALTH	PRIME HEALTH CARE	ST. JOSEPH HEALTH	SUTTER HEALTH	TENET HEALTHCARE	UNIVERSITY OF CALIFORNIA	ALL OTHER	TOTAL
NUMBER OF HOSPITALS	14	31	34	15	10	24	11	10	242	391
Central Coast	1	7	0	0	0	1	2	0	16	27
Greater Bay Area	1	3	15	0	4	11	1	2	36	73
Inland Empire	0	2	3	3	1	0	2	0	23	34
Los Angeles County	2	4	7	4	0	0	1	4	71	93
Northern and Sierra	5	4	0	1	3	3	0	0	31	47
Orange County	0	0	2	4	2	1	3	1	18	31
Sacramento Area	0	5	3	0	0	5	0	1	2	16
San Diego Area	0	0	1	3	0	0	0	2	18	24
San Joaquin Valley	5	6	3	0	0	3	2	0	27	46
NUMBER OF LICENSED BEDS	2,083	7,570	7,805	2,587	1,774	3,948	2,145	3,578	49,415	80,905
Central Coast	188	1,209	0	0	0	30	286	0	2,671	4,384
Greater Bay Area	151	1,060	3,069	0	494	1,905	123	722	8,860	16,384
Inland Empire	0	784	765	311	186	0	523	0	4,721	7,290
Los Angeles County	810	1,450	2,037	765	0	0	172	1,253	17,760	24,247
Northern and Sierra	363	531	0	246	224	160	0	0	1,808	3,332
Orange County	0	0	350	658	870	107	574	412	3,457	6,428
Sacramento Area	0	1,238	789	0	0	1,195	0	645	222	4,089
San Diego Area	0	0	392	607	0	0	0	546	5,301	6,846
San Joaquin Valley	571	1,298	403	0	0	551	467	0	4,615	7,905
PERCENTAGE OF TOTAL LICENSED BEDS IN THE COUNTY										
Central Coast	4%	28%	0%	0%	0%	1%	7%	0%	61%	100%
Greater Bay Area	1%	6%	19%	0%	3%	12%	1%	4%	54%	100%
Inland Empire	0%	11%	10%	4%	3%	0%	7%	0%	65%	100%
Los Angeles County	3%	6%	8%	3%	0%	0%	1%	5%	73%	100%
Northern and Sierra	11%	16%	0%	7%	7%	5%	0%	0%	54%	100%
Orange County	0%	0%	5%	10%	14%	2%	9%	6%	54%	100%
Sacramento Area	0%	30%	19%	0%	0%	29%	0%	16%	5%	100%
San Diego Area	0%	0%	6%	9%	0%	0%	0%	8%	77%	100%
San Joaquin Valley	7%	16%	5%	0%	0%	7%	6%	0%	58%	100%

Notes: Excludes hospitals that were suspended for the entire year. Percentages may not add to 100% due to rounding.

Source: OSHPD Hospital Annual Utilization Report, 2010.

Appendix D: California Counties Included in Regions



REGION	COUNTIES
Central Coast	Monterey, San Benito, San Luis Obispo, Santa Barbara, Santa Cruz, Ventura
Greater Bay Area	Alameda, Contra Costa, Marin, Napa, San Francisco, San Mateo, Santa Clara, Solano, Sonoma
Inland Empire	Riverside, San Bernardino
Los Angeles County	Los Angeles
Northern and Sierra	Alpine, Amador, Butte, Calaveras, Colusa, Del Norte, Glenn, Humboldt, Inyo, Lake, Lassen, Mariposa, Mendocino, Modoc, Mono, Nevada, Plumas, Shasta, Sierra, Siskiyou, Sutter, Tehama, Trinity, Tuolumne, Yuba
Orange County	Orange
Sacramento Area	El Dorado, Placer, Sacramento, Yolo
San Diego Area	Imperial, San Diego
San Joaquin Valley	Fresno, Kern, Kings, Madera, Merced, San Joaquin, Stanislaus, Tulare