

### Implementation Lessons Learned and Change Management

Judy Derman Internet Services Group Kaiser Permanente



# Introduction to My health manager on kp.org

### **Success factors**

- Challenges

KAISER PERMANENTE®



#### My message center

Exchange secure e-mail with your doctor's office in <u>my message center</u>. You also can go there to contact our Member Services and Web manager.

### My plan and coverage

Get the facts about your plan and benefits, download forms, and more in <u>my</u> plan and coverage.

### Appointment center

Wondering if you should book a visit? Consult our <u>interactive symptom checker</u>, or go straight to scheduling in the <u>appointment center</u>.

#### Pharmacy center

You can manage your prescriptions here, or learn about specific medications in our <u>drug encyclopedia</u>.

### My medical record

See test results, immunizations, and more health information in my medical record.



- Change management strategy
- Effective communication
- Sponsorship and champions
- Decision making at right levels
- Input from patients

### Change Management Strategy

- Sponsor and leadership supporters
- Team
- Innovators/early adopters
- Resisters
- Champions
- Paradigm shift

# **Communication Strategy**

- Communication plan
- Key messages concise and clear
- What is in it for you, for our patients, for the clinic
- Gear message to audience
- Modes of communication
- Leaders kick off communication
- Identify opinion leaders who can deliver the messages





# Decisions

- Identify the right level
- Decision by leader explain rationale
- Involve front line physicians
- Involve nurses, medical assistants and clerks and other staff – identify champions
- Explicit principles to guide decisions

## Input From Patients







### **Advisory panel**







**Focus groups** 

### **Surveys**

## Marketing to Patients

- Multiple methods
- Physician, nurse, clinical personnel
- Flyers
- Posters
- Teachable moment

## Challenges

- Outspoken resisters
- Inadequate resources and budget



- Multiple major initiatives deployed concurrently
- Adoption of paradigm shift
- Impact to daily operations



- Variable support from sponsors
- Skills of implementers and champions



# Discussion

What will support successful implementation in your clinic?

- What are your challenges?

What is your approach to address your challenges?

Judy Derman Internet Services Group (925) 598-2787 judy.derman@kp.org

